

Los Angeles River Master Plan Update

Steering Committee Meeting #5 April 10, 2019, 9:00 a.m. – 12:00 p.m.

Meeting Summary

Location

Los Angeles County Public Works Headquarters 900 South Fremont Avenue, Alhambra, CA 91803 Conference Rooms B and C

Attendees

Steering Committee Members

- City of Los Angeles Mayor's Office, Michael Affeldt
- City of Los Angeles Bureau of Engineering, Deborah Weintraub and Katherine Doherty, alternate
- City of South Gate, Gladis Deras, alternate for Arturo Cervantes
- Council for Watershed Health, Eileen Alduenda
- East Yard Communities for Environmental Justice, Alessandro Negrete
- Friends of LA River, Stephen Mejia, alternate for Marissa Christiansen
- Heal the Bay, Shelley Luce and alternates Katherine Pease and Amanda Wagner
- Los Angeles Business Council, Jacob Lipa and Rory Stewart, alternates for Mary Leslie
- Long Beach Conservation Corps, Kayla Kelly-Slatten, alternate for Dan Knapp
- Los Angeles County 1st District, Guadalupe Duran-Medina, alternate for Waqas Rehman
- Los Angeles County 3rd District, Virdiana Velez, alternate for Katy Young
- Los Angeles Department of Water and Power, Rafael Villegas, alternate for Evelyn Cortez-Davis
- Los Angeles County Flood Control District, Carolina Hernandez, alternate for Keith Lilley
- Los Angeles Waterkeeper, Bruce Resnik and Melissa von Mayrhauser, alternate
- Public Counsel, Antonio Hicks
- River and Mountains Conservancy, Joseph Gonzalez, alternate for Mark Stanley
- Santa Monica Mountains Conservancy, Sarah Rascon and Brian Baldauf, alternates for Joseph T. Edmiston
- The Boethius Initiative UCLA Department of World Arts and Cultures, Catherine Gudis, alternate for Peter Sellers



- The Nature Conservancy, Shona Ganguly
- Urban Waters Federal Partnership, Justin Yee
- US Department of Housing and Urban Development, Pauline K. Louie
- Water Replenishment District, Kimberly Badescu, alternate for Robb Whitaker

Los Angeles County Public Works

- Genevieve Osmeña
- Daniel B. Sharp
- Christine Wartman
- Ernesto Rivera
- Mark Beltran
- Donna Diaz
- Helen To
- Kenneth Chow Stella Quiroz
- Luis Perez

Additional Los Angeles County Staff

- Iris Regn, Los Angeles County Arts Commission
- Rita Kampalath, Chief Sustainability Office
- Lila Higgins, Natural History Museum of Los Angeles County

Consultant Team

- Mark Hanna, Geosyntec
- Najwa Pitois, Geosyntec
- Nami Tanaka, Geosyntec
- Yoshi Anderson, Geosyntec
- Paul Senker, Geosyntec
- Jessica Henson, OLIN
- Nate Wooten, OLIN
- Joanna Karaman, OLIN
- Diana Jih, OLIN
- Angela Barranco, River LA
- Jon Switalski, River LA
- Joan Isaacson, Kearns & West
- Jack Hughes, Kearns & West
- Jenna Tourje, Kearns & West
- Taylor York, Kearns & West



1. River Story Screening

The meeting began with a screening of the latest video in the River Story series. River Story videos can be viewed at <u>LARiverMasterPlan.org</u>.

2. Welcome, Introductions, and Agenda Overview Welcome

On April 10, 2019, Los Angeles County Public Works (Public Works) conducted the fifth Steering Committee meeting for the Los Angeles River Master Plan Update (Master Plan Update). Joan Isaacson, facilitator from Kearns & West, welcomed the attendees and noted that this was the second year of the process. Jenna Tourje from Kearns & West announced the availability of Spanish translation services for meeting attendees.

Genevieve Osmeña, the Master Plan Update project manager from Public Works, welcomed the attendees. She thanked the Steering Committee members for making time to participate and contribute their input and expertise to the process. She noted that since the previous Steering Committee meeting in December, the project team had not slowed its work. She also highlighted the hydrology and hydraulics workshop conducted in March for subcommittee members, in response to input from members. The workshop presentation is posted at LARiverMasterPlan.org. Osmeña encouraged Steering Committee members to continue to provide their feedback at any time using LARiver@dpw.lacounty.gov.

Roundtable Introductions

The Steering Committee members and project team members introduced themselves. See the Attendees section above for a complete list.

Meeting Purpose, Agenda, and Objectives

Isaacson reviewed the meeting agenda (see Appendix A). Highlights included a summary of the first round of community engagement and an overview of the second round; an update from the Upper Los Angeles River and Tributaries Working Group; a review of the Master Plan Update Table of Contents and Introduction; and an update of the goal- driven framework, project needs, opportunities, cadence, and design "kit of parts."

Isaacson informed community members that they could provide input by making oral comments at the end of the meeting and/or by filling out comment cards.



3. Steering Committee Updates

Steering Committee Charge Isaacson reviewed the Steering

Isaacson reviewed the Steering Committee's charge and commitment, and the meeting schedule framework (see page 20 in Appendix B). She reminded Steering Committee members sending alternates to the subcommittee meetings to brief them on the information covered at the Steering Committee meeting.

Update on Progress Memos

Isaacson noted that all eight progress memos were posted on the project website between November and December 2018, LARiverMasterPlan.org.

Q&A/Discussion

Below is a summary of questions or comments and associated responses from the Steering Committee Updates portion of the meeting. The round bullet points indicate questions and comments from Steering Committee members. Dashes indicate the project team's responses. Additional responses from the project team are provided in Appendix C, prepared after the Steering Committee meeting.

- There is a lot of information presented at the Steering Committee meetings, but there is not enough time for the Steering Committee to have a discussion.
- Please send an email to Steering Committee members to let them know when the meeting agendas and other materials are posted online.
- The Master Plan Update should be actionable, something that can be funded and implemented. The Steering Committee has the expertise to help identify where effective projects can be located.
 - The project team responded that today's agenda includes the approach for making the Master Plan Update actionable, including the approach for identifying sites and the draft "kit of parts" for project implementation. The Master Plan Update is a data-driven process and it took time to get to this point.
 - The project team will also determine how to improve delivery of agendas and meeting information to Steering Committee members.

4. Community Engagement Update Additional Meetings

The Public Works team has continued to meet with partner agencies. Since the December Steering Committee meeting, they met with the Upper Los Angeles River and Tributaries Working Group and the Los Angeles River Rangers.



Community Outreach and Input Report

Jon Switalski from River LA and Jessica Henson from OLIN reported on the status of the community engagement program. Round one was completed in December 2018 and focused on educating the community about the project, highlighting existing conditions, and soliciting feedback on draft project goals and objectives. The project team held five community meetings in Canoga Park, Cudahy, Long Beach, Friendship Auditorium, and Studio City/North Hollywood.

Meeting attendance in round one averaged 125 participants per meeting. Five-hundred people completed surveys either in person or online. Of the 800 students who attended the Youth Summit, 332 completed the survey. Combining participation from the community meetings and online surveys, over 1,550 community members from diverse age groups, ethnicities, and geographies were engaged during round one. Switalski provided a summary and analysis of all input collected during round one of community engagement. Henson highlighted methods for integrating this feedback into the Master Plan Update. Pages 24 through 26 in Appendix B provide a synthesis of the input.

Round two of community engagement will focus on presenting the results of round one, gathering feedback on user preferences, and integrating community feedback into the Master Plan Update. For round two, the project team has already held community meetings in the San Fernando Valley and South Gate. In the west San Fernando Valley, 110 community members attended a community meeting and 75 attended in South Gate. Input from these meetings are summarized on pages 28 through 31 in Appendix B. The second round provides an opportunity for the project team to delve deeper into topics identified in round one including safety, education, art, and preferred uses for dry weather flow.

Two telephone town halls were hosted in March 2019, calling out to 20,000 land lines in both the lower river area (Long Beach to Downtown Los Angeles) and the upper river area (Downtown Los Angeles to Canoga Park). The goal of this effort was to engage community members who may not participate at high rates online or at community meetings (e.g., members of the Greatest Generation or Baby Boomers). Approximately 3,700 people participated. Callers listened to information about the Master Plan Update and asked questions of project team members. More information about the telephone town halls is summarized on page 31 in Appendix B. Round three of community engagement will begin in the summer of 2019 and focus on gathering feedback about specific project proposals that could address issues and strategies outlined in the Master Plan Update.



Community Partner Program

The project team is working with a number of community partners to conduct constituent outreach about the Master Plan Update. Page 32 in Appendix B displays a list of such partner organizations and upcoming events. Switalski highlighted the work of Las Fotos Projects, which works to inspire teenage girls in under-resourced communities through photography. Teen photographers from Las Fotos took photos of the river and displayed them at the Flow Exhibit in Lincoln Heights, which explored "A Community's relationship to water."

Upcoming Events

Upcoming community partner events include the Resource Conversation District Clean Up Day at Sepulveda Basin on April 13, 2019, and the Native Voices Symposium on June 1, 2019.

Q&A/Discussion

Below is a summary of questions or comments and associated responses from the community engagement update portion of the meeting.

- The new forms of outreach the project team is doing are unlike ones seen used before and fantastic, and it is great for the community to be a part of it.
- In what ways are people-centered science and nature activities addressed in the surveys?
 - The Natural History Museum of Los Angeles County has provided the project team with good data and is doing important work in this arena. Natural History Museum staff presented how cell phone apps can be used for community science at the Youth Summit. The questions in the survey are open-ended, so they do not directly address this topic. Round three of community engagement in the summer might be a good time to integrate such topics.
- Will the data be disaggregated to help understand the diversity of communities and their needs?
 - All the report-outs are disaggregated, and the project team is using data this way for the Master Plan Update design work. The project team would be happy to have follow-up conversation about data from specific communities. It is a good reminder that there is no single solution for all communities along the 51 miles of the river. The disaggregated information is available on the website under each engagement event here: http://www.larivermasterplan.org/get_involved#public_engagements_and-next_meeting_information
- The way the project team is engaging local partners and recognizing their expertise is appreciated.



- Is there a way that the project team is measuring success for engagement? For example, are there representative sample population goals, or target numbers for certain demographics or for geographic diversity? What was the goal for the telephone town hall? Was the telephone town hall conducted in multiple languages?
 - The goal for the telephone town hall event was generational engagement, specifically the Baby Boomer and Greatest Generation populations. The scope for the telephone town halls did not include multiple languages, but future events might.
 - The community partners significantly broaden the diversity of people and communities the project team is engaging, but it is good to consider how to measure success.

5. AB466/Upper Los Angeles River and Tributaries Working Group

Sarah Rascon and Brian Baldauf, from the Mountains Recreation and Conservation Authority, gave a presentation on the Upper Los Angeles River and Tributaries Working Group process. For more details, see presentation slides in Appendix D. The presenters explained the origins and purpose of the working group and gave an overview of the Upper Los Angeles Revitalization Plan's planning area, engagement process, and working group and committee structure. They concluded by outlining the schedule for plan completion.

6. Subcommittee Meetings Report Subcommittee Hydrology Workshop

At the request of the Water Subcommittee, the project team held a hydrology and hydraulics workshop for all subcommittee members. Workshop participants heard about the hydrology and channel hydraulics along the Los Angeles River, history of the river, and tools used for modeling and analysis. They then explored solutions to reduce flow or increase capacity in the channel. Mark Hanna from Geosyntec recapped a toolkit of alternatives that the project team has studied, and how they relate to the Master Plan Update goals. For details, see the hydrology workshop slides on pages 35 through 38 in Appendix B.

Q&A/Discussion

- How is this information going to be integrated into designs?
 - Some of these concepts will be integrated into the kit of parts.
 - When can the Steering Committee provide feedback for design concepts?



 They can provide feedback for designs today, at the upcoming subcommittee meetings on April 17, at the June Steering Committee meeting, and on an ongoing basis via email to Public Works.

7. What's in the Plan

Hanna and Henson provided an overview of the second draft of the Table of Contents for the Master Plan Update, as well as the first draft of the plan Introduction and the latest vision statement, as noted on pages 39 through 40 in Appendix B. Henson also reviewed a statement in the Introduction that clarifies the role of the County.

8. Goal-Driven Framework

Goals

Henson recapped the nine goals that drive the design and policy framework for the Master Plan Update (see Draft Vision, Introduction, Goals, Actions, & Methods document in Appendix E). These goals are final and have been revised based on Steering Committee input.

Design

Hanna and Henson provided an update on next steps for developing the Goals, Actions, and Methods (GAM) implementation matrix. They reviewed the results of the gap analysis and highlighted initial planning concepts, intervention types, and the methodology for locating new project sites.

In an overview of the needs analysis for the gap analysis, Hanna and Henson highlighted work completed since December 2018. The needs analysis has been shaped by technical analysis and Steering Committee and community input. The analysis has driven identification of needs along the river, opportunities to meet those needs, and an appropriate cadence for project development. This analysis also allows for identification of overlapping goals (e.g., where parks needs and water quality needs intersect). The needs analysis is guided by a set of criteria, which can be found on page 42 on Appendix B. Hanna and Henson gave examples of how technical analysis and community input were combined to identify priority issues and opportunities. River Rulers provide a comprehensive picture of needs, helping to identify projects that could have the greatest impact for the greatest number of needs. More details can be found on pages 42 through 54 in Appendix B.

Hanna and Henson then turned to reviewing the different types of opportunity sites, including river rights-of-way, County-owned parcels, other publicly-owned parcels, underutilized right-of-way parcels, vacant private parcels, underutilized private parcels, and the pedestrian street network (see pages 55 through 61 in Appendix B). Henson



described the existing planned projects identified during the team's extensive literature review, highlighting those located within a quarter mile of the river. The needs assessment was then compared with existing planned projects, to determine the location and cadence for potential new projects. A total of 450 potential parcels have been identified, which is now being refined through desktop analysis. More details on this analysis can be found on pages 62 to 63 in Appendix B.

Henson explained that having a regular cadence and variety of project sizes along the river is important. A mix of extra-large, large, and medium sites will provide an opportunity to design impactful projects, while small and extra-small site development will be guided by design guidelines. Henson noted that design concepts will not be completed for all opportunity sites, but that a kit of parts will be developed to guide future project design. The kit will allow for input on the need, opportunity, cadence, and type of design components for each potential project and will suggest interventions that could address these issues – see pages 63 to 69 in Appendix B.

Policy

Henson provided a brief example of the GAM matrix, which helps identify cross-cutting goals and the "who, where, how, and when" for actions (see pages 69-70 in Appendix B). Due to time limits, the project team did not provide responses during the meeting. However, immediately following the meeting, the team prepared written responses addressing eighteen major themes from the Q&A/Discussion (see Appendix C). The section below is a summary of all questions and comments heard at the meeting.

Q&A/Discussion

Vision, Goals, Actions, and Methods

- It is difficult to discuss vision, goals, objectives, and design together.
- There needs to be a joint work session for the Steering Committee to review GAM so as to benefit from our collective expertise; it is not enough to present comments on an individual basis.
- For someone not involved in this process, it would be confusing to see how flood risk management was treated in the vision and then see it as the first goal.
- Since providing flood risk management is a backstop, and may in some cases preclude design interventions, its importance should be communicated directly.
- The vision statement discusses community empowerment and development, but that is not evident in the goals.
- How is the idea of "multi-benefit" being applied to the goals?
- Discussion is needed about how we balance these and make them co-equal.
- There is lot to be enthusiastic about the goals, but there are some questions about how they reflect some of the major priorities the County is pursuing.



- Some actions are too specific and might lock in certain implementation plans to the exclusion of new opportunities that may become available.
- Goal six needs more work; some actions could go deeper whereas others are too specific.
- The Master Plan Update should address toxic drinking water due to industrial pollution.
- Information from the Los Angeles River Environmental Flows Study should be incorporated into the Master Plan Update and the study team should come back to present to the Steering Committee.

Needs and Opportunity Analysis

- The water supply slide indicates that fine-scale data might be missing, and this
 might mean that community needs are not accurately reflected.
- A corridor approach cannot address systemic watershed issues.
- Defining communities based on their distance from the river might be ignoring how those communities define themselves and so the asset mapping may not fully consider what constitutes cultural needs.
- The amount of analysis is significant, and to digest it might take more time than there is today.
- Balancing needs and competing interests in light of the Los Angeles River Environmental Flows Study and requirements for water quality, such as TMDLs and MS4 permits, need to be discussed.
 - A survey question asked what should be done with the low-flow water in the river, so survey information can help answer those questions.
- There is concern that this process will check boxes for needs and not discuss values.
- Climate change should be included in the needs and opportunities.
- The weighting of needs seems subjective. What kind approach was used to weight needs?
- Needs and opportunities are mixed in some categories, and it seems like areas that already have benefits are being prioritized.
- The level of analysis and data gathering on this project is impressive.
- The effort of analysis and deep thought by the project team are unparalleled and the hydrology workshop was extremely well done.
- The data for the City of Vernon suggests that it does not have park needs because
 it is based on population, but people working there and living in the nearby
 communities, such as Maywood, still have a connection to the river and have park
 needs.
- A bike and pedestrian count could help to see where and how people are using the river.



- Project costs and who is paying for the improvements needs to be addressed.
- Summaries of the Working Memos would be useful.

Site Selection and Kit of Parts

- It feels as if there might be a specific predetermined result for design interventions.
- Is there a prioritization of the typologies (kit of parts components)?
- Where is the data source documentation for the needs assessment and gap analysis?
 - The underlying data is in eight progress memos posted on the project website in November and December 2018. The memos are a compilation of all the project research, and while they will not be updated, comments that should be taken into account moving forward can be entered onto the website or send to the Public Works team.
- The County Equitable Development Committee is considering allowing developments in industrial zones, and it is alarming.
- Have utility corridors been considered as having potential for project sites?

Other Comments and Questions

- It is sometimes difficult to see how Steering Committee input and comments are incorporated.
- Is there a way to engage people who are not heard from as much as those at the Steering Committee meetings?
- Two comments were made suggesting the project team could review the website
 with the Steering Committee members and give an understanding of what is
 available on the site and where to find items.

9. Public Comment

Verbal Comments

During the public comment portion of the meeting, two people spoke, Melanie Winter from the River Project, and Sissy Trinh from the Southeast Asian Community Alliance. They addressed the following topics:

- The quantity of data does not equate quality or usefulness.
- Data needs to be publicly available.
- Does underutilized in reference to parcels indicate housing opportunities? Underutilized parcels may also be useful for other types of interventions.
- This meeting's content could have been spread over three meetings.
- Many people left this meeting to attend the Measure W meeting and scheduling should be checked between County initiatives.
- Many of the goals are exciting and there are opportunities to be leveraged. For example, on goal six, the LA Metro Business Interruption Fund and the Regional



Park and Open Space Districts technical assistance program for projects that are applying to Measure A can be utilized

- Some definitional clarity is needed since housing opportunities are only listed for the extra-large opportunity areas.
 - Housing opportunities can be considered on areas as small as an acre. It is also important to note that the small, medium, large, and extra-large project labels do not refer to the actual area or cost of the project but rather the overall impact.

Comment Cards

No comment cards were received during the meeting.

10. Wrap Up

Isaacson thanked participants and reminded them about the listing of upcoming events at the end of the agenda (see page 72 of Appendix B). The next Steering Committee meeting is scheduled for June 26, 2019. Input, questions, and ideas can be directed to Genevieve Osmeña at (626) 458-4322 or LARiver@dpw.lacounty.gov



Appendix A

Meeting Agenda



Los Angeles River Master Plan Update

Steering Committee Meeting #5 April 10, 2019, 9:00 a.m. – 12:00 p.m.

Agenda

Location

Los Angeles County Public Works Headquarters 900 South Fremont Avenue, Alhambra, CA 91803 Conference Rooms A-B

1. River Story Screening (5 minutes)

2. Welcome, Introductions and Agenda Overview (10 Minutes)

- Welcome
- Roundtable Introductions
- Meeting Purpose, Agenda, and Objectives

3. Steering Committee Updates (5 minutes)

- Steering Committee Charge
- Update on Progress Memos

4. Community Engagement Update (20 Minutes)

Objectives: 1) Report on recent input and how it relates to the Master Plan Update; 2) announce upcoming events; and 3) discuss feedback.

- Additional Meetings
- Community Outreach and Input Report
- Telephone Town Hall Report
- Community Partner Program
- Upcoming Events
- Q&A/Discussion

5. AB466/Upper Los Angeles River and Tributaries Working Group (10 minutes)

Objective: Provide information about planning process and timelines.

Overview



Q&A/Discussion

6. Subcommittee Meetings Report (15 Minutes)

Objective: Provide overview of recent Subcommittee meetings for consideration during discussion in today's and upcoming Steering Committee meetings.

- Subcommittee Hydrology Workshop
- December Subcommittee Meetings
- Q&A/Discussion

7. What's in the Plan (15 Minutes)

Objectives: 1) Present the second draft of the Table of Contents and the first draft of the Introduction for the Los Angeles River Master Plan; 2) review the most current vision statement for the Master Plan; and 3) discuss feedback.

- Table of Contents
- Introduction
- Role of the County
- Vision
- Q&A/Discussion

8. Goal-Driven Framework (80 Minutes)

Objectives: 1) Discuss the next steps for developing the goals, actions, and methods implementation matrix; 2) review the results of the gap analysis; 3) review initial site selection for project locations; 4) review initial planning concepts and intervention types; and 5) discuss feedback.

- Goals
- Design
 - Locating Projects: Needs, Opportunities, and Cadence
 - Site Selection
 - Kit of Parts
- Policy
 - Structure of Goals, Actions, and Methods
 - Implementation Matrix Next Steps
- Q&A/Discussion

9. Public Comment (15 Minutes)

Verbal Comments



- Speakers to be called in order of speaker cards submittal, with caveat that all are welcome and encouraged to provide input, with or without filling out a card
- Up to 15 minutes total for the Public Comment item
- Total time per person will depend on number of speaker cards received
- Comment Cards
- Email Comments Anytime to LARiver@dpw.lacounty.gov

10. Wrap Up (5 Minutes)

- Next Steering Committee Meeting
 - Steering Committee Meeting #6 Wednesday, June 26, 2019
- June Agenda Overview
- Upcoming Outreach Events
 - Community Meetings
 - Lynwood/East Rancho Dominguez Wednesday, April 24, 2019
 - Pacoima Wednesday, May 15, 2019
 - Community Partner Events
 - Resource Conservation District Clean Up Day at Sepulveda Basin -Saturday, April 13, 2019
 - Native Voices Symposium Saturday, June 1, 2019
 - Pacoima Beautiful Summer Institute and Community Event -Monday, July 1, 2019
 - SELA Arts Fest Saturday, July 27, 2019
- Input, Questions, Ideas? Contact Genevieve Osmena at (626) 458-4322 or LARiver@dpw.lacounty.gov



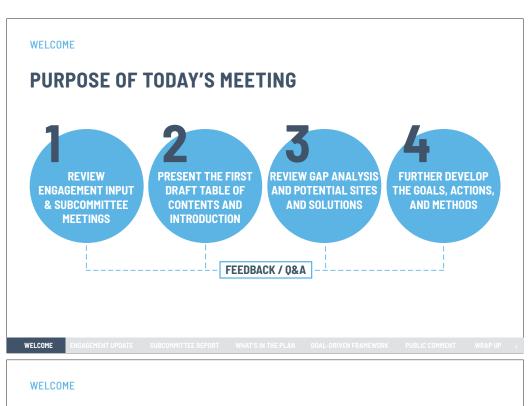
Appendix B

Meeting Presentation









MFFTING AGENDA

WELCOME AND AGENDA OVERVIEW	COMMUNITY Engagement Update	SUBCOMMITTEE Meetings Report	WHAT'S IN THE PLAN	GOAL-DRIVEN Framework	PUBLIC COMMENT	WRAP UP
River story Roundtable Introductions Meeting Purpose, Agenda, and Objectives Welcome and Steering Committee Updates	Other Meetings Review Round 1 and Preview Round 2 Studio City and West Valley Meetings Community Partners Update Upcoming Events Discussion/0&A	Subcommittee Hydrology Workshop December Subcommittee Meetings Discussion/0&A	Table of Contents Introduction Role of the County Vision Discussion/0&A	Locating Projects: Needs, Opportunities, and Cadence Site Selection Goal-Driven Design Framework: Kit of Parts Policy Discussion/0&A	Verbal Comments Comment Cards Email Comments Anytime to LARiver@dpw. lacounty.gov	Important Upcoming Date: June Agenda Overview Community Outreach Event

or LARiver@dpw.lacounty.gov

WELCOME



STEERING COMMITTEE CHARGE

To guide the Master Plan Update by providing input, ideas, comments, and feedback throughout the planning process, incorporating members' expertise, knowledge, and resources. The consultant team and Department of Public Works will consider the Steering Committee input when preparing the updated Master Plan, along with input from the broader community and stakeholder involvement process, technical and regulatory requirements, and other County needs and goals.

WELCOME

ICACEMENT HIDDATE

SUBCOMMITTEE REPORT

/HΔT'S IN THE PLAN

GOAL-DRIVEN FRAMEWOR

PUBLIC COMMENT

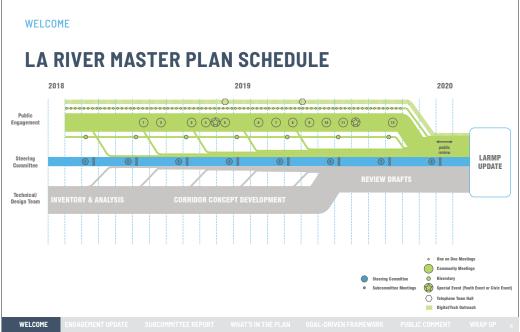
VD A D LID

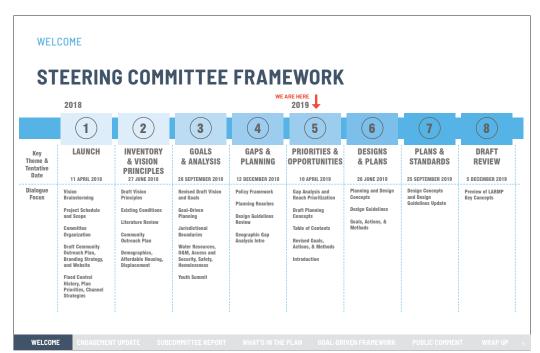
WELCOME

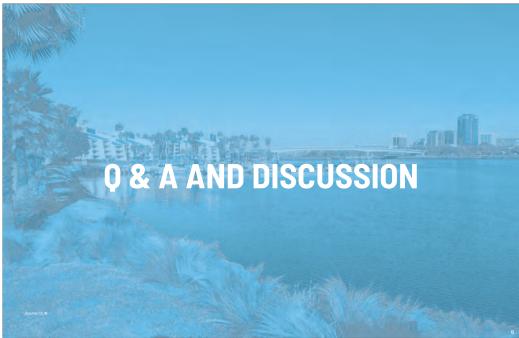
STEERING COMMITTEE MEMBER COMMITMENTS

- Contribute input based on knowledge and expertise in policy, technical, and community matters,
 while also considering planning from a holistic, river-wide perspective, seeking opportunities for a
 unified vision and continuity, balanced with recognition of the diversity in goals and needs in River
 communities.
- Partner with the project team in publicizing community engagement activities and generating
 involvement that represents the range and diversity of communities in the 51-mile Los Angeles River
 corridor, and attend community engagement activities on a regular basis.
- Consider community input and input from other stakeholders in Steering Committee meeting discussions.
- · Participate at all meetings in-person or send an alternate for the entire two-year planning process.
- Review reference materials in advance of Steering Committee meetings.

WELCOME ENGAGEMENT UPDATE SUBCOMMITTEE REPORT WHAT'S IN THE PLAN GOAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP









DRAFT ENGAGEMENT UPDATE

MEETINGS WITH OTHER ORGANIZATIONS

UPPER LA RIVER AND TRIBUTARIES (AB466)

February 28, 2019



- · Data compilation ongoing includes park need, land opportunities, and project database
- Site ID with prioritization planning consistent with Lower LA River Revitalization Project
- Gap Analysis and Project Criteria Development updates as well along tributaries

RIVER RANGERS (AB1558)



Program Goals:

- Maintenance and Resource Management
- Public Safety
 Recreation, Interpretation, and Educational Programs
 • Outreach
- Administration

ENGAGEMENT UPDATE

ENGAGEMENT UPDATE

COMMUNITY ENGAGEMENT MEETINGS

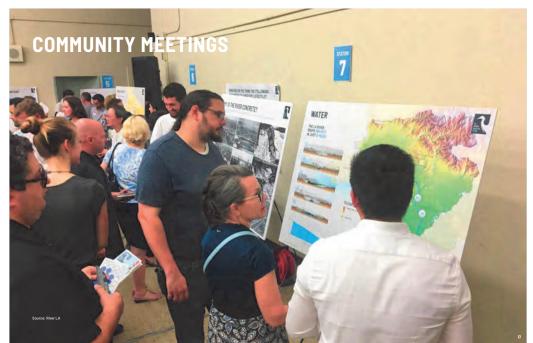




COMMUNITY ENGAGEMENT MEETINGS



ENGAGEMENT UPDATE ROUND 1





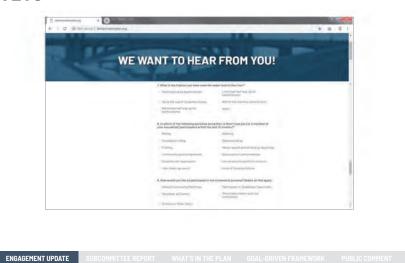




ENGAGEMENT UPDATE ROUND 1

DRAFT

SURVEYS



ENGAGEMENT UPDATE ROUND 1

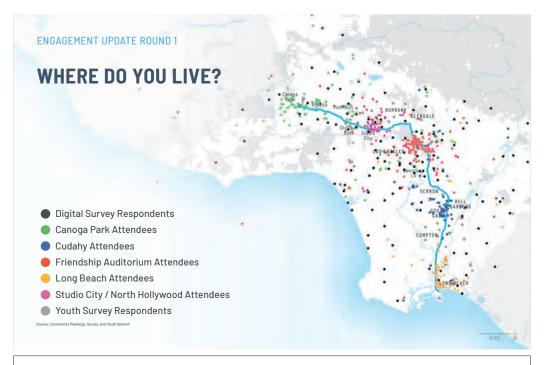
DRAFT

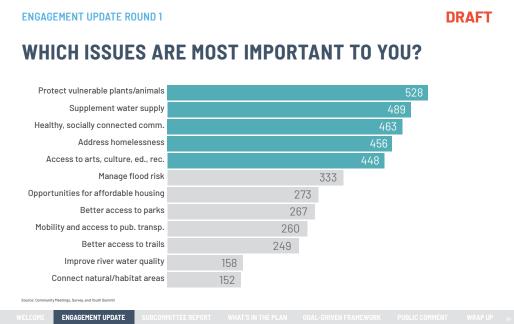
OVER 1,550 ENGAGED IN COMMUNITY MEETINGS & SURVEY

167 Community members attended the Canoga Park meeting
126 Community members attended the Cudahy meeting
129 Community members attended the Long Beach meeting
214 Community members attended the Friendship Auditorium meeting
104 Community members attended the Studio City meeting
Completed digital and in-person

GENERATIONS REPRESENTED:

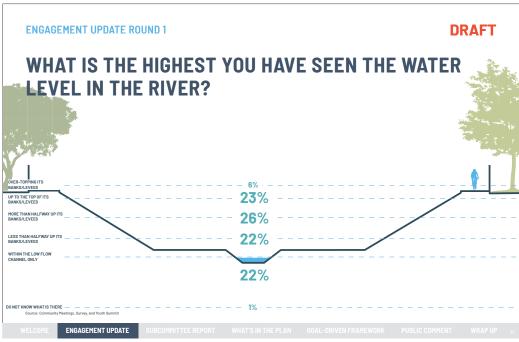
surveys as of January 29, 2019

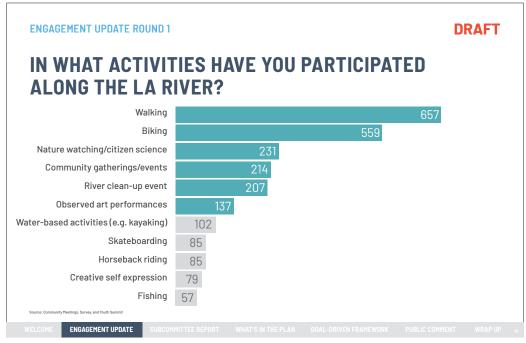


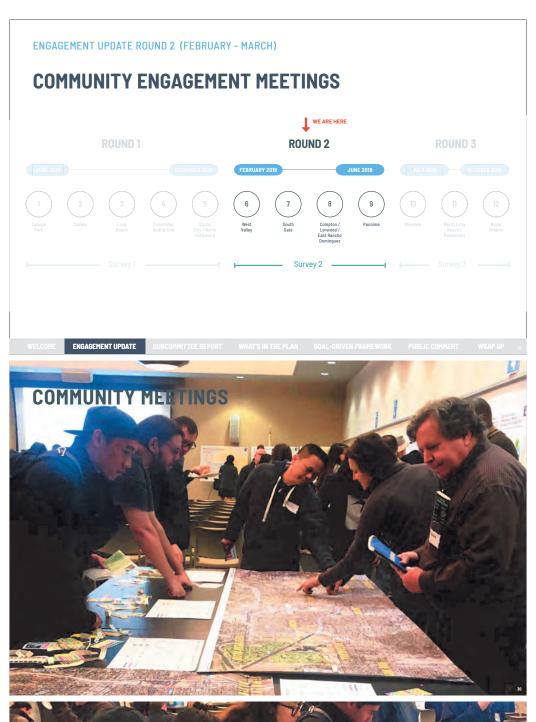






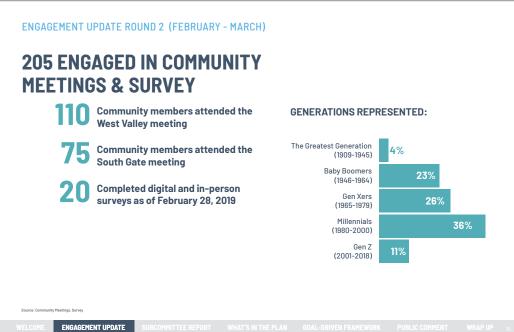




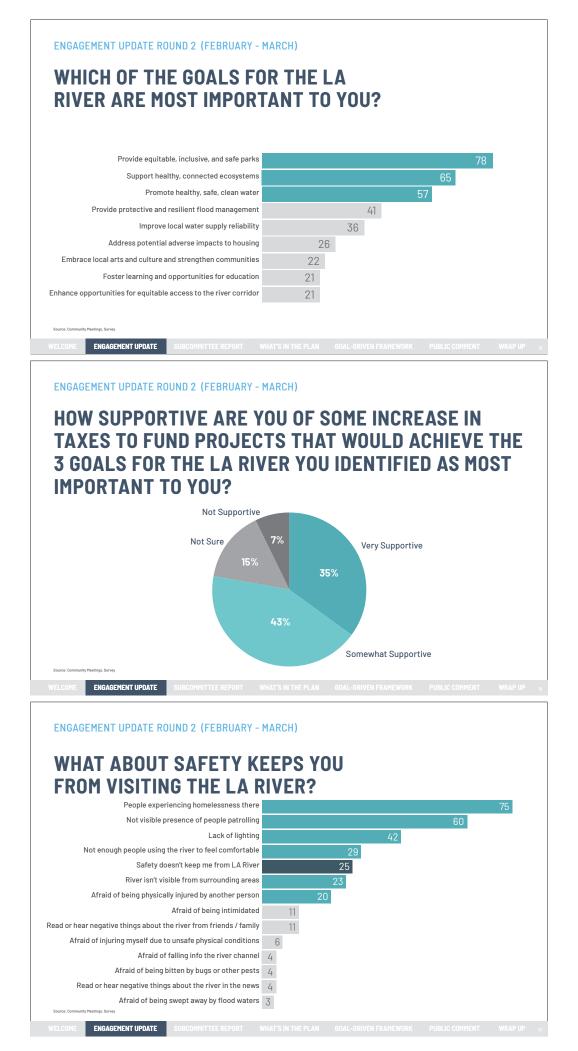


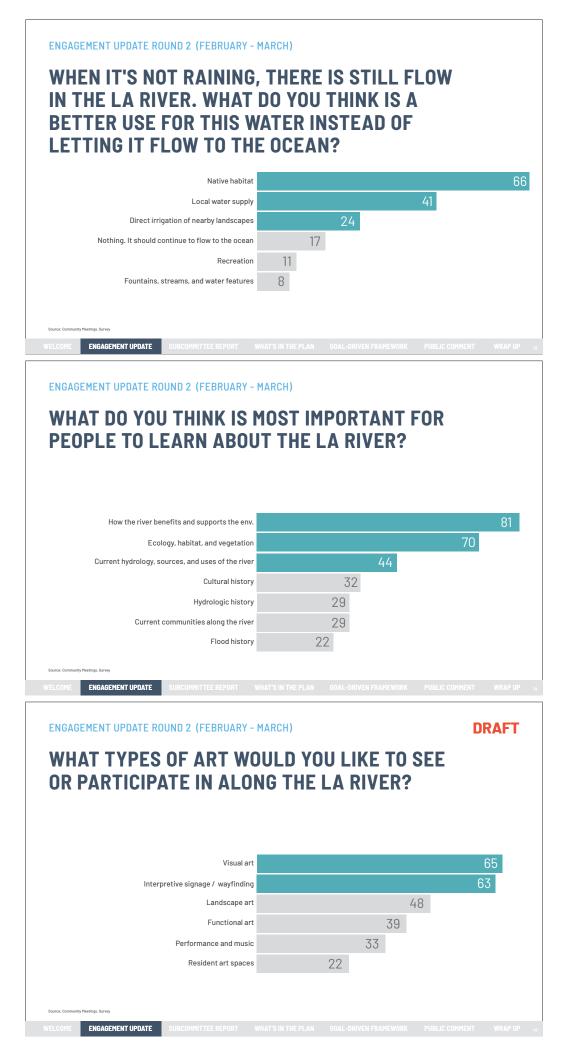








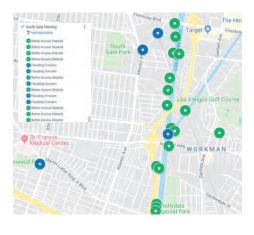






YOUR STRETCH OF THE RIVER





Source: West Valley Community Meeting response

WELCOME

ENGAGEMENT UPDATE

SUBCOMMITTEE REPO

WHAT'S IN THE PLAN

OAL-DRIVEN FRAMEWORK

PUBLIC COMMENT

DADIID

ENGAGEMENT UPDATE

TELEPHONE TOWN HALLS

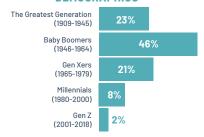
MARCH 12, 2019

Long Beach to Downtown LA

MARCH 13, 2019

Downtown LA to Canoga Park

DEMOGRAPHICS



542 Number of participants on the line at one time

5,592 Total number of participants

36,946 Households called within a half mile of the river

WELCO

ENGAGEMENT UPDATE

UBCOMMITTEE REPORT

WHAT'S IN THE PLAI

GOAL-DRIVEN FRAMEWOR

PUBLIC COMMENT

WRAP UP

ENGAGEMENT UPDATE

TELEPHONE TOWN HALLS

QUESTIONS ANSWERED LIVE!

- Have you taken into account native plants and trees?
- How will the homeless be accommodated?
- Is it possible to save some of the run-off for a drought?
- What measures are being taken to ensure safety of areas near the flood zone?
- · How far is the LA River going to expand?
- What does the master plan include?
- Can we capture more trash before it gets to the river?

- When are they going to get rid of barrels that should never have been installed?
- What provisions are being made to bring back the wildlife, like the Valley Bullfrog?
- Are they going to plant milkweed along the river to help sustain the monarch butterfly?
- How much is this going to cost and who will be paying for it?
- Are there any plans to capture runoff?
- What are the options for habitat/adaptation if reclaimed water is used by residents?

COMMUNITY PARTNERS

- Resource Conservation District of the Santa Monica Mountains
- · Pacoima Beautiful
- Fernandeños Tataviam Band of Mission Indians
- Gabrieliños/Tonga Band of Mission Indians
- Anahuak
- From Lot to Spot
- East Yard Communities for Environmental Justice
- Friends of the LA River
- Las Fotos Project
- Weaving the River

ENGAGEMENT UPDATE



ENGAGEMENT UPDATE

UPCOMING COMMUNITY PARTNER EVENTS

- Resource Conservation District Clean Up Day at Sepulveda Basin April 13, 2019
- Native Voices Symposium June 1, 2019
- Pacoima Beautiful Summer Institute and Community Event July 1, 2019
- SELA Arts Fest (Exhibitors) July 27, 2019
- Tabling Events and Pop-ups

ENGAGEMENT UPDATE



WELCOME

ENGAGEMENT UPDATE

SUBCOMMITTEE REPORT

WILLIAM OF THE DEAD

SOAL-DRIVEN FRAMEWOR

PUBLIC COMMEN

WDADIID

ENGAGEMENT UPDATE



WELCOME

ENGAGEMENT UPDATE

SUBCOMMITTEE REPOR

WHAT'S IN THE PLAN

GOAL-DRIVEN FRAMEWO

PUBLIC COMMEN

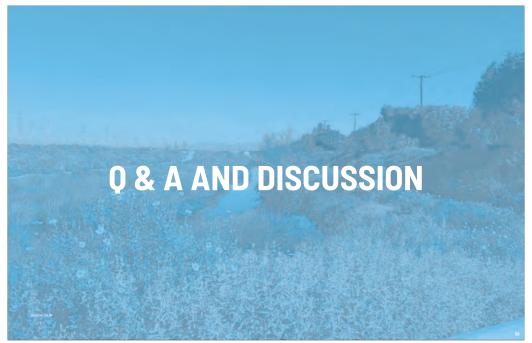
WRAP U

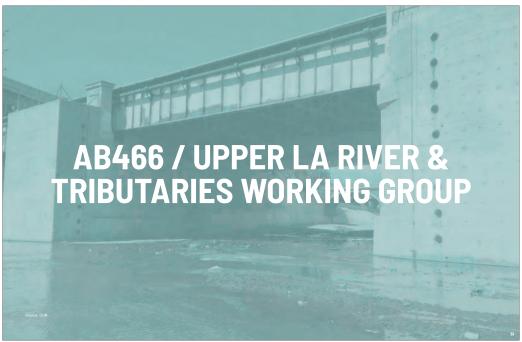
ENGAGEMENT UPDATE



LA RIVER MASTER PLAN COMMUNITY MEETING

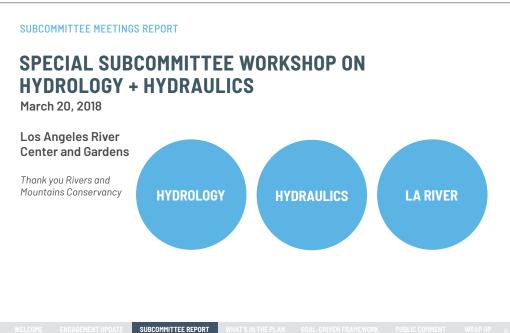












CONTEXT - RECENT STORM (FEB 2, 2019)

ABC News 7, Rain Swollen Los Angeles River Roars in Glendale: https://abc7.com/weather/video-rain-swollen-los-angeles-river-roars-in-glendale/5118212/

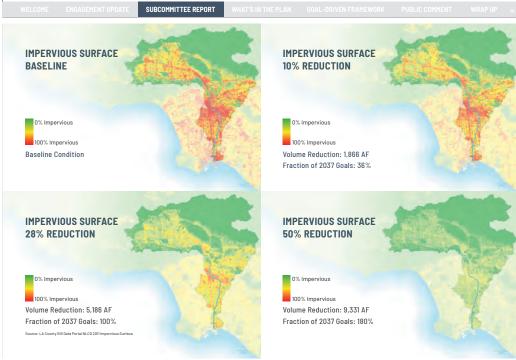
IDEAS TO...

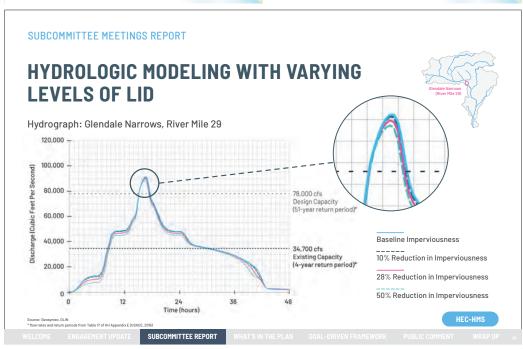
REDUCE FLOWS TO THE CHANNEL

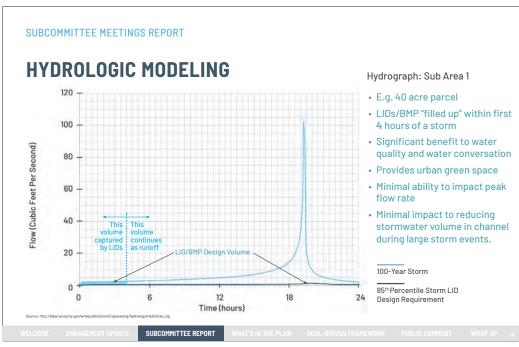
- Low Impact Development
- Best Management Practices
- · Distributed Storage
- Increase Sepulveda and Hansen Flood
 Control Basins
- · Additional Flood Control Basins

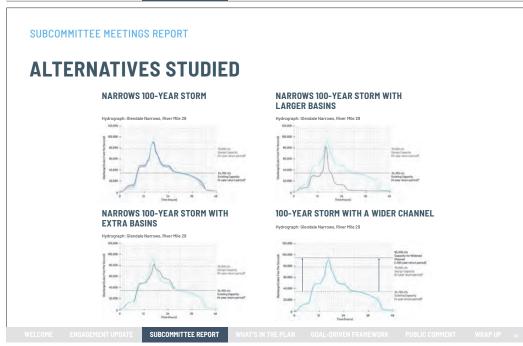
INCREASE CHANNEL CAPACITY

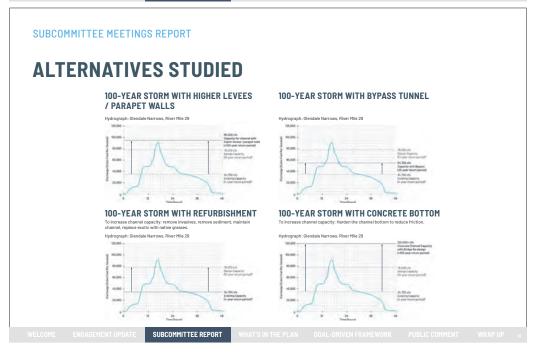
- · Increase Channel Width
- Increase Levee Height
- · Bypass Tunnel
- Sediment Removal/Vegetation Conversion
- Concrete













HOW THE IDEAS RELATE TO THE GOALS

REDUCE FLOWS TO THE CHANNEL

• Low Impact Development

[3, 8, 9] • Best Management Practices

· Distributed Storage

[8,9]

[1]

[3, 8, 9]

• Increase Sepulveda and Hansen Flood

Control Basins

· Additional Flood Control Basins [1] Sediment Removal/

Vegetation Conversion

· Increase Channel Width

• Increase Levee Height

· Bypass Tunnel

[1, 2, 3, 9]

INCREASE

CHANNEL CAPACITY

• Concrete [1]

SUBCOMMITTEE REPORT

[1, 2, 3]

[1, 2, 3, 8]

[1]

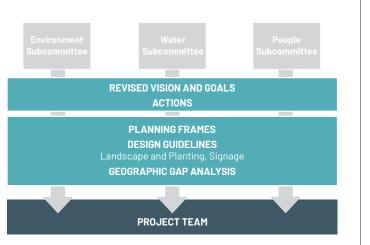
SUBCOMMITTEE MEETINGS REPORT

SUBCOMMITTEE MEETINGS #4

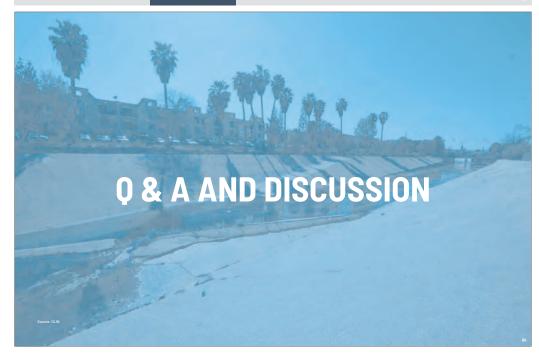
December 17, 2018

Los Angeles River **Center and Gardens**

Thank you Rivers and Mountains Conservancy



SUBCOMMITTEE REPORT





WHAT'S IN THE PLAN

WHAT'S IN THE PLAN

RECOMMENDATIONS

IMPLEMENTATION

• Existing Conditions

• Community Engagement

ANALYSIS & INPUT

- Goals
- Design Framework
- Funding

WELCON

NGAGEMENT UPDATE

SUBCOMMITTEE REPOR

WHAT'S IN THE PLAN

GOAL-DRIVEN FRAMEWOF

PUBLIC COMMEN

• Operations & Maintenance

WRAP U

WHAT'S IN THE PLAN

INTRODUCTION

- Building on other plans
- Watershed and community approach to a corridor plan
- Resiliency
- Governance & multi-jurisdictional collaboration

THE ROLE OF THE COUNTY AND COORDINATION

Similar to the 1996 LA River Master Plan, the 2020 Plan will be used to guide LA County decision making for LA River projects and facilities owned, operated, funded, and/or maintained by the County. Other agencies and municipalities are encouraged to adopt the LA River Master Plan for their jurisdictions and communities and partner with LA County in making the Reimagined River a reality.

WELCOME

ENGAGEMENT UPDATE

SUBCOMMITTEE REPORT

WHAT'S IN THE PLAN

GOAL-DRIVEN FRAMEWORK

PUBLIC COMMENT

VD A D LID

WHAT'S IN THE PLAN

VISION

The Reimagined River

Fifty-one miles of connected open space that includes clean water, native habitat, parks, multiuse trails, art, and cultural resources to improve health, equity, access, mobility, and economic opportunity for the diverse communities of LA County, while providing flood risk management.

WELCOM

ENGAGEMENT UPDATE

SUBCOMMITTEE REPOR

WHAT'S IN THE PLA

GOAL-DRIVEN FRAMEWOR

PUBLIC COMMEN

WRAP U







DESIGN

HOW DO WE LOCATE NEW PROJECTS?

Align need, opportunity, and cadence along the LA River corridor considering existing and planned projects.



DESIGN GOAL-BASED NEEDS CRITERIA 1. FLOOD RISK MANAGEMENT 3. ECOSYSTEM Existing Vegetation Level of Channel Protection Parks Needs Assessment CalEnviroScreen 3.0 Unprotected Areas Flood Plains Protected Areas Buffer Critical Infrastructure & Facilities Habitat Linkages 6. HOUSING AFFORDABILITY 5. ARTS & CULTURE 4. ACCESS Arts & Culture Asset Mapping River Trail Access Points Displacement Risk River Trail Gaps Adjacent Trail Gaps Population Density Household Income Health Composite Proximity to Metro Stops, Parks, & Schools

7. ENGAGEMENT & EDUCATION

Education Asset Mapping Population Density

8. WATER SUPPLY Regional Need

9. WATER QUALITY

EWMP/WMP Score Water Quality Priority

GOAL-DRIVEN FRAMEWORK





EXAMPLE: GOAL RATIONALE

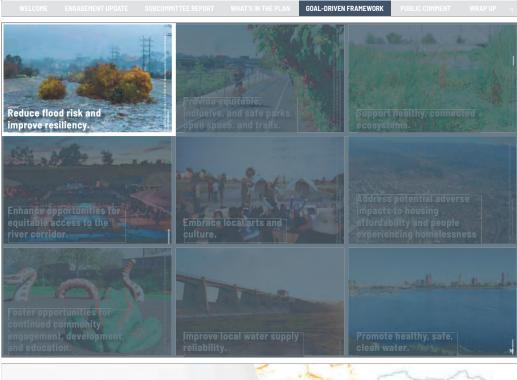
Goal: Provide equitable, inclusive, and safe parks, open space, and trails.

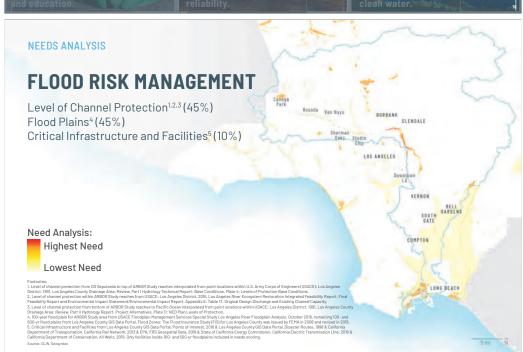
COMMUNITY INPUT

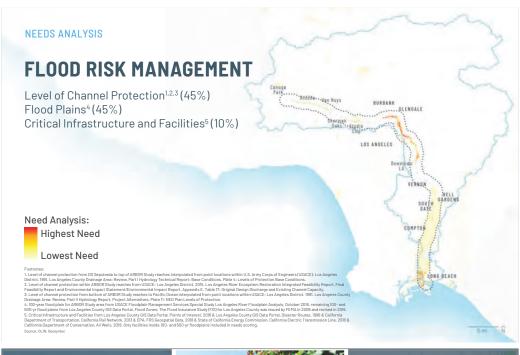
In community meetings and surveys, the top two activities that people indicated they participate in along the river are walking and bicycling—with combined participation greater than all other activities combined. Yet, the top reason people _do not use the river is due to safety concerns, identified by 61% of participants.

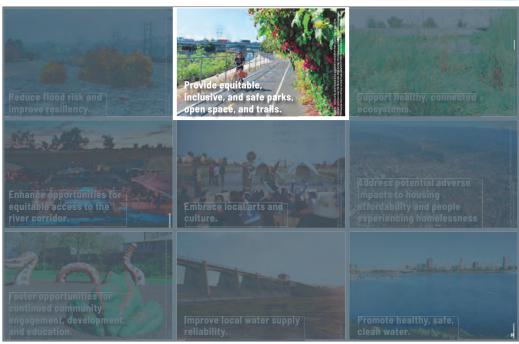
ANALYSIS -

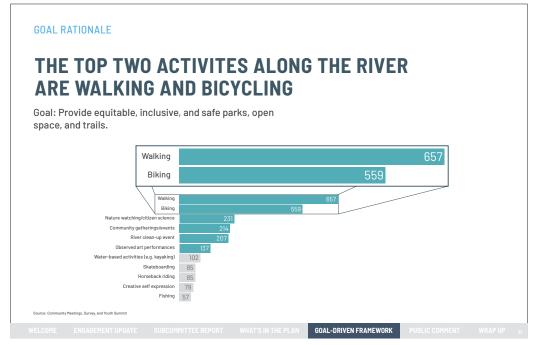
This is apparent when looking at available parks and trails. Many cities along the LA River do not meet the World Health Organization's minimum standards of 2.2 acres of parks per thousand people, and only 31 of the river's 51 miles have trails.











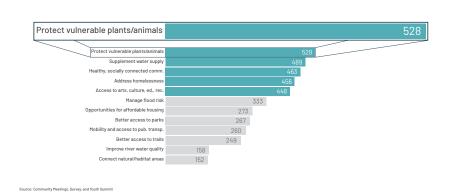
GOAL RATIONALE THE TOP REASON PEOPLE DO NOT VISIT THE **RIVER IS DUE TO SAFETY CONCERNS** Goal: Provide equitable, inclusive, and safe parks, open space, and trails. Safety concerns Lack of restroon Lack of activiti Not well li Do not know what's there No place to park No easy way to bike there Too far from hom Not acc. to ppl w/disabilities GOAL-DRIVEN FRAMEWORK **NEEDS ANALYSIS PARK NEED** Parks Needs Assessment¹ (50%) CalEnviroScreen 3.02 (50%) Need Analysis: Highest Need Lowest Need **NEEDS ANALYSIS PARK NEED** Parks Needs Assessment¹ (50%) CalEnviroScreen 3.02 (50%) Need Analysis: Highest Need Lowest Need

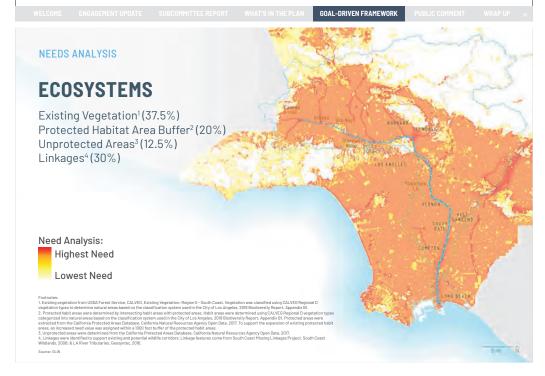


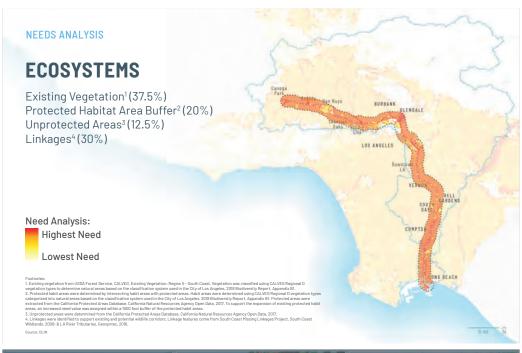
GOAL RATIONALE

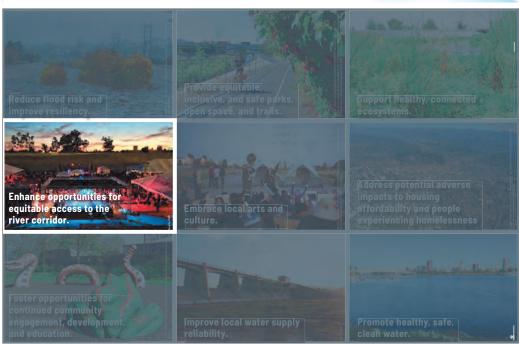
PROTECTING VULNERABLE PLANTS AND ANIMALS IS THE MOST IMPORTANT ISSUE TO THE COMMUNITY

Goal: Support healthy, connected ecosystems.





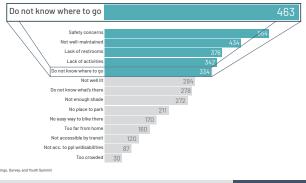




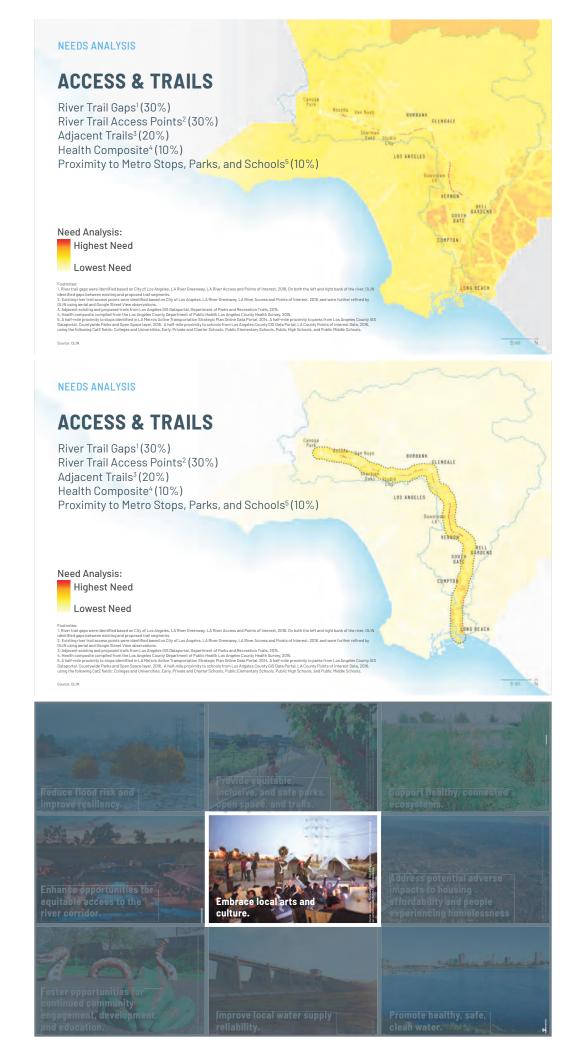
GOAL RATIONALE

NOT KNOWING WHERE TO GO IS A TOP REASON PEOPLE DON'T VISIT THE RIVER

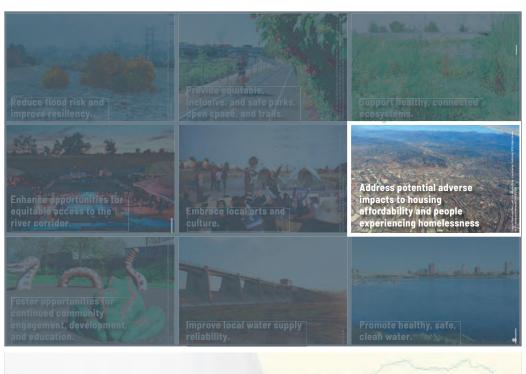
Goal: Enhance opportunities for equitable access to the river corridor.



47

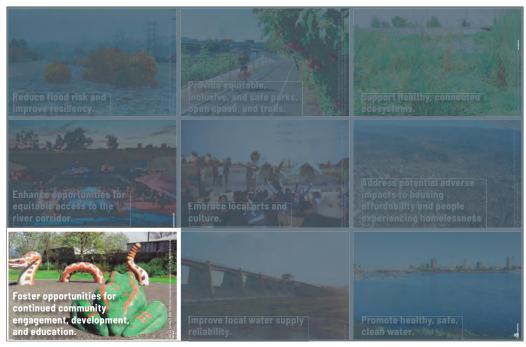


GOAL RATIONALE HEALTHY, SOCIALLY CONNECTED COMMUNITIES ARE A TOP PRIORITY TO THE COMMUNITY Goal: Embrace local arts, culture, and communities. Healthy, socially connected comm. ss to arts, culture, ed., rec Better access to parks obility and access to pub. transp. Better access to trails 249 GOAL-DRIVEN FRAMEWORK **NEEDS ANALYSIS ARTS & CULTURE** Asset Mapping¹ (33%) Population Density² (33%) Household Income² (33%) Need Analysis: Highest Need Lowest Need **NEEDS ANALYSIS ARTS & CULTURE** Asset Mapping¹ (33%) BURBANK Population Density² (33%) Household Income² (33%) Need Analysis: Highest Need Lowest Need

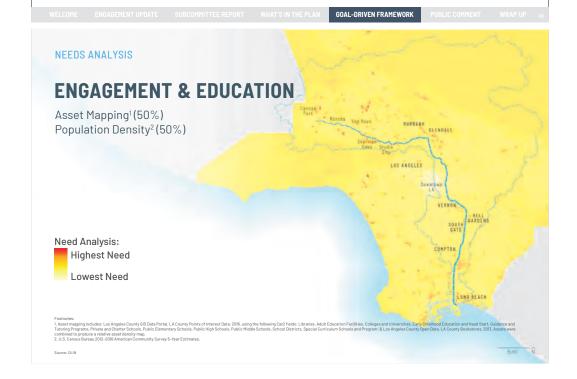


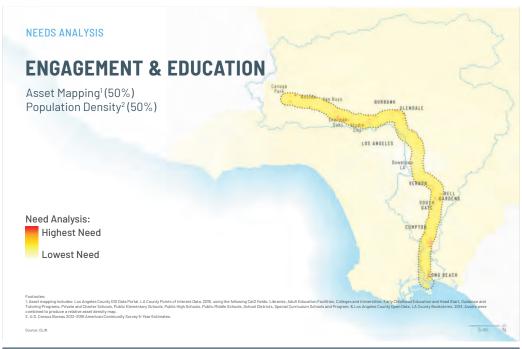


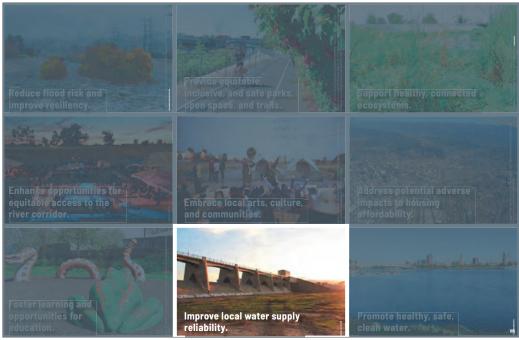


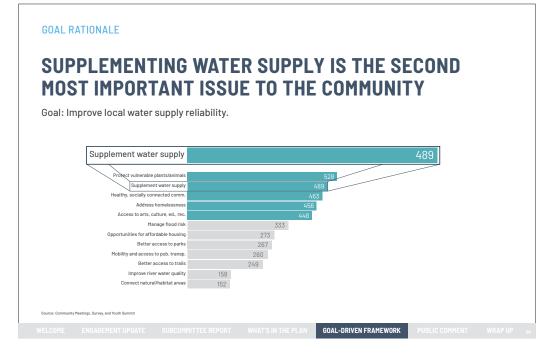


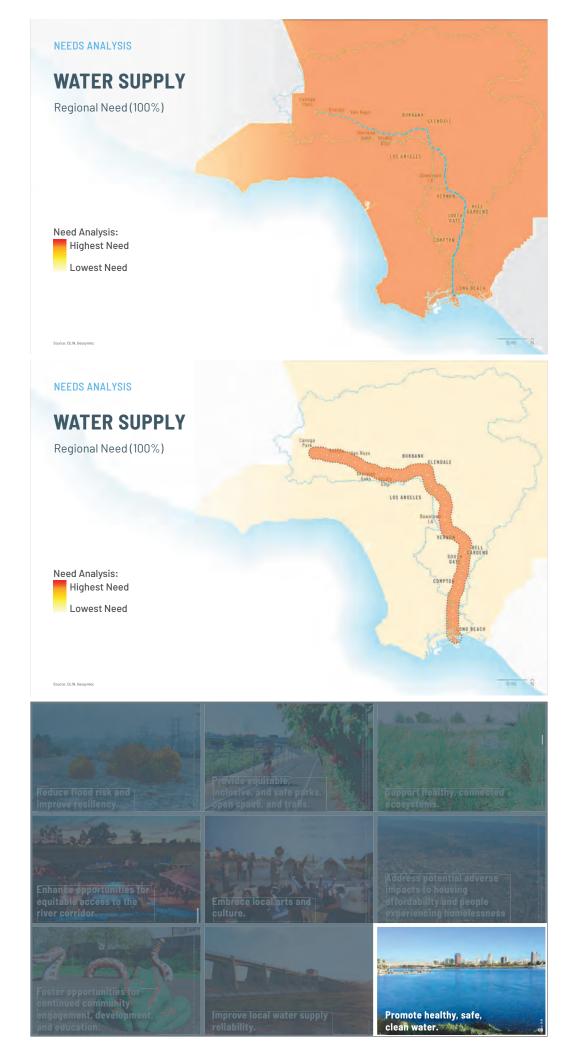
WHAT THE COMMUNITY VALUES AS EDUCATIONAL OPPORTUNITY Goal: Foster learning and opportunities for education. How the river benefits and supports the env. Ecology, habitat, and vegetation Current hydrology, sources, and uses of the river Benefits and supports the env. Ecology, habitat, and vegetation Current hydrologic nucree, and uses of the river Hydrologic history Current communities along the free Hydrologic history Current communities along the free Flood history Toursel Tour

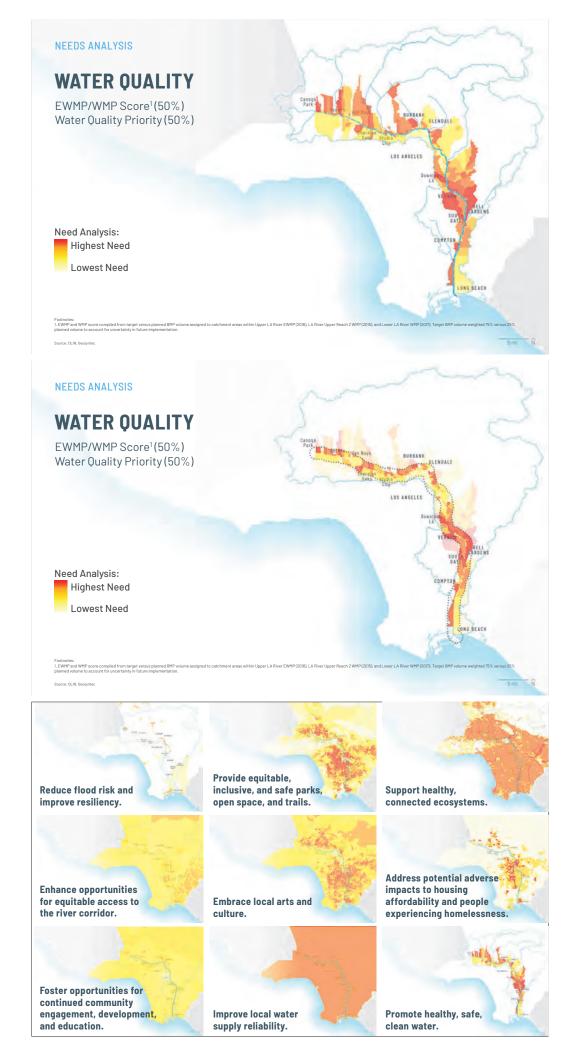


















OPPORTUNITY ANALYSIS

OPPORTUNITY

Capitalize on areas that have the greatest capacity to site new projects.

LAND ASSETS:

LA River ROW Totals By Frame

TOTAL: 51.1

Landside Area Left Bank (ac)

- LA River Right-of-Way
- LA County Owned Parcels (Priority to Vacant & Underutilized)
- Other Publicly Owned Parcels (Priority to Vacant & Underutilized)
- Other Underutilized Right-of-Way
- Vacant Private Parcels
- Underutilized Private Parcels (Only Applied to Housing Need)
- Pedestrian Street Network



LA River ROW Total (ac)

398.0

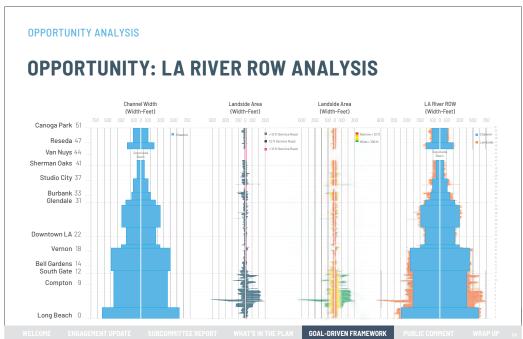
260.3 1745.7

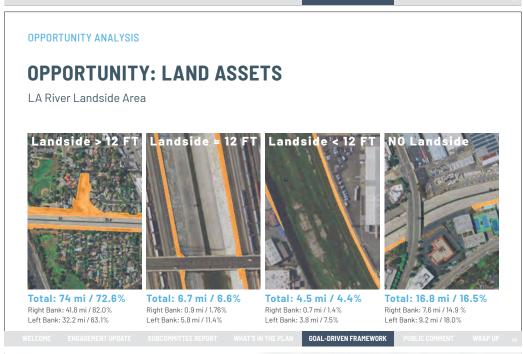
68.9 **561.7**

233.3

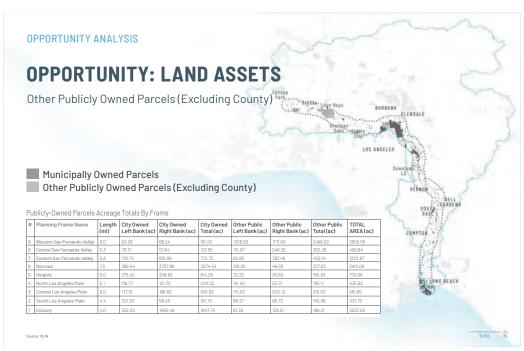


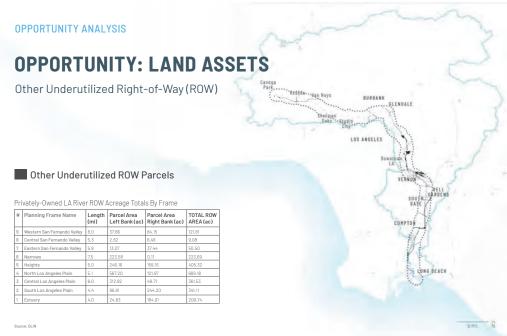
VERNON

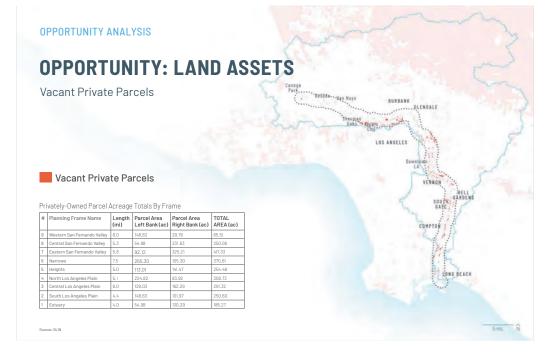


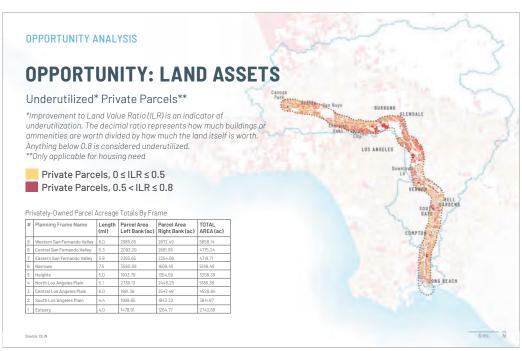


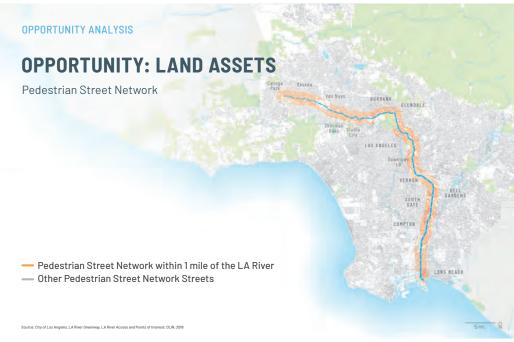




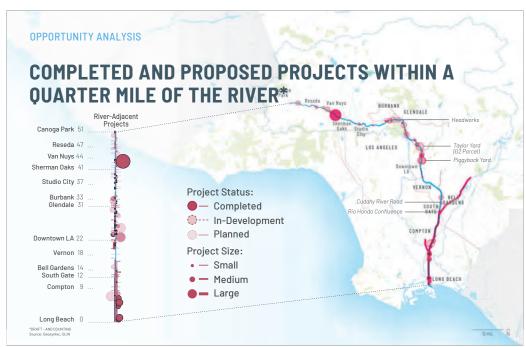


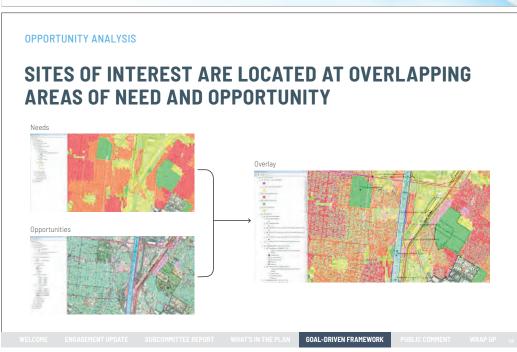














DESKTOP ANALYSIS Analysis for Choosing Opportunity Sites

Is there recent construction on the site?

Is there apparent contamination (Superfund or Brownfield designation)?

Is there known hazardous waste?

Are there any known existing or planned projects for the site?

Does the site align with an area of high need?

How large is the site?

How close is the site to the LA River?

Could the site be part of a connected continuous open space system?

WELCOME

NGAGEMENT HPDATE

SUBCOMMITTEE REPORT

HAT'S IN THE PLAN

GOAL-DRIVEN FRAMEWORK

UBLIC COMMENT

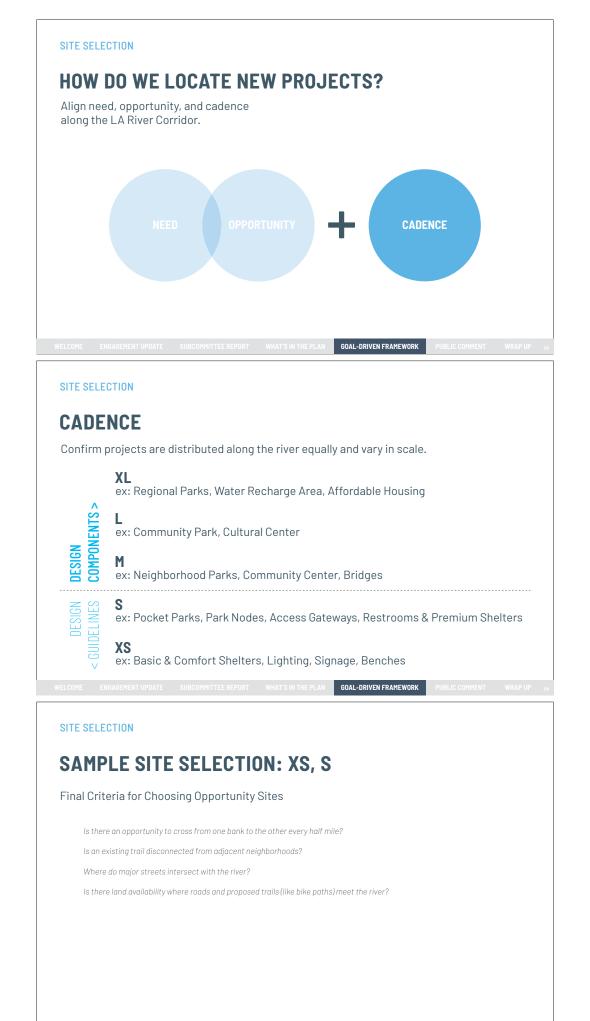
A/D A D I I D

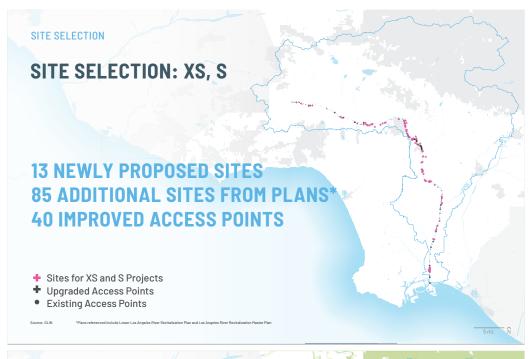
SITE SELECTION

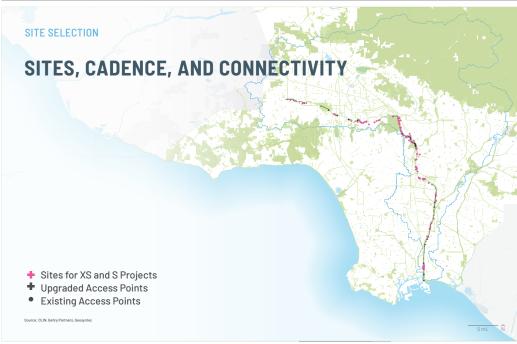
AGGREGATING PARCELS



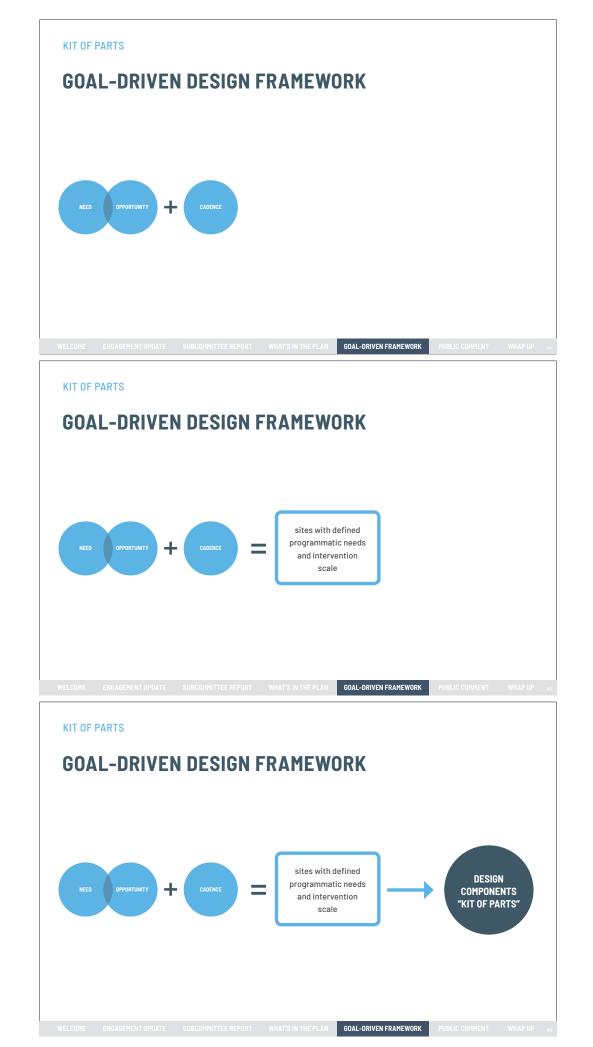










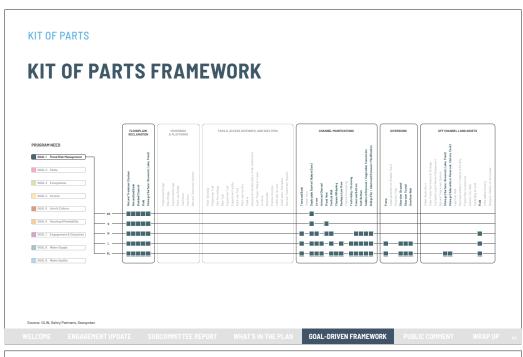


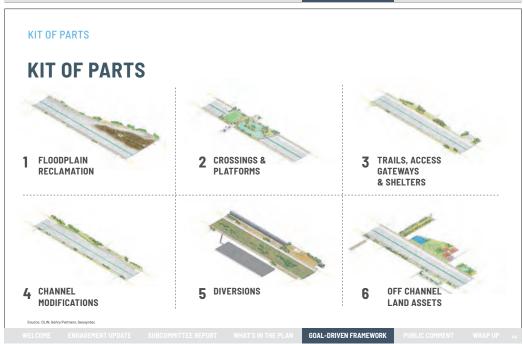
KIT OF PARTS: CATEGORIES

1 FLOODPLAIN RECLAMATION
2 CROSSINGS & PLATFORMS
3 TRAILS, ACCESS GATEWAYS, AND SHELTERS
4 CHANNEL MODIFICATIONS
5 DIVERSIONS
6 OFF CHANNEL LAND ASSETS

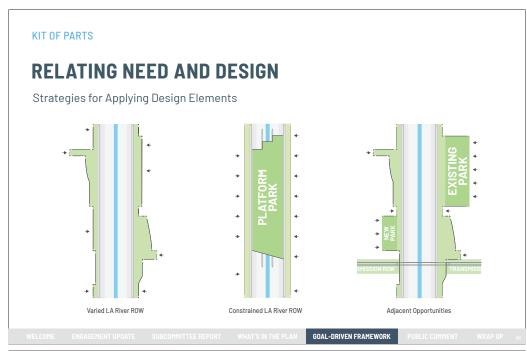
WELCOME ENGAGEMENT UPDATE SUBCOMMITTEEREPORT WHAT SIN THE PLAN GOAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP

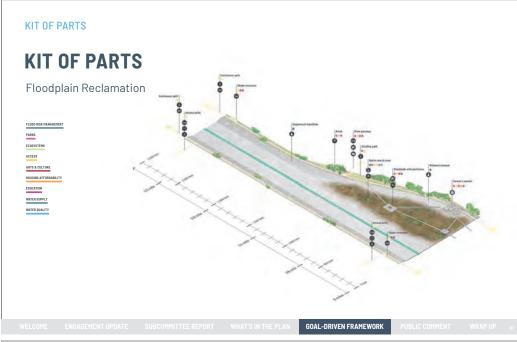
KIT OF PARTS **KIT OF PARTS: CATEGORIES & COMPONENTS** 5 6 FI OODPI AIN **CROSSINGS &** TRAILS, ACCESS CHANNEL DIVERSIONS OFF CHANNEL GATEWAYS & SHELTERS MODIFICATIONS RECLAMATION PLATFORMS LAND ASSETS Deployable Barrier Naturalized Bank Bike Bridge Pedestrian Trail Check Dam Equestrian Bridge Multi-use Bridge Cantilever Pedestrian Facility (Bench, Lighting, Trash Receptacle, (Rubber Dam) • Diversion Pipe Braided Channel Solar Power Generation & Storage Composting and Waste Manage Natural Treatment System Levee Storage (Surface: Wayfinding) Diversion Channel Platform Natural Treatment System Armored Channel Flood Vent Diversion Tunnel Overflow Weir · Storage (Surface: Reservoir, Lake, Equestrian Trail Equestrian Facility Multi-use Trail Vertical Wall Channel Widening Storage (Subsurface: Reservoir, Cistern, Tank) Reshape Low Flow Channel Smoothing Multi-use Facility · Injection Well Mechanical Water Treatment Facility General Amenity (Cafe, Kiosk, Texturizing or Grooving Purple Pipe Connection Restroom) Light Tower / Water Tower Concrete Bottom Soft Bottom Gallery / Dry Well Spreading Ground Sediment Removal / Affordable Housing Bridge Pier / Abutment Channel Access Vehicular Access Installation or Institution Underpass and Overpass Natural Treatment System GOAL-DRIVEN FRAMEWORK

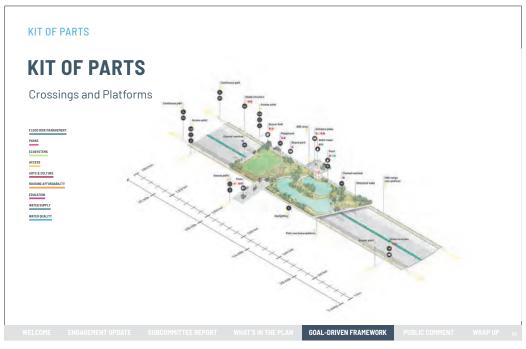


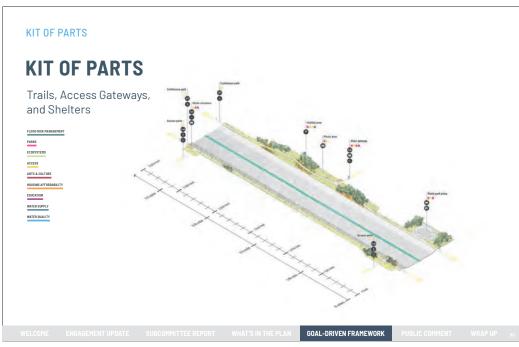


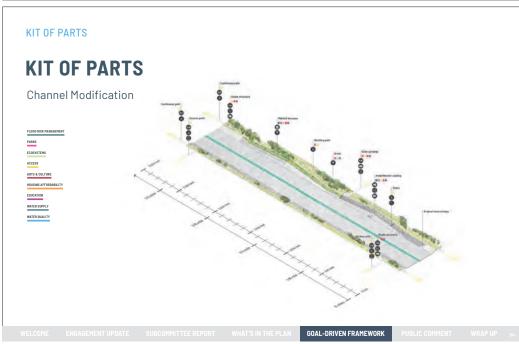


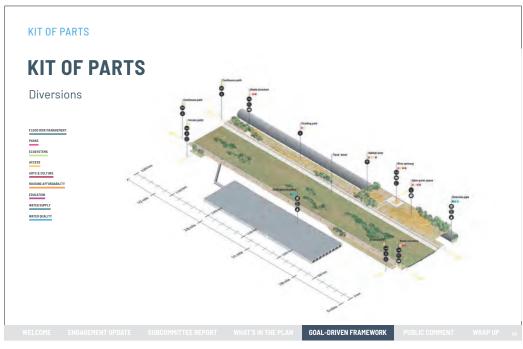
















POLICY

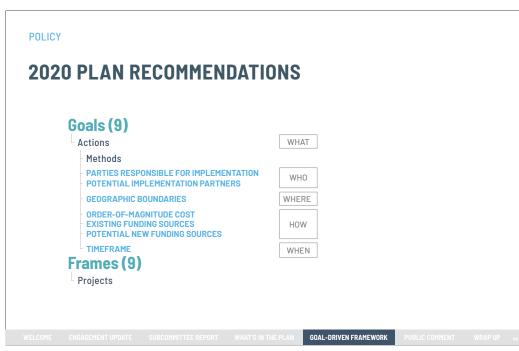
GOAL: ACTIVE PRIORITY FOR THE FUTURE

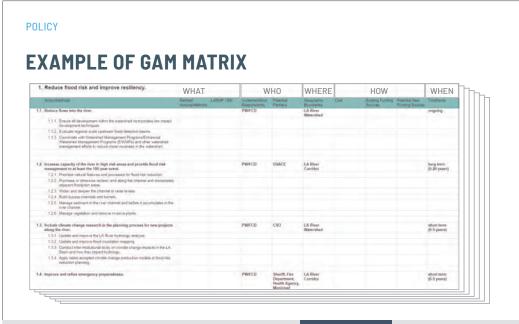
POTENTIAL ACTIONS

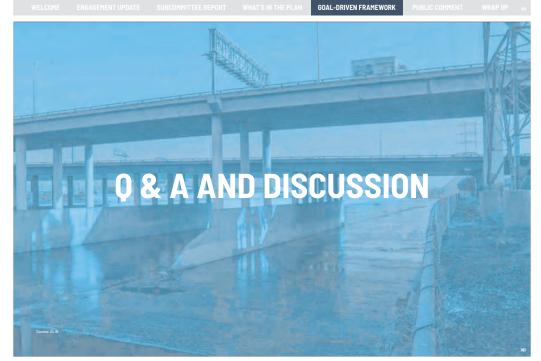
• Movements toward the priority

POTENTIAL METHODS

• Specific implementation steps for each action









PUBLIC COMMENT OPTIONS

- Verbal comments
 - Speakers to be called in order of speaker cards submitted (optional)
 - Up to 15 minutes total for the Public Comment item
 - Total time per person will depend on number of speaker cards received
- Comment cards
- Email comments to LARiver@dpw.lacounty.gov

WRAP UP ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COMMENT WRAP UP ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COMMENT WAS ASSERTED THE PLAN COAL-DRIVEN FRAMEWORK PUBLIC COAL-DRIVEN FRAMEWORK

Important Upcoming Dates:

- Resource Conservation District Clean Up Day at Sepulveda Basin April 13, 2019
- Community Meeting (Compton /Lynwood/East Rancho Dominguez) April 24, 2019
- Community Meeting (Pacoima) May 15, 2019
- Native Voices Symposium June 1, 2019
- Steering Committee Meeting #6 June 26, 2019
- Community Meeting (Glendale) June 27, 2019
- Pacoima Beautiful Summer Institute and Community Event July 1, 2019
- SELA Arts Fest (Exhibitors) July 27, 2019

INPUT, QUESTIONS, IDEAS? Contact Genevieve Osmena at (626) 458-4322 or LARiver@dpw.lacounty.gov

WELCOM

NGAGEMENT HEDATE

URCOMMITTEE REPORT

WILLIAM OF THE DUAL

GOAL-DRIVEN FRAMEWORK

PUBLIC COMMEN

WRAP UP



LARiverMasterPlan.org

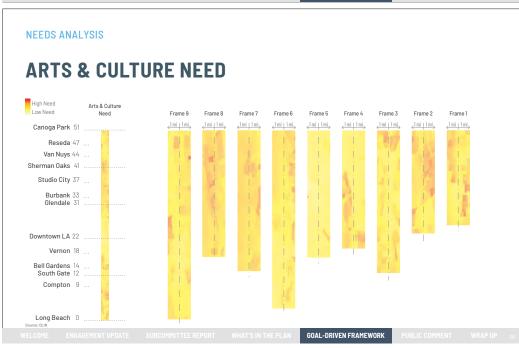






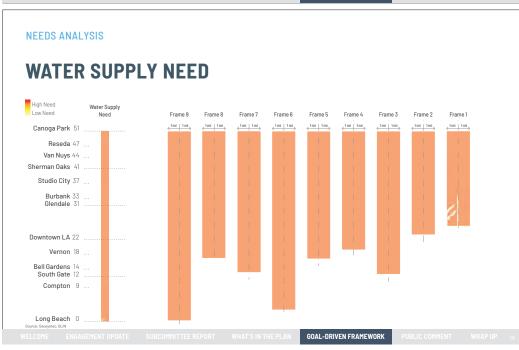




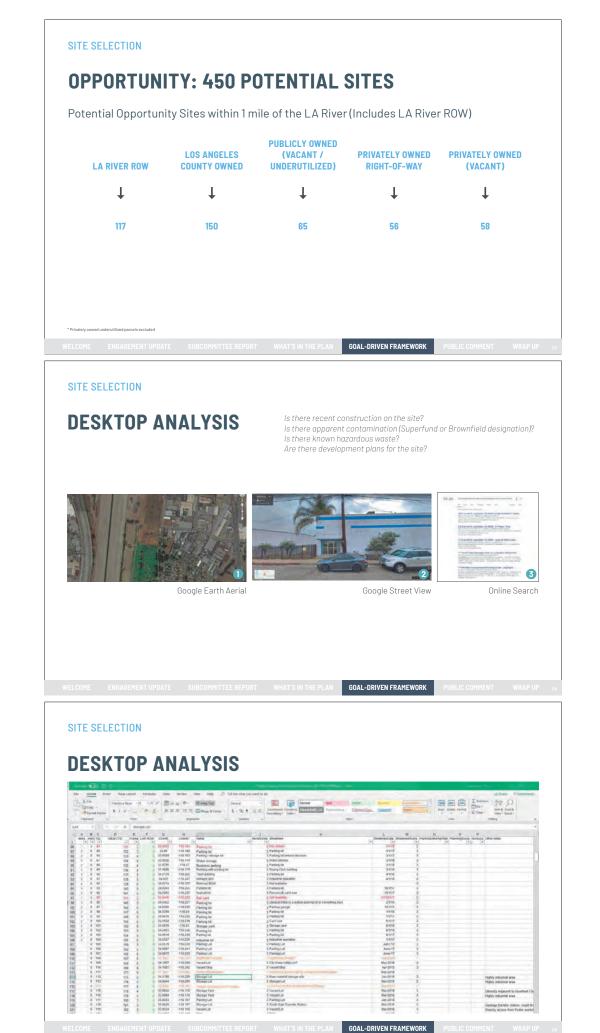




















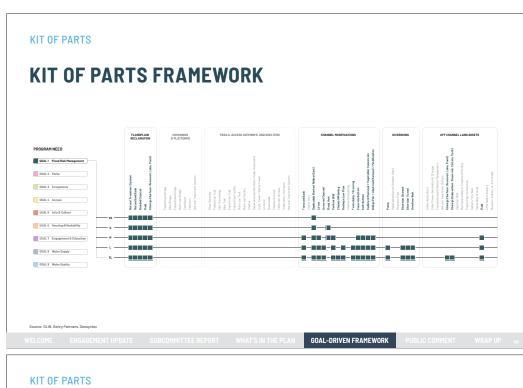


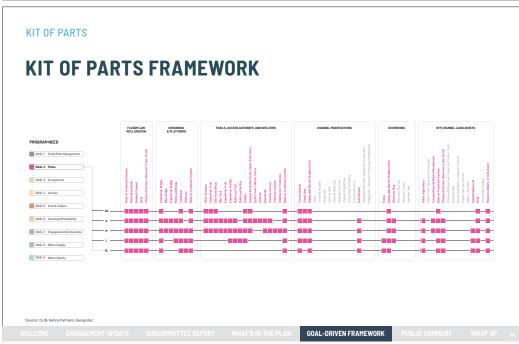


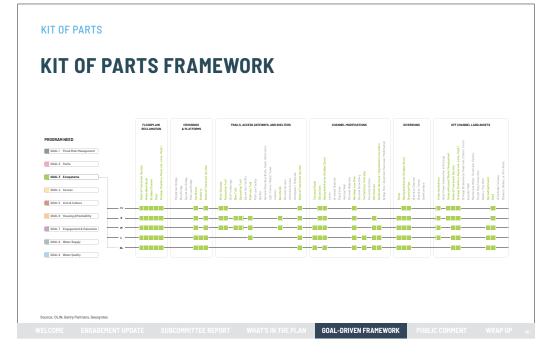


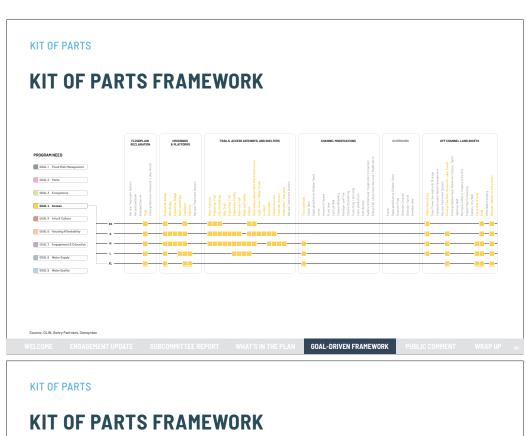


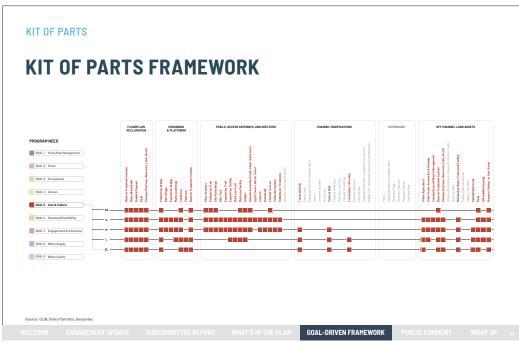


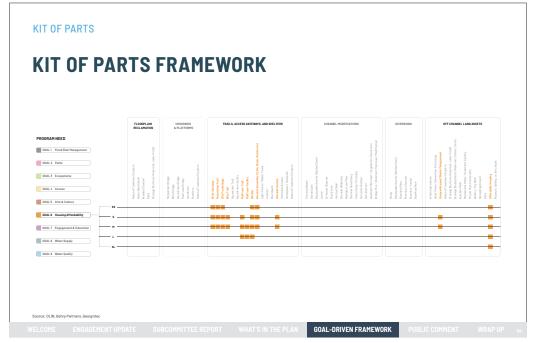


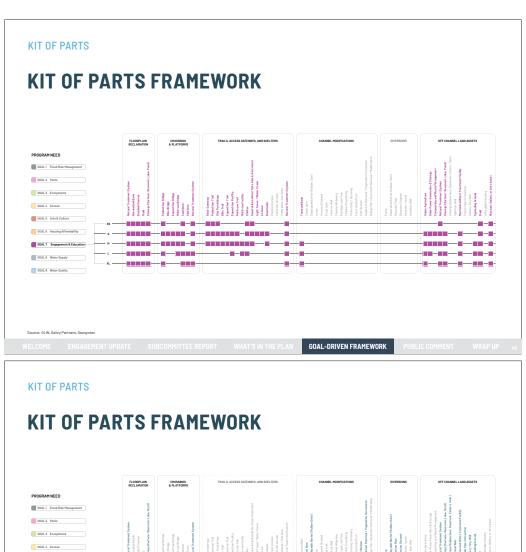


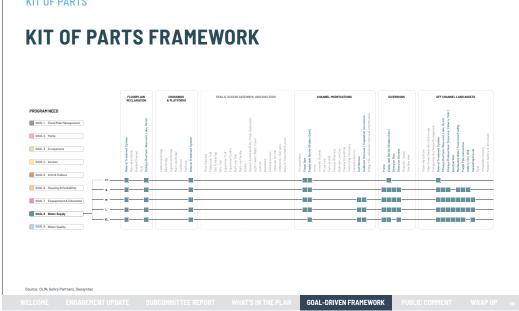


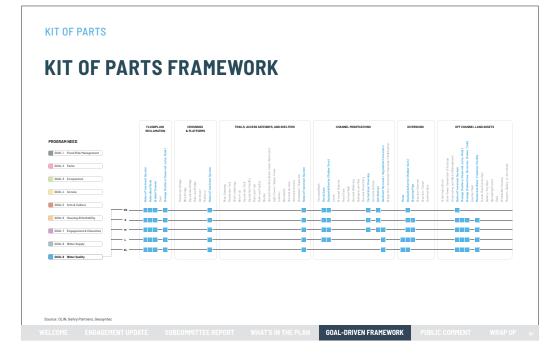












Appendix C

Project Team Responses to Steering Committee Comments and Questions

1. Where is the data source documentation for the needs assessment and gap analysis?

- a. The data used in the needs assessment and gap analysis is in the project progress memos which can be reviewed on the website at: http://www.larivermasterplan.org/inventory_and_analysis which were posted in November and December 2018. Each map has source data listed on the map.
- b. The needs assessment maps were completed based on the categories identified by LA County Departments, the Steering Committee and Subcommittees, and community input (and follow up input from County and Steering Committee members that sent in comments) as being key items to assess for the nine goal categories.

2. The water supply needs map relying on only regional need as a blanket misses the fact that many communities do have differences in access to water.

a. Although there are differences in how water is treated and distributed to communities around Los Angeles County, the Master Plan goal is focuses on improving local water supply reliability within the LA River watershed. With more than 30 water purveyors and districts within the watershed providing water to communities from multiple sources (such as groundwater, surface water, imported water, and recycled water) the LA River can help improve the reliability of the individual portfolios through measured actions within the watershed and along the mainstem in both wet and dry weather.

3. What is the approach for balancing the flow study outcomes and water management?

a. The team has met with the Low Flow Study team multiple times to review possible alignments between the two projects and will continue to collaborate. One of the Low Flow Study team's principal investigators, Dr. Eric Stein, presented at the December 2018 water subcommittee (which was shared with the people and environment subcommittees). The project schedules are on very different timelines, but once the Low Flow Study team releases their first sets of deliverables, the Master Plan team will seek to find ways to overlap. Having their team present to the Steering Committee was also suggested, which we will seek to accommodate at an upcoming meeting.

4. How is a multi-benefit approach being incorporated into the Master Plan Update?

a. As the team moves forward into selecting sites for projects, the intent is to select sites where multiple needs from the needs analysis overlap and then to select design components that can meet the most needs while not compromising flood risk management.

5. The asset mapping for the cultural items may not fully consider what constitutes cultural/arts needs.

a. The LA County asset maps available for arts and culture are not as robust as some of the other informational sources. One of the items in the GAM document (currently under 5.2) indicates that a comprehensive asset mapping framework should be established for the LA River. The master plan is not tasked with improving this asset mapping, but it is tasked with making recommendations for parallel and future actions. In collaboration with the LA County Arts Commission,

it was determined that completing the map with the data currently available was preferred over not including a needs map for arts and culture.

6. How is climate change incorporated into the Master Plan Update?

- a. There are several ways the team is considering climate change in the Master Plan:
 - i. Updates to the design guidelines will be founded upon a comprehensive assessment of the planting lists for LA River projects to determine future viability of species. Part of this effort has included conversations with leading experts on seeds, biodiversity, plant maintenance, and ecology. The team has also reached out to various groups working on urban biodiversity (such as City of LA biodiversity index team), plant suitability to shifting climates, and community science.
 - ii. The LA County Flood Control District is currently collaborating with UCLA to study how climate change will impact future climatic cycles. This work will be ongoing after the Master Plan is complete, and GAM 1.3 describes ongoing work on this topic. Studies shown at the H+H work session on March 20, 2019, (which can be viewed here: http://www.larivermasterplan.org/subcommittee_hydrology_and_hydraulic s_workshop) indicate that the 100-year event may be closer to a 67-year event in the future under certain emission scenarios. Given this information, the team is considering how flood management alternatives in the future might reduce risk under these uncertainties.
 - iii. Given a potentially warmer climate with worsening urban heat island effects, the team is working to include more requirements for shade and water availability along the LA River trail.
 - iv. The team has included sea level rise projections in the estuary in considering future needs such as habitat areas for projects.

7. Are the typologies prioritized, and if so what methodology was used?

a. The typologies (kit of parts components) are not prioritized and are meant to guide project decisions at locations when needs and opportunities are defined. The team is seeking input as to whether all the applicable components are captured by the list.

8. What kind of analytical approach was used to weight needs?

a. All weightings were determined in consultation with experts in the associated field on the consultant team and within LA County Departments. Many categories are given equal weighting within the needs maps (example: park need, arts/culture). Where specific datasets were weighted differently, the weightings were determined based on which data were most critical for the given goal (example: ecology, flood). The team invites feedback on the weightings.

9. Highlights of the Working Memos would be helpful – are they available somewhere?

a. The team presented the highlights of the memos at the June 2018 and September 2018 Steering Committee Meetings with further discussions at the Subcommittee meetings. For anyone that was not in attendance at those two

- meetings, you can review the slides from the Steering Committee presentations posted on the website at:
- http://www.larivermasterplan.org/steering_committee_meeting_summaries.
- b. The progress memos in their entirety are posted on the website at: http://www.larivermasterplan.org/inventory_and_analysis.

10. A working session is needed to discuss the Draft Goals, Actions, and Methods.

a. The Goals have been discussed at length and refined over the first 4 Steering Committee and SubCommittee meetings, and a document containing the Goals and Actions was presented and discussed during the Steering Committee and SubCommittee Meetings in December 2018. Many of the Methods shown in the current document were a direct result of the discussions held during those meetings. Based on your feedback, we have decided to dedicate a significant portion of the April 17th subcommittee meetings to further discussion of the GAMs, and the team will look into providing additional time for the steering committee to discuss the GAMs if requested.

11. There doesn't seem to be coverage of economic development in the Draft Goals, Actions, and Methods to reflect input from the Steering Committee at earlier meetings.

- a. Following feedback given to the team during Steering Committee #3, the goal for foster opportunities for continued community engagement, development, and education (Goal 7) includes economic development items within Development, Engagement, and Education. The team would like feedback on how to strengthen the actions and methods in this goal to provide local economic development that does not encourage displacement. The vision statement also includes an overriding statement on economic opportunity and the introduction discusses the creation of local jobs
- 12. The Master Plan Update should clearly and transparently convey priorities, and not assume that people know that certain priorities are implicit.
 - a. Transparency of priorities is important. The team is seeking input on how the order of items in the Master Plan affects the interpretation of priorities, specifically whether the need for flood risk reduction is clearly conveyed.
 - b. We also want to ensure the Master Plan is flexible as priorities will likely evolve over the next 25 years.
- 13. Although Vernon doesn't have a high residential population and therefore doesn't rank high on the park's assessment or the CalEnviroScreen because they are based on population data, it is still important to consider it for park need, particularly since adjacent communities such as Maywood have very high park needs.
 - a. The communities in this stretch of the river have a very high need for parks. The LA County Parks Needs Assessment and the CalEnviroScreen indicate that the environmental conditions are very poor around Maywood and other communities near Vernon. While the team will not alter the State of California CalEnviroScreen Data or the 2016 LA County Parks Needs Assessment Data, which are based on residential population, we understand that the immediate adjacency of residential

park "need" to the river cannot be considered in isolation. In many cases, not only Vernon, there may be a significant need that is one block away from the river or as much as a mile. In all cases, the nearby needs are all important. As opportunities are identified in these unique locations, the kit of parts will be used to identify the project typologies most useful in these locations.

14. Have utility corridors been considered as having potential for project sites?

a. Utility rights-of-way, such as rail or powerlines, are part of the Opportunity Land Asset Mapping. This was shown in the Steering Committee #5 slides which will be available on the LARiverMasterPlan.org website here: http://www.larivermasterplan.org/steering_committee_meeting_5

15. Have available bicycle and pedestrian counts been included in the needs assessment?

- Unfortunately, we do not have consistent data sources on this topic for the entire
 51 miles of the river. If a Steering Committee member knows of a source, please share with the team.
- b. This could be identified as a possible method in the GAM to outline a future study.

16. Be careful about identifying sites for new uses, such as housing, in existing industrial areas. Is this being considered?

a. Yes, possible sites for housing are being weighed with many factors, important factors being prior land uses and adjacent land uses.

17. Are toxins entering and exiting the LA River addressed in the needs assessment?

a. The CalEnviroScreen, which includes items such as toxic release sites from facilities, is part of the needs assessment layers that were used. As well, the regional water quality plans (Watershed Management Plans and the Enhanced Watershed Management Plans – or WMPs/EWMPs) are also working towards meeting surface water quality requirements and are included in the needs inventory under the water quality goal.

18. We need to talk about funding and implementation. The cost of these items and who is paying for them should be in our discussion.

a. Definitely – we want to ensure the Master Plan is useful moving forward, so these items are critical. The LA County Departments will be going through an exercise in the coming months to understand which departments may take on certain topics and the team will need to talk to and engage other entities as well to understand what partnerships can make the vision a reality.

Appendix D

AB466/Upper Los Angeles River and Tributaries Working Group Presentation



AB 466 Upper Los Angeles River and Tributaries Revitalization Plan

Los Angeles River Master Plan Update
April 10, 2019

Santa Monica Mountains Conservancy





...be consistent with and enhance the County's Los Angeles River Master Plan...

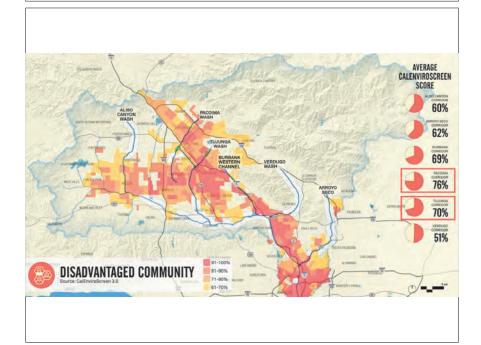


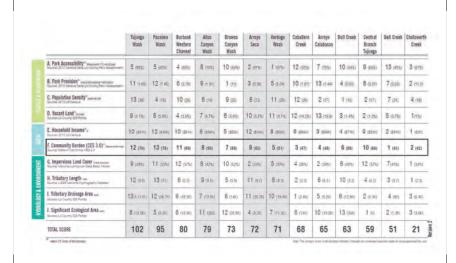




master planning process that includes community engagement and a prioritization of disadvantaged communities









A MISSION-DRIVEN FRAMEWORK

WORKING GROUP'S MISSION STATEMENT

The working group developed a mission statement that focused on the following six components:



Water and Environment Committee Purpose

The purpose of the Water and Environment committee is to identify and prioritize the opportunities that focus on the community need for safety and responsibility for a sustainable environment for the Upper Los Angeles River and its Tributaries using an integrated approach (water resources/conservation /quality/recreation source)

Water and Environment Objectives

- + Create equitable opportunities to enhance the ecosystem, <u>watershed</u> <u>health</u>, water supply, improve water quality, habitat, and biodiversity
- + Maintain or enhance **flood management**
- + <u>Balance</u> the utilization of available space and resources for both the environment and the community
- + Assess all opportunities for resiliency to climate change

People and Environment Committee Purpose

The purpose of the People and Recreation committee is to identify and prioritize the opportunities that focus on the community need for public space and recreation within and along the Upper Los Angeles River and its Tributaries with special consideration for:

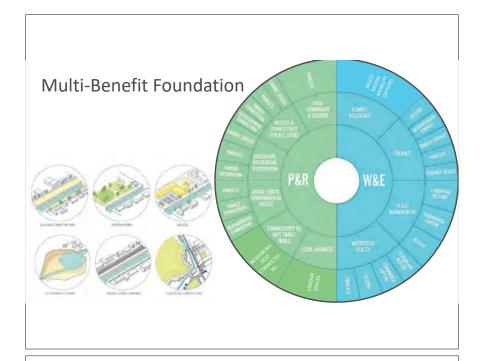
- + Culture and arts
- + Economic workforce development
- + The special needs community
- + Recreation and equitable access for all
- + Integration of the water and environment

People and Recreation Objectives

- + Feature and promote the importance of community and local culture
- + Identify and create improved, inspirational, <u>inclusive access and</u> <u>connectivity to public space</u>, the river and tributaries for all users
- + Incorporate and identify opportunities for <u>education</u>, <u>recreation</u>, <u>ecosystem and habitat restoration</u>, passive recreation, and examine their relationship with baseflows
- + Focus on social equity and environmental justice
- + Strengthen local businesses to foster <u>job creation and economic</u> growth









Legislation's deadline: June 30, 2020





Working Group Meetings

Working Group Meeting Date	OBJECTIVE
March 2019	Identify Priority sites and Opportunities
May 2019	Project Concept Development
July 2019	Develop ULART Revitalization Plan
September 2019	Vote on ULART Revitalization Plan

Revitalization Plan Upcoming Events

Working Group	Water & Environment and People & Recreation Committees			
May 23, 2019	April 25, 2019			
July 25, 2019	June 28, 2019			
September 26, 2019	August, 2019 (Draft plan review, no meeting)			
Community Eng	gagement and Outreach*			
	3/13 and 3/20			
David 4	3/13 and 3/20			
Round 1	3/13 and 3/20 4/4 and 4/9			
Round 1 Round 2 (April - May)				



Contact Information



Santa Monica Mountains Conservancy, Board Secretary

- Tel. No. (310) 589-3200, Extension 118
- Email: river@smmc.ca.gov

Mountains Recreation and Conservation Authority

Sarah Rascon, Urban River Program Officei

- Email: sarah.rascon@mrca.ca.gov
- Tel. No. (323) 221-9944, Extension 109

Melissa Vega, Project Analyst

- Email: melissa.vega@mrca.ca.gov
- Tel. No. (323) 221-9944, Extension 199

Appendix E

Draft Vision, Introduction, Goals, Actions, & Methods

4 APRIL 2019

2020 Proposed WORKING DRAFT VERSION 4: Los Angeles River Master Plan Update April 2019-

(Currently this summary is in present tense, and in its final version it will become past tense.)

Vision: The Reimagined River

Fifty-one miles of connected open space that includes clean water, native habitat, parks, multiuse trails, art, and cultural resources to improve health, equity, access, mobility, and economic opportunity for the diverse communities of LA County, while providing flood risk management.

Executive Summary

One million people live within one mile of the Los Angeles River. More impressively, one out of four Californians lives within one hour of the river. Channelized to protect lives and property from flooding during the late 19th through the mid-20th centuries, the Los Angeles River has largely been separated from our social and ecological communities. While fragmented jurisdictions, land ownership, and funding present hurdles in rethinking the LA River, the 2020 Los Angeles River Master Plan seeks to reimagine the LA River from a single use corridor to a tangible, multi-benefit resource for the communities of Los Angeles County, while still meeting the needs of flood risk management. The 2020 Plan recognizes the need for resilient systems that address the most complex issues facing the Los Angeles Region, such as climate change, population growth, resource scarcity, and social inequity.

The 2020 Los Angeles River Master Plan builds on over two decades of planning efforts for the Los Angeles River, including efforts by LA County (1996), the City of Los Angeles (2007), the Lower LA River Working Group (2018), and the Upper LA River and Tributaries Working Group (2019). The research and project database that forms the foundation for this plan covers over 130 planning efforts from across the watershed.

The 2020 Master Plan Update process began in 2016 with a motion by the Board of Supervisors to update the 1996 Los Angeles County LA River Master Plan. The update process, led by Los

4 APRIL 2019

Angeles County Public Works, is supported by an Internal County Team with representatives from each LA County department. A Steering Committee of 41 members representing municipalities, non-profit organizations, or other governmental and non-governmental entities provides input and expertise in issues related to water, people, or the environment. In addition to the technical team and steering committee, the update process includes a robust public engagement program designed to provide opportunities for LA County residents to express ideas for the future of the river.

The 2020 Master Plan is based on a watershed and community approach to update the corridor plan. This approach is unique from previous efforts in that analysis work, including ecosystem, demographic, and hydrologic studies were conducted for the entire 834 square mile watershed. Recognizing that these systemic and natural elements cannot be studied in isolation, several studies were investigated at an area larger than the watershed. This research is now publicly available and can be utilized for parallel efforts within the watershed.

There is no singular, 51-mile solution for the LA River. Projects along the river should reflect the needs and opportunities of specific reaches and provide multiple benefits that respect the needs of flood risk management while enhancing the environment and strengthening our communities through the celebration of local culture and creation of jobs. While design interventions in the Master Plan focus on elements along the main stem within and immediately adjacent to the river right-of-way,¹ the Master Plan's vision, goals, actions, and methods require an understanding of, and coordination with, parallel efforts such as the Upper River and Tributaries Working Group (AB466), the Lower LA River Working Group, Metro, the Regional Water Quality Control Board, and watershed management plans. Additionally, coordination between LA County, municipalities, other governmental entities, and non-profit organizations will be necessary to achieve the robust vision and goals of this Master Plan. The Reimagined LA River relies on these collective efforts to envision the future of the LA River, its watershed, and all of LA County.

Organization of the Master Plan Document

The 2020 LA River Master Plan is organized based on a series of goals, actions, and methods. Each goal represents an active future priority for the LA River. These goals, which include many principles from previous or parallel planning efforts, guide policy and project development throughout the Master Plan.

¹ The LA River Right-of-Way is within the operations and maintenance jurisdiction of Los Angeles County Public Works (Flood Control District) and the United States Army Corps of Engineers (USACE).

4 APRIL 2019

Within each goal, a series of actions describes steps that should be taken to achieve the goal. Actions include a series of tangible methods that describe specific ways to reach the goals. In many cases, actions are related to specific LA County Departments and their missions. The realization of the goals will require collaboration between many LA County departments.

Role of the County and Coordination

Similar to the 1996 LA River Master Plan, the 2020 Plan will be used to guide all departments of LA County in decision making for LA River projects and facilities owned, operated, funded, and/or maintained by the County. Other agencies and municipalities are encouraged to adopt the LA River Master Plan for their jurisdictions and communities and partner with LA County in making the Reimagined River a reality.



4 APRIL 2019

Working Table of Contents

FRONT MATTER

Table of Contents, Acknowledgements, Letter of adoption/resolution

SECTION I: INTRODUCTION

(Chapter 1) Executive Summary

How to Use This Document, Vision and Goals (Introduction), Planning Timeline

(Chapter 2) Master Plan 2020

1996 Plan Info/Summary

Literature Review and Planning Context

Players and Jurisdictions

Water, People, and Environment Themes

Process

SECTION II: CONTEXT

(Chapter 3) History of the River

(Chapter 4) Existing Conditions Summary

River Ruler System

Inventory and Analysis

(Chapter 5) Engagement Summary

(Chapter 6) Gaps: Needs and Opportunities

SECTION III: THE FUTURE OF THE LA RIVER

(Chapter 7) Goals

(Chapter 8) Design Framework

Programmatic Strategy, Kit of Parts, Deployment

SECTION IV: IMPLEMENTATION

(Chapter 9) Public Stewardship

(Chapter 10) System Management

(Chapter 11) Operations and Maintenance

(Chapter 12) Funding Sources

(Chapter 13) Implementation and Funding Matrix

BACKMATTER

Glossary

APPENDICES (SEPARATE DOCUMENTS)

VOLUME I: LA RIVER DESIGN GUIDELINES

VOLUME II: TECHNICAL BACKUP DOCUMENTS

4 APRIL 2019

1. Goal: Reduce flood risk and improve resiliency.

1.1. Reduce flows into the river.

- 1.1.1. Ensure all development within the watershed incorporates low impact development techniques.
- **1.1.2.** Evaluate regional scale upstream flood detention basins.
- **1.1.3.** Coordinate with Watershed Management Programs/Enhanced Watershed Management Programs (E/WMPs) and other watershed management efforts to expand stormwater conservation for groundwater recharge, increase distributed stormwater capture, and reduce effective imperviousness in the watershed.
- **1.1.4.** Manage dry-weather flows to discourage the growth of non-native vegetation.

1.2. Increase capacity of the river in high risk areas and provide flood risk management to at least the 100-year flood event.

- **1.2.1.** Prioritize natural features and processes for flood risk reduction.
- 1.2.2. Purchase or otherwise reclaim land along the channel and immediately adjacent floodplain areas.
- **1.2.3.** Widen and deepen the channel or raise levees.
- 1.2.4. Build bypass channels and tunnels.
- 1.2.5. Manage sediment in the river channel and before it accumulates in the river channel.
- **1.2.6.** Manage vegetation and remove invasive plants.

1.3. Include climate change research in the planning process for new projects along the river.

- 1.3.1. Conduct inter-institutional study on climate change impacts in the LA Basin and how they impact hydrology.
- 1.3.2. Apply latest accepted climate change prediction models in flood risk reduction planning.

1.4. Improve and refine emergency preparedness.

- **1.4.1.** Increase awareness of the hazards associated with high flows in the river.
- **1.4.2.** Develop appropriate Emergency Action Plans (EAPs) that cover specific areas of the river where needed, including the dams and levees along the mainstem and the tributaries.
- 1.4.3. Conduct emergency preparedness exercises that test the EAPs.
- **1.4.4.** Improve flood forecasting capabilities.
- 1.4.5. Refine warning and monitoring criteria for the river corridor.
- **1.4.6.** Develop appropriate warning systems such as sirens, lights, or geo-targeted text message alerts to inform users of impending rain or rising water.
- 1.4.7. Develop flood-specific evacuation plans.
- 1.4.8. Consider and plan for evacuation of special needs populations.
- 1.4.9. Evaluate critical infrastructure and facilities located in the floodplain and reduce vulnerability to flood hazards.
- 1.4.10. Review and revise policies regarding closing the river trail during storms.

1.5. Increase public awareness of flood hazards and river safety.

4 APRIL 2019

- **1.5.1.** Develop a website to assist in educating other agencies, cities, and the general public on river issues (including flood risk management and dangers posed by the river during floods).
- 1.5.2. Post consistent signage and communication about flood risk and river safety on bridges and access points.
- **1.5.3.** Develop and implement an educational program on flood and river safety.
- **1.5.4.** Encourage residents and businesses to consider purchasing flood insurance.

1.6. Improve facility operations and maintenance.

- **1.6.1.** Expand coordination between responsible agencies and consolidate responsibilities under the Flood Control District through divestiture to streamline O&M, facility management, funding, and permitting.
- 1.6.2. Review and update operations and maintenance protocols and best practices
- **1.6.3.** Implement new technologies such as real-time monitoring, reporting, and controls.
- **1.6.4.** Implement dam and levee safety programs that ensure the flood management infrastructure delivers their intended benefits while reducing risks to people, property and the environment through continuous assessment, communication and management.

1.7. Implement regionally consistent floodplain management practices.

- 1.7.1. Establish partnerships among the various levels of government to develop minimum floodplain regulatory requirements.
- 1.7.2. Update and improve the LA River hydrology.
- 1.7.3. Update and improve flood inundation mapping.
- 1.7.4. Manage floodplain development according to the National Flood Insurance Program.
- **1.7.5.** Encourage only flood resilient projects in the floodplain.
- 1.7.6. Encourage buy back of areas within the floodplain.



4 APRIL 2019

2. Goal: Provide equitable, inclusive, and safe parks, open space, and trails.

2.1. Create 51 miles of connected open space.

- **2.1.1.** Create a park setting along the entire river utilizing this plan's design guidelines.
- 2.1.2. Utilize river channel right-of-way and adjacent areas to increase park space.
- **2.1.3.** Promote the river as a greenway spine of the larger LA County regional parks, multi-use trails, habitat, and open space network.
- 2.1.4. Use river areas to assist in ensuring all LA County residents live within a ½ mile of a park.
- 2.1.5. Create two new regional parks south of Downtown LA and one new regional park west of Sepulveda Basin, while continuing the development of large regional parks currently underway.
- **2.1.6.** Provide amenities and experiences in existing and new park spaces that are not currently available at nearby parks and increase unique programming along the river corridor.
- **2.1.7.** Preserve and create viewsheds along the river, between adjacent neighborhoods and the river, and from bridges over the river.
- **2.1.8.** Secure ongoing and long-term funding for land acquisition, construction, and maintenance of additional recreational facilities.
- 2.1.9. Increase recreation uses within the corridor where compatible with ecological function.

2.2. Complete the LA River Trail so that there is a continuous bicycle and pedestrian route along the entire river, on both sides.

- **2.2.1.** In places where right of way is too narrow for a river trail, pursue easements on adjacent property to complete the trail or utilize bridges, platforms, or cantilevers.
- **2.2.2.** Increase the extent of multi-use trails parallel to the river with separate paths for active transport, pedestrians, and equestrians in areas of high traffic.
- **2.2.3.** Provide bicycle parking and encourage bicycle rental facilities along the river.
- **2.2.4.** Develop signage and curriculum that promotes the benefits of using the river trail for recreation and improved health.

2.3. Provide support facilities at a regular cadence along the length of the river, on both sides.

- **2.3.1.** Ensure there is a shaded place to rest every half mile, on average, along the river.
- **2.3.2.** Ensure there is access to a public restroom every mile, on average, along the river.
- **2.3.3.** Ensure there is wayfinding information at river access points and every half mile, on average, along the river.
- **2.3.4.** Supplement County facilities and services with concessionaire agreements for food, convenience item sales, recreation equipment rentals, recreation instruction, and guided tours.

2.4. Utilize unified design guidelines for adjacent parks and river amenities that are flexible enough to reflect the diversity of local communities.

- **2.4.1.** Encourage local jurisdictions to adopt this plan's design guidelines.
- **2.4.2.** Require this plan's guidelines be followed for all projects permitted by the County, constructed on County property, or funded by the County.

2.5. Encourage compatibility of the river and adjacent land uses.

4 APRIL 2019

- 2.5.1. Encourage the entire river channel and corridor to be zoned as open space.
- 2.5.2. Encourage the re-zoning of incompatible land uses adjacent to the river, where feasible.
- **2.5.3.** Develop buffering strategies to mitigate air quality impacts of incompatible uses that are expected to remain adjacent to the river.
- **2.5.4.** Use County and local development and zoning review processes to ensure compatibility and, where feasible, add new river-adjacent amenities.

2.6. Repurpose single-use spaces, such as power-line easements, rail rights-of-way, or flood infrastructure, to serve multiple functions such as multi-use trails or habitat.

- **2.6.1.** Develop master agreements with utilities for easements to maximize use of ground space under overhead or above buried utility lines for parks, open space, and trails,
- **2.6.2.** Discuss options to create multi-use space with private rail companies.
- **2.6.3.** Foster opportunities for urban farming to encourage access to local healthy foods.

2.7. Promote life safety along the river.

- 2.7.1. Improve safety signage, including what to do in an emergency,
- 2.7.2. Utilize this plan's consistent 51-mile marker system (0 at Long Beach, 51 at Canoga Park) to assist response teams in locating emergencies along the river.
- **2.7.3.** Ensure anchor points for swift water rescue teams.
- 2.7.4. Remove hazards and dangerous objects from the river corridor.

2.8. Promote public safety along the river.

- 2.8.1. Coordinate with the River Rangers program.
- 2.8.2. Ensure adequate and consistent lighting along the river trail that complies with guidelines to reduce light pollution.
- 2.8.3. Ensure emergency phones are located along the river trail.
- **2.8.4.** Utilize CPTED (Crime Prevention Through Environmental Design) principles in projects.
- 2.8.5. Encourage adjacent neighborhood watch groups to include the river in their area of influence.
- 2.8.6. Consider the use of video monitoring systems in isolated locations.

4 APRIL 2019

3. Goal: Support healthy, connected ecosystems.

3.1. Increase ecosystem function along the river corridor.

3.1.1. Prioritize projects that include improvements to ecosystem function.

3.2. Increase plant species biodiversity and focus on the use of local California native plants in and around the river corridor.

- **3.2.1.** Develop reach specific plant species guidelines related to ecological zones along the river with keystone species to create desirable ecosystems.
- **3.2.2.** Consider long-term trends, such as population growth, climate change, future water regimes, resiliency, and sustainability, to create adaptive and dynamic biodiversity plans that are resilient to the urban context.
- **3.2.3.** Incentivize the creation of nurseries along the river that can supply native plants for new, large river parks.
- **3.2.4.** Develop plant palettes that make the river a planned reserve for plant biodiversity as climate changes.
- 3.2.5. Actively manage and remove invasive species from the river corridor and adjacent areas.

3.3. Create a connective network of habitat patches and corridors to facilitate the movement of wildlife and support a diverse ecological community.

- **3.3.1.** Identify and utilize key sections of the river corridor itself to increase habitat areas.
- **3.3.2.** Create habitat "stepping stone" patches in areas that are densely developed and do not have existing significant ecosystem functions.
- 3.3.3. Promote the creation of linkages between upland and riparian ecosystems.
- **3.3.4.** Promote the creation of vegetated buffers at the edges of existing significant habitat areas as well as between habitat areas and vehicular areas.
- **3.3.5.** Protect and enhance existing desirable ecosystems.
- **3.3.6.** Support, in parallel with regional efforts, a reach specific regime for low flows in the river that contributes to ecological function.
- 3.3.7. Plant a continuous greenway of trees for increased cooling, forage, and roosting and nesting habitat.

3.4. Encourage cities along the river to adopt sustainability strategies.

- 3.4.1. Provide technical assistance to cities seeking to develop or improve sustainability or climate plans.
- **3.4.2.** Encourage cities to require LEED certification, ENVISION, or comparable standards, for public projects.

3.5. Use environmentally responsible practices for operations and maintenance of the river channel and adjacent lands.

- **3.5.1.** Train maintenance staff to work with native ecosystems.
- **3.5.2.** Ensure pest management and vector control is incorporated early during project development and coordinated with the Greater LA County Vector Control District.
- 3.5.3. Adopt Integrated Pest Management (IPM).
- 3.5.4. Limit pollution through the use of zero emission maintenance equipment.
- 3.5.5. Support the development of soil systems that can improve soil moisture retention and plant health.
- **3.5.6.** Support water conservation strategies within the channel to balance water supply needs between municipalities, ecosystems, and recreation.

3.6. Use the river corridor as a living laboratory.

- **3.6.1.** Use pilot projects to promote innovation, such as methods for localized air pollution mitigation, renewable power generation, natural solutions to water quality and runoff attenuation, increasing plant biodiversity, monitoring native plants and wildlife, and the production of sustainable local resources.
- **3.6.2.** Establish an annual awards program to recognize exemplary projects along the LA River.



4 APRIL 2019

4. Enhance opportunities for equitable access to the river corridor.

- 4.1. Create welcoming access points and gateways to the LA River Trail to optimize physical access along its length, on both sides.
 - 4.1.1. Make the river trail and access points universally accessible and inclusive.
 - 4.1.2. Prioritize access projects for areas with limited access or areas that need improvements to existing access points.
 - **4.1.3.** Prioritize access projects near schools, libraries, and parks.

4.2. Increase safe transportation routes to the river.

- **4.2.1.** Provide pedestrian and bicycle connections across the river every half-mile.
- **4.2.2.** Require all new pedestrian or road bridges over the river to provide pedestrian and bicycle access to the river trail
- **4.2.3.** Provide continuous pathways between the river and nearby recreation spaces.
- 4.2.4. Encourage cities to adopt complete streets policies to better connect neighborhoods to the river.
- **4.2.5.** Increase the extent of multi-use trails that connect to the river with separate paths for active transport, pedestrians, and equestrians.
- **4.2.6.** Coordinate with transportation planning to enhance public transit to and along the river.
- **4.2.7.** Coordinate with transportation planning to encourage all transit lines that cross the river to have stops that provide access to the river trail.
- **4.2.8.** Promote the use of public transportation to connect to the river trail.
- **4.2.9.** Develop informational materials and signage that highlight the river as an alternative to other modes of transportation to major job centers and destinations.



4 APRIL 2019

5. Goal: Embrace local arts and culture.

5.1. Develop a comprehensive 51-mile arts and culture corridor along the river.

- **5.1.1.** Encourage incubation of local talent through commissions for local artists.
- **5.1.2.** Secure reliable funding for art and cultural projects along the river.

5.2. Integrate artists, cultural organizations, and community members in planning processes and project development along the river.

- **5.2.1.** Create a framework for ongoing arts and cultural asset mapping with research developed over a one year period to identify preliminary resources and opportunities along the 51 miles of the LA River.
- **5.2.2.** Share, monitor, and cultivate the asset mapping on an interactive platform on the LA Department of Arts and Culture website and help reaffirm and build the LA River community as a vital and growing County resource.
- **5.2.3.** Use both quantitative and qualitative data wherever possible in planning arts and cultural activities along the river.

5.3. Galvanize the LA River cultural identity.

- **5.3.1.** Create opportunities for cultural gatherings, art, and performance along the river.
- **5.3.2.** Actively promote river spaces to local groups and communities as available for their use.
- **5.3.3.** Streamline the permitting process for permanent art along the river.
- **5.3.4.** Streamline the permitting process for holding events and performances along the river.



4 APRIL 2019

- 6. Goal: Address potential adverse impacts to housing affordability and people experiencing homelessness.
 - 6.1. Create a forum for the coordination of housing and community stabilization strategies.
 - **6.1.1.** To ensure oversight and implementation of housing and community stabilization strategies, establish an LA River Housing Affordability Task Force that includes representatives from the County and river adjacent cities, as well as key community stakeholders.
 - 6.2. Require a housing impact assessment be completed as part of the planning for all sizable river improvement projects
 - **6.2.1.** Develop an assessment tool to evaluate whether projects are likely to significantly impact housing affordability.
 - **6.2.2.** Prior to committing County resources to river projects require completion of a concise assessment of affordable housing needs and opportunities including:
 - analysis of the potential impact of the proposed project on housing affordability and displacement.
 - summary of existing affordable housing programs and projects serving the community.
 - a 'community roadblock analysis' which identifies local barriers to approval of supportive housing in the surrounding community.
 - a list of specific sites which could be appropriate for development of supportive housing for persons
 experiencing homelessness.
 - an affordable and supportive housing strategy outline tailored to the local needs and opportunities.
 - 6.3. Increase units of affordable housing within one mile of the river.
 - **6.3.1.** Encourage a mix of supportive housing, affordable rental, and affordable homeownership units in both new construction and preservation buildings.
 - **6.3.2.** Expand the LA County Community Development Commission's Home Ownership Program (HOP) to provide additional affordable homeownership opportunities in river adjacent communities.
 - **6.3.3.** Publicly report on the progress toward this goal annually through the LA River Housing Affordability Task Force.
 - 6.4. Develop an affordable housing trust, land bank authority, or similar organization to strategically purchase land along the river and hold it for future development as affordable housing.

4 APRIL 2019

6.5. Secure funding for affordable housing in parallel with funding for river projects.

- 6.5.1. As new financing tools are created to fund river improvements, seek opportunities to set aside a portion of funding to support land acquisition and affordable housing whenever possible. While many infrastructure financing sources will not allow use for affordable housing, using a portion of river specific funding for housing, when possible, can leverage additional affordable housing financing and expand the amount of affordable housing built adjacent to the river.
- **6.5.2.** Explore the use of Enhanced Infrastructure Financing Districts (EIFDs) or other tax increment financing mechanisms to fund affordable housing along the river.
- **6.5.3.** Leverage existing housing subsidies to finance permanent supportive housing for people formerly experiencing homelessness on key sites adjacent to the river.
- **6.5.4.** Require all residential projects with a commitment of County resources, such as funding or land, to set aside at least 25% of the units to be affordable to extremely low, very low, and low-income households.

6.6. Help protect the affordability of existing stable neighborhoods through the promotion of community ownership of land.

- **6.6.1.** Create a 'start up' fund to provide modest grants to support the development of local community land trust organizations (including land trusts sponsored by existing community organizations).
- **6.6.2.** Provide technical assistance grants to promote the creation of community land trusts.

6.7. Support stronger tenant protection policies along the river.

- **6.7.1.** Develop resources and inform tenants living adjacent to river improvement projects about the availability of counseling services available through LA County Department of Consumer and Business Affairs.
- **6.7.2.** Develop resources and provide technical assistance to encourage cities to adopt stronger tenant protection policies, including rent stabilization and just cause for evictions.

6.8. Support persons experiencing homelessness along the river by coordinating outreach and by building new permanent supportive housing.

- **6.8.1.** Identify sites for permanent supportive housing within 1 mile of the river.
- **6.8.2.** Coordinate and support existing efforts of the County's coordinated homeless outreach system and their work along the LA River.
- **6.8.3.** Connect persons living in or near the river to the coordinated entry system for access to housing opportunities for which they are eligible.
- **6.8.4.** Build on the platform provided through Measure H to support more local cities in developing proactive homeless support programs and policies.

4 APRIL 2019

- 7. Goal: Foster opportunities for continued community engagement, development, and education.
 - 7.1. Provide spaces for people of all ages and abilities to learn about the ecology, hydrology, engineering, and cultural and natural history of the river and its watershed.
 - 7.1.1. Install interpretive signage, cultural markers, interactive displays, or other media.
 - 7.1.2. Create outdoor classroom spaces that can be used by schools.
 - **7.1.3.** Prioritize connectivity to the river from schools, cultural centers, and other education facilities.
 - 7.2. Develop educational materials for people of all ages to learn more about the history, present, and future of the river corridor and natural resource protection.
 - **7.2.1.** Develop sample curriculums for teachers of students of different ages to use when bringing their classes to the river.
 - **7.2.2.** Develop self-guided educational tours.
 - 7.3. Engage populations indigenous to the region to celebrate and document the river's role in indigenous culture.
 - 7.4. Promote the river as an economic asset to surrounding communities.
 - **7.4.1.** Utilize local resources and workforce to design, build, operate, and maintain projects, art, and amenities along the river, where possible.
 - **7.4.2.** Work with homeless service providers to identify opportunities to train and match individuals experiencing homelessness with jobs or other vocation training.
 - 7.4.3. Encourage local businesses and river-related groups to engage youth in internships related to the river.
 - 7.5. Improve the interface between the river corridor and adjacent communities.
 - **7.5.1.** Visually enhance river boundaries.
 - **7.5.2.** Encourage river-adjacent development to orient its "front door" toward the river and public transportation.
 - 7.5.3. Integrate cultural markers and signage.
 - **7.5.4.** Continue to solicit input from communities along the river throughout implementation of this plan and hold community meetings to update residents on the progress of plan implementation.
 - **7.5.5.** Require that County funded infrastructure and open space projects engage local residents and community stakeholders in planning.
 - **7.5.6.** Ensure the physical design of river improvements is consistent with the physical and social character and culture of each neighboring community.
 - **7.5.7.** Identify community vulnerabilities and associated impacts with regard to river improvement projects.
 - **7.5.8.** Develop a mitigation strategy for identified threats to community and resident stability, particularly forces of economic displacement.

4 APRIL 2019

8. Improve local water supply reliability.

- 8.1. Capture and treat stormwater and dry weather flows before reaching the river for groundwater recharge, direct use, or release for downstream beneficial uses.
 - **8.1.1.** Encourage water capture and direct use on public and private properties.
 - **8.1.2.** Provide incentives for private property owners to capture and treat stormwater on site.
 - **8.1.3.** Coordinate dry-weather flow efforts among jurisdictions and along the tributaries and other sub-watersheds.
 - **8.1.4.** Implement stormwater capture projects in the Upper Los Angeles River area.
 - **8.1.5.** Implement stormwater capture projects in the Lower Los Angeles River area.
- 8.2. Divert and treat stormwater and dry weather flows within the river for groundwater recharge, direct use as recycled water, and to supply water for parks and ecological areas.
 - **8.2.1.** Implement a direct diversion and treatment project for recharge in the Central Basin.
 - **8.2.2.** Implement a direct diversion and treatment project for use as recycled water.
 - 8.2.3. Encourage direct diversions from the channel for use in river adjacent parks and ecological areas.
- 8.3. Employ and encourage efficient water use.
 - 8.3.1. Conduct an inter-institutional study on climate change impacts to water supply planning in the LA Basin.
 - 8.3.2. Apply the latest accepted climate change prediction models to water supply planning.
 - **8.3.3.** Encourage households and neighborhoods to adopt best practices in water management.
 - 8.3.4. Provide incentives for new projects to utilize Waterwise methods.
 - **8.3.5.** Encourage water conservation, water use efficiency measures, and the use of recycled or on-site collected water for irrigation in new developments, retrofit projects, parks, and ecological areas.



4 APRIL 2019

9. Goal: Promote healthy, safe, clean water.

9.1. Improve water quality and contribute to the attainment of water quality requirements.

- 9.1.1. Establish an oversight committee to direct efforts following any new regional funding initiatives.
- 9.1.2. Follow prescriptive watershed planning.
- 9.1.3. Incentivize watershed project development, implementation, and operations and maintenance.
- 9.1.4. Establish procedures for a credit program to assist property owners.
- **9.1.5.** Provide technical and/or financial support for:
 - feasibility studies;
 - water quality and regional resilience planning;
 - real property acquisition for project development;
 - pilot projects to test new technologies and/or methodologies focused on water quality, local water supply, and community investments;
 - retrofit programs.

9.2. Coordinate with the Watershed Management Program/Enhanced Watershed Management Program (WMP/EWMP) Groups.

- **9.2.1.** Actively coordinate with the Upper Los Angeles River, Los Angeles River Upper Reach 2, and Lower Los Angeles River watershed management groups to develop regional and distributed projects and programs that contribute to meeting goals for regional water quality improvement.
- **9.2.2.** Prioritize the removal of pollutants of concern according to timelines contained within the implementation plans.
- 9.2.3. Prioritize catchments where needs are greater than can be met with planned or developed projects.
- **9.2.4.** Continue to implement and enforce regional policies for green streets, low impact development, and other watershed improvement initiatives.
- 9.2.5. Prioritize nature-based solutions to improve water quality.
- 9.2.6. Publicize water quality metrics and monitoring results.



Appendix F

Steering Committee Sign-in Sheets



Los Angeles River Master Plan Update Steering Committee Meeting April 10 2019 9 p.m. to 12 p.m. Sign In for Members

LOCATION

Los Angeles County Public Works Headquarters 900 South Fremont Ave, Alhambra, CA 91803 Conference Room A-B

NAME OF AGENCY	PRIMARY MEMBER	INITIALS	OFFICIAL ALTERNATE	INITIALS	NOTES
City of Downey	Sean Ashton				
City of Long Beach	Lena Gonzalez		Cory Allen		
City of Los Angeles (Mayor's Office)	Michael Affeldt	NA	Katie Mika		
		1111	Edward Belden		
City of Los Angeles Bureau of Engineering	Gary Lee Moore	D.W.	Deborah Weintraub	VAN	
City of Paramount Public Works	Adriana Figueroa	0.10	Katherine Doherty	Fu	
City of South Gate	Arturo Cervantes		Gladis Deras	en	
Council for Watershed Health	Eileen Alduenda	10	Yareli Sanchez	1911	
East Yard Communities for	Lifeeli Alduelida	19/	Taleli Salicilez	1	-
Environmental Justice	mark! Lopez	ML	Alessandro Negrete	MA	
Friends of the LA River (FoLAR)	Marissa Christiansen		Stephen Mejía	SM	
From Lot to Spot	Viviana Franco		Enrique Huerta	1	
Heal the Bay	Shelley Luce	AL	Katherine Pease	100	
		19	Amanda Wagner	AW	1
LA-Mas	Mia Lehrer			Live	
Long Beach Conservation Corps	Dan Knapp		Kayla Kelly-Slatten	VX	
	Mary Leslie		Devon Provo-X	23	Long Stewart
			Jacob Lipa 🔀	43	P P
Los Angeles City/County Native American Indian Commission	Rudy Ortega				
Los Angeles County 1st District	Waqas Rehman		Guadalupe Duran- Medina	GOK	
			Martin Reyes		
Los Angeles County 2nd District	Karly Katona				
Los Angeles County 3rd District	Katy Young		Virdiana Velez	PYOV	
Los Angeles County 4th District	Jocelyn Rivera-Olivas				
Los Angeles County 5th District	Chris Perry		Susie Osuna		
Los Angeles County Bicycle Coalition	Jesi Harris		Lyndsey Nolan		
Los Angeles County Business Federation	Hilary Norton		Lori Garcia	0	
Los Angeles County Flood Control District	Keith Lilley		Carolina Hernandez	QXI	



Los Angeles River Master Plan Update Steering Committee Meeting April 10 2019 9 p.m. to 12 p.m. Sign in for Members

LOCATION

Los Angeles County Public Works Headquarters 900 South Fremont Ave, Alhambra, CA 91803 Conference Room A-B

NAME OF AGENCY	PRIMARY MEMBER	INITIALS	OFFICIAL ALTERNATE	INITIALS	NOTES
Los Angeles Department of Water and Power	Evelyn Cortez-Davis		Rafael Villegas	RV	
			Manuel Aguilar	,	
Los Angeles Neighborhood Land Trust	Keshia Sexton		Beth Kent		
Los Angeles Waterkeeper	Bruce Reznick	P	Melissa von Mayrhauser	WNW	
Metropolitan Transportation Authority			Sarah Schurtz		
Mujeres De La Tierra	Irma R. Muñoz	1	Paola Machan		
Pacoima Beautiful	Veronica Padilla- Campos	SP			
Public Counsel	Antonio Hicks	MA			
Regional Water Quality Control Board	Deborah Smith	1111	Renee Purdy		
Rivers and Mountains Conservancy	Mark Stanley		Joseph Gonzalez	18	
			Marybeth Vergara	1	
	Joseph T. Edmiston		Brian Baldauf		
Santa Monica Mountains Conservancy			Melissa Vega		
			Sarah Rascon	8-	
Sierra Club Long Beach Area	Gabrielle Weeks				
The Boethius Initiative UCLA Department of World Arts and Cultures	Peter Sellars		Julia Carnahan		
			Catherine Gudis	w	
			Andrew Martinez	-	
The Nature Conservancy	Shona Ganguly	14	Kelsey Jessup		
		02	Jill Sourial		
The Trust for Public Land	Robin Mark			V	
Urban Waters Federal Partnership (National Park Service)	Justin Yee	00	Anne Dove	-	
US Army Corps of Engineers	Eduardo DeMesa		Chris Solek		
US Department of Housing and Urban Development	Pauline K. Louie			Ra.	
Water Replenishment District	Robb Whitaker		Kimberly Badescu		
				100	1