









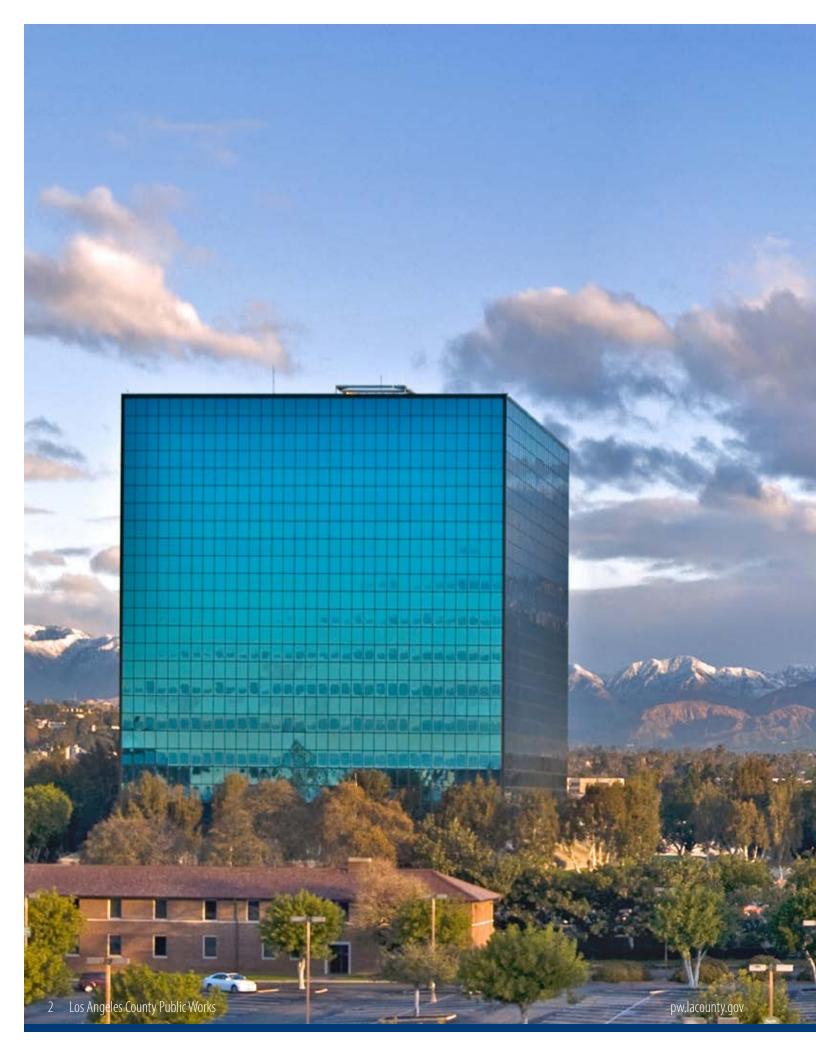




QUARTERLY BUSINESS REPORT Q4/2021-2022











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Public Works Overview

"To become the most trusted public agency in the region."

"We deliver regional infrastructure and services improving the quality of life for more than 10 million people in Los Angeles County."

Los Angeles County Public Works was formed in January 1985, consolidating the former County Road Department, the County Engineer Department, and the County Flood Control District.

With a Vision to become the most trusted public agency in the region, Public Works has been defined by its responsiveness to the public, commitment to provide excellent customer service, and drive to build great community relations. Public Works' workforce takes pride in being public servants providing essential and critical services for all residents and businesses in Los Angeles County.

Public Works' diverse operations are defined within six core service areas: Water Resources, Transportation, Environmental Services, Construction Management, Development Services, and Emergency Management. Its annual budget over \$3.5 billion is funded by restricted revenues, such as gas excise and sales tax, benefit assessment, water and sewer sales, user fees, and contract cities revenues.

Public Works is strategically focused on supporting economic development through business-friendly contracting opportunities that will better serve the County's small businesses and local worker hiring objectives. In Fiscal Year 2020-21, Public Works awarded nearly \$1 billion worth of contracts within Los Angeles County, which helped create 12,394 jobs. (See "Appendix 1" for more details on Public Contracting and Asset Management).

Public Works' workforce is comprised of approximately 4,000 employees in nearly 500 job classifications, including professional, technical, clerical, and skilled crafts.

Headquartered at 900 South Fremont Avenue in Alhambra, Public Works has 77 field facilities throughout Los Angeles County.



Director Mark Pestrella, PE

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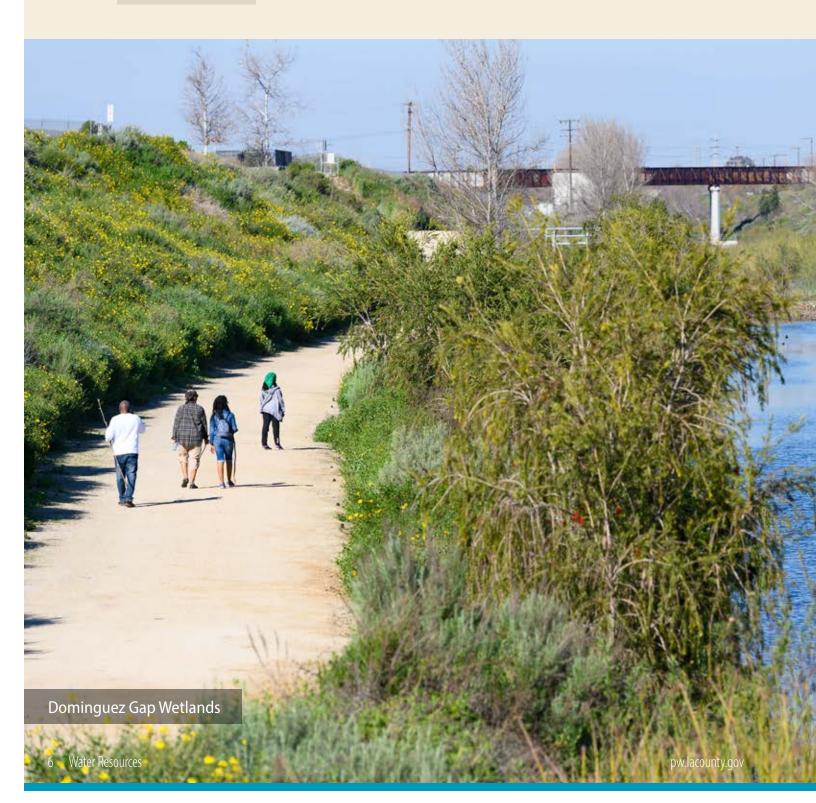
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pw.lacounty.gov

Water Resources

"Los Angeles County's water resources will be safe, clean, and reliable for all."



Providing flood protection for **10 million** people and contributing to their water supply



MAJOR PROGRAMS/SERVICES

Through the Los Angeles County Flood Control, Unincorporated Area stormwater program, and Waterworks Districts, Public Works is responsible for Countywide water resource management, which includes flood risk management, water supply, and watershed health.

Flood Risk Management and Stormwater Capture

The Los Angeles County Flood Control District (Flood Control District) was established under the Los Angeles County Flood Control Act in 1915. The Act empowered the Flood Control District to provide flood protection, water conservation, recreation and aesthetic enhancement within its boundaries. The Flood Control District is governed, as a separate entity, by the County of Los Angeles Board of Supervisors.

On behalf of the Flood Control District, Public Works constructs, operates, and maintains a regional system of flood control and water conservation facilities that provide flood protection and increase local water supply. The annual average budget of the Los Angeles County Flood Control District is \$300 million, with major funding from property taxes and a property benefit assessment for flood control.

The Flood Control District encompasses more than 2,700 square miles and approximately 2.1 million land parcels within 6 major watersheds. It includes drainage infrastructure within 86 incorporated cities as well as the unincorporated County areas. This includes 14 major dams and reservoirs, 620 miles of open channel, 27 spreading grounds, 3,400 miles of underground storm drains, 56 pump plants, 500 debris basins and debris retention inlets, 27 sediment placement sites, 3 seawater intrusion barriers, 6 water quality facilities, and an estimated 166,000 catch basins.

The reservoirs assist in recharging groundwater, which helps Los Angeles retain a supply of drinking water. Water from the reservoirs is released, as needed, and moves through a system of open channels into spreading grounds, where it replenishes groundwater basins by slowly percolating, or infiltrating, into the ground. The groundwater basins are accessed by wells, providing a valuable and reliable source of local drinking water. By conserving water in reservoirs, Los Angeles County relies less on imported water from other areas of California. The flood control system ensures that the greatest amount of water is captured in reservoirs and diverted into spreading grounds instead of being lost to the ocean.

Local groundwater provides one-third of the region's water supply. The Flood Control District's spreading operations significantly help to recharge these local groundwater aquifers.

The Flood Risk Management Program includes planning; operation; maintenance; emergency storm response; storm drain rehabilitation; debris protection; floodplain management; public service; and construction of storm protection facilities, such as dams, channels, debris basins, storm drains, pumps, and removal of accumulated debris from reservoirs, debris basins, and debris retaining inlets.

The Flood Control District also operates and maintains three seawater intrusion barriers along Los Angeles County's coastline. Often unnoticed because of their underground nature, these facilities serve as Los Angeles basin's fresh water sentinels. They protect a significant portion of the area's drinking water supply from ocean water, which constantly attempts to migrate into existing aquifers. Treated imported and reclaimed water is injected deep into the underground aquifers to block this inland migration of saltwater.

Another vital component of the Flood Risk Management Program is the removal of accumulated debris from the numerous reservoirs and debris basins, which protect nearby communities. Debris removal from the reservoirs also restores capacity, which the region needs for stormwater conservation.

Integrated Regional Water Management Program (IRWMP)

Public Works leads the Greater Los Angeles County IRWMP, the largest regional water management group in the State involving 30 regional water management agencies.

The IRWMP planning process successfully brings together and prioritizes water-related efforts in the region in a systematic way to ensure sustainable water uses, reliable water supplies, better water quality, environmental stewardship, efficient urban development, protection of agriculture, and a strong economy. Through IRWMP, Public Works partners with regional water stakeholders and agencies to implement regional solutions through open and collaborative stakeholder processes to promote sustainable water use in the Los Angeles region.

Since its inception in 2008, IRWMP has successfully secured more than \$129 million in water resource grants for 71 projects.

Water Utilities

Public Works also provides retail water service to over 250,000 residents through the management of five County Waterworks Districts, the Marina del Rey water system (SD2), and the Rancho Los Amigos Water System (SD2).

250,000

residents have access to new recreation opportunities at Flood Control District facilities within one mile of their homes

Since 2017, Public Works:

- Collaborated with 78 cities in 18 watershed groups to develop plans to improve stormwater/urban runoff quality.
- Invested \$148 million in Countywide stormwater quality improvements.
- Secured more than \$9.8 million in IRWM grant funding.

Over the last 10 years, Public Works:

- Increased the stormwater recharge capacity at its facilities by approximately 17,680 acre-feet per year.
- Invested more than \$187 million in rehabilitating its dams and increasing their operational efficiency.
- **Invested more than \$58 million** in enhancing the capacity and operational efficiency of its spreading grounds and seawater barriers.

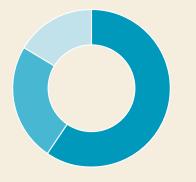


Public Works recharges enough groundwater from various sources annually to serve **3.48 million residents**



water customers served in Marina del Rey, Malibu, Val Verde, Acton, Kagel Canyon, Antelope Valley

Average Annual Contribution to Regional Water Supply



200,000 acre-feet Stormwater

65,000 acre-feet Imported water

45,000 acre-feet Recycled water The systems are comprised of 1,346 miles of water mains, 122 storage tanks, and 145 pump stations and includes the following five District areas:

- Malibu (SD3)
- Val Verde (SD5)
- Acton (SD5)
- Kagel Canyon (SD5)
- Antelope Valley (SD5)

The Los Angeles County Waterworks Districts operates out of three District offices (Alhambra, Malibu, and Lancaster) and maintains an online water account management system (MyWAM) for customers to easily access and manage their account online, anytime, anywhere and offers a "Live Chat" feature to enhance the customer service experience.

County Waterworks Districts also manages a robust water efficiency program and has met the State mandate to reduce daily per capita water usage by 20 percent by the year 2020. The program includes:

- Residential Rebate Program offering rebates to customers on a variety of water-saving devices.
- Cash for Grass Program offering customers between \$1 to \$5 per square foot of grass replaced with water-efficient landscaping.
- Xeriscape Education Program education on landscaping with plants that use less water.
- Education and outreach programs, including classes on such topics as firescaping and information on ongoing projects.
- Water Surveys.
- Cell phone application to report Water Waste.

The annual budget for these Waterworks Districts and the Marina del Rey water system is \$232 million.

Watershed Health Program

Public Works is responsible for planning and implementing projects and programs to improve surface water quality in unincorporated County areas and is the lead Agency for the Los Angeles County Municipal Stormwater (MS4) Permit issued by the Regional Water Quality Control Board to the County of Los Angeles (unincorporated areas) and to the Los Angeles County Flood Control District (jurisdictional areas).

Over the last year, **21 low-flow diversions** have prevented around **182 million gallons** (equivalent to 5 million bathtubs) of polluted urban runoff from entering local waterways

A new MS4 Permit was adopted in 2021 and includes the County, the Flood Control District, and 85 municipalities in Los Angeles County. In addition, the 2021 MS4 Permit also includes 10 cities within Ventura County and the Ventura County Watershed Protection District as permittees. The Permit requires permittees to collectively control pollutant discharges into the municipal stormwater system and to meet Total Maximum Daily Loads requirements. The permit requires a regional collaboration and Public Works is participating in 19 Watershed groups that were formed to complete watershed management plans to collectively develop and implement projects/programs to meet MS4 permit requirements and to identify opportunities for water quality projects that will also increase stormwater reuse and augment local water supply. These watershed groups have developed detailed plans that were approved by the Los Angeles Regional Water Quality Control Board.

Last year, the County invested over \$70 million in Countywide stormwater quality improvements.

KEY ISSUES/CHALLENGES

• Climate Change

- Our region is subject to extreme weather which includes extended periods of drought with few, intense rain events.
- Climate change is expected to reduce the reliability of imported water delivered to Los Angeles County. This will require an increased emphasis on development of local sources of water to increase the sustainability of our water supply.
- Improving Water Body Health
 - Federal and State regulations establish water quality standards to protect the beneficial uses of water bodies, which include aquatic habitat and recreation. New regulations continue to be developed.
 - Water bodies within Los Angeles County (rivers, lakes, and the ocean) are impaired by various pollutants, which negatively impact aquatic habitat and recreation. Stormwater, urban runoff, and other discharges are a source of these pollutants.
 - Many of these rivers and lakes are part of the urban flood control infrastructure belonging to the Flood Control District, such as the Los Angeles River, Verdugo Wash, and the Arroyo Seco Channel.
 - The unincorporated areas of the County and the Flood Control District (along with other cities in the County) are required to develop and implement programs to reduce pollutants entering water bodies. These programs are costly and existing funding is limited.
 - The cost to meet water-quality standards in Los Angeles County is estimated at \$20 billion dollars over the next 20 years. Most local agencies lack a reliable source of revenue to meet the long-term challenges.



KEY PRIORITIES

• Improve Water Supply Resiliency

- Lead and coordinate efforts to establish a sustainable regional water supply through integrated water management.
- Safe, Clean Water Program provide local, dedicated funding to increase local water supply, improve water quality, enhance communities, and protect public health in Los Angeles County.
- Design and implement a community engagement strategy that integrates education and outreach on water management practices, ongoing challenges, and future solutions.

• Optimize Infrastructure

- Implement comprehensive assessment of water infrastructure and develop long-term plans for repair, replacement, and upgrade to optimize flood protection.
- Develop a master asset management plan to assist in coordinating all operations and management activities and educating local communities.
- Enhance Communities and the Environment
 - Lead integrated efforts to address community drainage needs, improve water quality, increase stormwater capture, and enhance communities with restored habitats, recreational values, and aesthetic improvements.
 - Implement strategies that encourage multi-benefit project development.

Priority: Improve Water Supply Resiliency

- 1. Public Works continues to lead and coordinate efforts to establish a sustainable regional water supply through integrated water management as demonstrated by the following accomplishments:
 - Developing the Los Angeles County Water Plan (CWP); integrating and building upon existing local and regional planning efforts to establish and articulate a shared, inclusive, regional path forward to sustainably achieve safe, clean, and reliable water resources for Los Angeles County. CWP stakeholder engagement efforts primarily consisted of a series of workshops at regional and subregional Integrated Regional Water Management (IRWM) meetings and collaborative workgroup meetings with water agency representatives. Additional listening sessions have been held with environmental and environmental justice organizations as well as interested regional Tribes. Draft targets, strategies, and actions are being developed in conjunction with stakeholder feedback received. Release of the draft CWP for public comment is anticipated by late summer 2022.
 - Developing an understanding of the impacts of climate change on stormwater management; LACFCD has
 partnered with UCLA to conduct a study which will assist in evaluating the impact of climate change on
 LACFCD infrastructure. This 2.5-year study began in May 2020 and is scheduled for completion in September
 2022. UCLA continues to downscale some global climate models it selected—out of almost 50 models—to
 project on a regional scale different climate scenarios based on temperature rise for mid-century and the end of
 the century.
 - Promoting use of recycled water at Hansen Spreading Grounds; awaiting City of Los Angeles Department of Water and Power's acquisition of State permits and completion of connecting infrastructure to implement the December 2020 agreement with the City to recharge up to 3,500 acre-feet of recycled water annually at Hansen Spreading Grounds.
 - Developing the Antelope Valley Regional Water Supply Resiliency Project; target to develop a project to
 improve water resilience in the Antelope Valley by increasing the region's ability to recover and distribute stored
 water supplies in drought years and emergencies. Waterworks District 40 is working closely with Antelope
 Valley-East Kern Water Agency (AVEK) to develop the framework for a cooperative agreement and a concept
 report for additional groundwater extraction infrastructure that would enhance the water supply resiliency
 throughout the Antelope Valley.
- 2. Design and implement a community engagement strategy that integrates education and outreach on water management practices, ongoing challenges, and future solutions.
 - Los Angeles County Waterworks Districts have implemented a Drought Action Plan for the customers we serve through the following efforts:
 - Water Restriction Notice
 - Drought Preparedness FAQs
 - Outreach and Messaging
 - Online education efforts to reduce pollutants are ongoing through the Water for LA website (www.WaterforLA. com/water/quality) and social media.
- 3. Public Works continues to lead the Safe, Clean Water (SCW) Program implementation. The SCW Program provides local, dedicated funding to increase water supply, improve water quality, enhance communities, and protect public health in Los Angeles County. Accomplishments include:
 - The Board of Supervisors (Board) is expected to approve the Fiscal Year 2022-2023 (Year 3) Stormwater Investment Plans (SIPs) in fall 2022.
 - The Regional Program Call for Projects for FY 2023-24 (Year 4) will close on July 31, 2022. SCW Program hosted two informational sessions in June 2022. Upon conclusion of the Year 4 Call for Projects, Governance Committees will meet to develop programming recommendations for the upcoming Stormwater Investment Plans.

- The Flood Control District developed and finalized the SCW Program 2022 Interim Guidance. The draft Interim Guidance was released to the public for review and four subject areas were finalized, including guidance on Water Supply, Strengthening Community Engagement and Support, Programing Nature-Based Solutions, and Implementing Disadvantaged Communities Policies in the Regional Program.
- The SCW Program renewed contracts for all 12 Watershed Coordinators across the 9 Watershed Areas.
 Watershed Coordinators are expected to update their respective Strategic Outreach and Engagement Plans for approval by the Watershed Area Steering Committees.

The Los Angeles County unincorporated area receives approximately \$11 million each year in Municipal Program local return funds from the SCW Program. Public Works continues to lead the internal County Working Group (Group) to develop and implement each annual expenditure plan. The Group is comprised of 13 County departments involved in MS4 Permit activities, in addition to representatives from the Board offices and the CEO. The Municipal funds will be invested in new multi-benefit projects and be used as matching funds to leverage the SCW Program Regional Funds. The Group will reconvene in early 2023 to finalize and submit the 4th Annual Plan due in April 2023.

Priority: Optimize Infrastructure

- 1. Public Works continues to restore flood protection and water storage capacity in its reservoirs:
 - The completed removal of 1,700,000 cubic yards of sediment from Devil's Gate Reservoir restored its 3
 million cubic yards of capacity for flood protection to the downstream communities. The reservoir now has
 a permanent 36-acre maintenance area from which newly accumulated sediment can be removed on an
 annual basis. In addition, the project created a native habitat restoration area in the 70 acres surrounding
 the permanent maintenance area. Habitat restoration activities consisting of management of non-native
 vegetation, maintenance of planted native species, and installation of temporary irrigation continues.
 - Continuing post-Bobcat Fire emergency projects at Cogswell and San Gabriel Reservoirs to remove 2,000,000 cubic yards and 4,900,000 cubic yards, respectively. The \$52.7 million Cogswell Reservoir Project began in April 2021. The \$92.2 million San Gabriel Reservoir Project began in June 2021. Over 272,000 cubic yards of sediment were removed from Cogswell Reservoir, and over 80,000 cubic yards from San Gabriel Reservoir in 2021. The San Gabriel contract was terminated in December 2021 and a new contract was awarded in March 2022. Construction activities began in April at Cogswell Reservoir and in May at San Gabriel Reservoir.
 - Initiating the Santa Anita Reservoir Post-Fire Emergency Restoration Project to remove 400,000 cubic yards of
 post-Bobcat Fire sediment from the reservoir. The restoration project is anticipated to start in January 2023 and
 be completed by December 2024. Additionally, the Santa Anita Reservoir Tunnel Access Road Emergency Repair
 Project is being initiated to support the Emergency Restoration Project. The project will repair the downstream
 access road to the reservoir tunnel and restore critical access for the transportation of sediment. The repair
 project is anticipated to start in September 2022 and be completed by February 2023.
- 2. Public Works continues its program to maintain access to the outlet works in its dams:
 - Completed the Big Dalton Dam Sluiceway Rehabilitation Project in April 2022. The project included the
 rehabilitation and upgrade of the dam's corroded sluiceway to be capable of regulating flows under high
 reservoir pressure. Also included were improvements to the dam's electrical, telecommunication, mechanical,
 waterline, and control systems.
 - Continuing the Santa Anita Dam Emergency Access Road Stabilization Project which started in June 2021. The
 first phase, providing limited pedestrian and vehicular access to the dam, was completed in October 2021. The
 remainder of the project's construction is anticipated to be completed by July 2022 and will restore unrestricted
 access to Santa Anita Dam and address change order work related to the Bobcat Fire emergency.
 - Starting the Big Dalton and San Dimas Dams Access Improvements Project, which is expected to be awarded in June 2022 and begin construction in September 2022. The project includes reconstructing the access road to the dam, reconstructing a sluiceway inlet structure, replacing a culvert with a new bridge, constructing a heliport, and other essential maintenance repairs at Big Dalton Dam, and constructing a heliport at San Dimas Dam. The project is expected to be completed by September 2023.

- 3. Public Works continues to update flood risk messaging for County unincorporated areas under the National Flood Insurance Program's Community Rating System:
 - Achieved an upgrade to the County's National Flood Insurance Program Community Rating System classification to a Class 6. As of April 2022, unincorporated area residents are now eligible for up to an additional 5 percent discount (for a total of 20 percent) on their flood insurance premiums.
 - Prepared and posted an informational website on FEMA's new Risk Rating 2.0 regime for calculating flood insurance premiums, which became effective for new flood insurance policies on October 1, 2021, and became effective for renewing policies on April 1, 2022.
 - Continued to update FEMA's Flood Insurance Rate Maps in Kagel Canyon. Owners and residents affected by the proposed changes were notified by mail and invited to a community meeting held in January 2022. The Letter of Map Revision application is expected to be submitted to FEMA by summer 2022.
- 4. Public Works continues the water infrastructure condition assessments it initiated in FY 2017-18. To date, the condition assessments for:
 - Spreading grounds are 100 percent complete. All are in very good or good condition except for one, which is in fair condition.
 - Debris basins are 86 percent complete. Assessments of all 17 debris dams under State dam safety regulation are complete. All 17 facilities are generally in satisfactory condition, and overall slightly improved since the 2014 assessment.
 - Pump stations are 100 percent complete.
 - Low-flow diversion are 95 percent complete.
 - Ocean outlets are 82 percent complete.
 - Storm drains are approximately 61 percent complete.
 - Open channels are 99 percent complete.
 - Seawater barriers are 100 percent complete. The assessment began in March 2021. The final report is anticipated to be completed in late December 2022.
- 5. In May 2019, Public Works awarded a \$1.1M contract for the construction of the Avenue M and 5th Avenue East Wellhead Arsenic Treatment System Project, which will lower naturally occurring arsenic in the groundwater wells in Waterworks District 40, and in turn increase local water supply and resiliency during drought periods. Construction for the civil work began on October 23, 2019, and was completed May 22, 2020. The installation of the arsenic treatment system began on July 27, 2020, and construction is scheduled to be completed in September 2022.

Priority: Enhance Communities and the Environment

- 1. Public Works has completed the Final Los Angeles River Master Plan Update (LARMP) and prepared a California Environmental Quality Act (CEQA) Final Program Environmental Impact Report (PEIR), which were posted online on May 17 and May 23, 2022, respectively. The Final LARMP and PEIR were adopted by the Board on June 14, 2022.
- 2. In late 2019, the LACFCD entered into a public-private partnership agreement with The Ocean Cleanup (TOC), a Dutch nonprofit organization, to deploy a trash Interceptor at the mouth of Ballona Creek to enhance ongoing efforts to prevent debris and trash from entering the ocean. Public Works has completed the design for the anchoring system and has secured permits from the Coastal Commission, the US Army Corps of Engineers, and the Regional Board. Securing an assembly/staging area and interim storage for the Interceptor is being coordinated with the Los Angeles County Department of Beaches & Harbors and TOC. On April 5, 2022, the Board authorized Public Works to remodel and reinforce Ballona Creek with the mooring system for the Interceptor using a Board-approved Job Order Contract. Construction of the moorings is scheduled for July 2022 and deployment is anticipated by October 2022. TOC is planning to deliver the interceptor by late July 2022.
- 3. Public Works has advertised and will be completing the following regional stormwater capture projects:

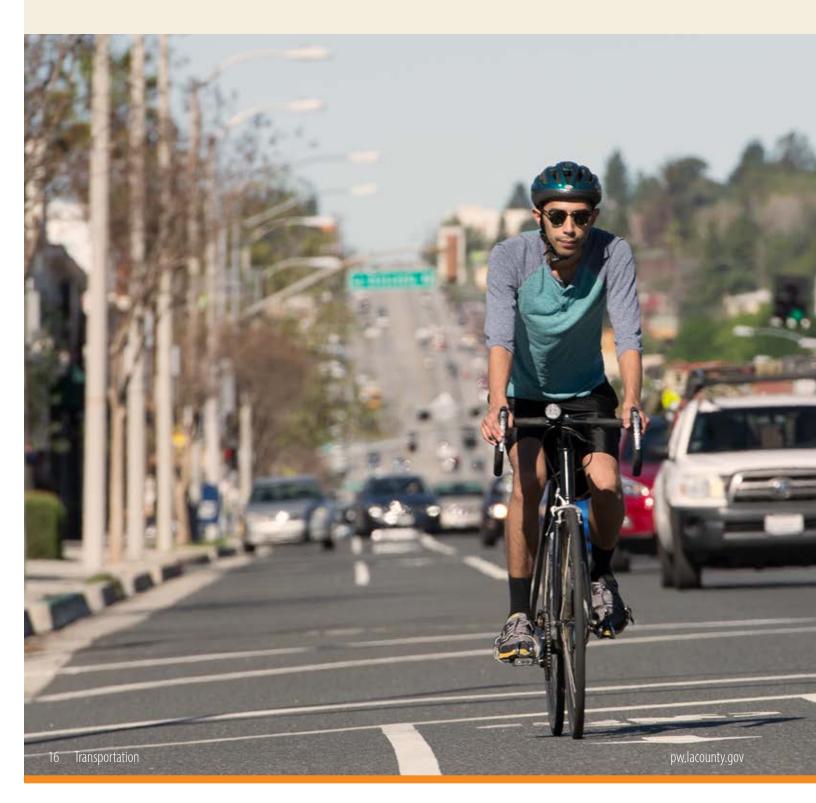
- Adventure Park Multi-Benefit Stormwater Capture Project advertised on May 31, 2022
- Walnut Park Pocket Park Development and Stormwater Construction Projects Board Letter approved on May 17, 2022
- Ladera Park Stormwater Improvements Project to be completed July 2022
- Gates Canyon Park Stormwater Improvements Project to be completed July 2022

The projects will improve stormwater quality by diverting pollution away from our rivers, lakes, and streams. The projects all incorporate community enhancements such as new recreational features or drought tolerant landscaping. An additional eight stormwater capture projects are currently in the design phase.

- 4. Public Works is in the process of developing the Bouquet Canyon Creek Restoration and Recovery Project. This project will restore and provide enhancement of riparian habitat for the federally- and State-endangered Unarmored Threespine Stickleback fish populations, improve water conveyance to downstream well owners, and include roadway improvements which will decrease the frequency of flooding onto the road. Public Works is pursuing a grant from the California Wildlife Conservation Board in the amount of \$8.3M to be used for planning and design of the project.
- 5. On May 18, 2022, Supervisor Hilda Solis and Public Works hosted a ribbon cutting ceremony and celebration of the completion of the East Los Angeles Sustainable Median Stormwater Capture Project and new amenities that include stormwater quality improvements, 300 newly planted trees, drought tolerant landscaping, walking paths, picnic tables, benches, and exercise equipment.

Transportation

"For Los Angeles County to be the model for smart, active, safe, and sustainable transportation choices."



76% of residents in unincorporated Los Angeles County live within 1 mile of a bicycle network 68% of residents in unincorporated Los Angeles County live within 1/4 mile of public transit



MAJOR PROGRAMS/SERVICES

Public Works' Transportation Core Service Area promotes Countywide mobility and multimodal transportation opportunities, managing over 4,200 centerline miles of County and contract city roads, transportation infrastructure, programs, and services including:

Road Infrastructure

Public Works manages the County Transportation Improvement Program for road improvement projects and annual operations and maintenance efforts, funded primarily from gas tax funds, Proposition C, Measure R, and Measure M Local Return funds, Senate Bill 1 (SB 1) Road Maintenance and Rehabilitation Account funds, and Federal, State and regional grant programs. Projects include traffic safety and operational improvements, pavement rehabilitation, roadway drainage, active transportation, street lighting, green street, and beautification projects.

Road Maintenance and Operations staff operate out of field facilities located throughout the County and provide comprehensive maintenance activities and emergency response, including pavement patching and resurfacing; litter and debris removal; sidewalk, curb, and gutter repair; guardrail maintenance; snow removal; street sweeping; median landscape maintenance: street lighting; vegetation control; bike path maintenance; tree trimming and planting; traffic signing and striping; pavement marking; and, traffic signal operations and maintenance.

Bridge Infrastructure

Public Works inspects and maintains 533 County-owned bridges and inspects 1,168 city-owned bridges under contract city services. Public Works is also responsible for safety inspections and evaluations of 1,277 highway bridges listed in the National Bridge Inventory within Los Angeles County and serves as the lead agency for the seismic retrofit of nonstate-owned bridges within Los Angeles County as part of the Statewide Seismic Safety Retrofit Program.

Traffic Programs & Services

The County leads a multijurisdictional Traffic Signal Synchronization and Intelligent Transportation System effort, which has provided approximately \$275 million worth of improvements to nearly 70 agencies Countywide through the Los Angeles County Metropolitan Transportation Authority's (Metro) Call for Projects biennial grant funding program. Future planned improvements are funded through Measure R Highway Subregional Program, the Measure M Multi-Year Subregional Program, and other local, State, and Federal grant funding.

Public Works also monitors and controls traffic signals Countywide from its state-of-the-art Traffic Management Center in Alhambra and manages additional traffic safety programs and services such as the following:

- County Lighting Maintenance Districts (Streetlights)
- Constituent requests regarding traffic safety, parking, and other traffic concerns
- Los Angeles County Highway Safety Commission
- Adult Crossing Guard Service for Elementary and Middle Schools

Bicycles & Pedestrians

Public Works is responsible for the development and maintenance of the County's bikeway system and the implementation of the Los Angeles County Bicycle Master Plan adopted by the Board in 2012. The Master Plan is in the process of being updated to revise the list of bikeways to identify new potential bikeway locations and remove unsuitable locations; and to include design guidelines for Class IV bikeways on unincorporated roadways, bikeway infrastructure, and improvements.

The Agency is responsible for implementing transportation infrastructure in support of Step by Step LA County: Pedestrian Plans for Unincorporated Communities. Improvements that support pedestrian activity such as high visibility crosswalks, continuous sidewalks, and shade trees or structures are another component to promoting healthy communities.

Public Transit

Public Works provides local fixed-route transit service to over 3.3 million riders annually and paratransit (dial-a-ride) service in unincorporated areas to meet the needs of community residents, providing access and intermodal transportation mobility and connectivity.

During the summer season, Public Works provides transportation to the Hollywood Bowl and area beaches. Other activities include the operation and maintenance of park-and-ride lots, bus stop shelter maintenance, and advertising programs. Transit services are primarily financed with the County's share of the Proposition A Local Return Program component of Metro's Proposition A local sales tax measure.

Active Transportation & Healthy Communities

The Department of Public Health identified communities throughout the County with a need for improved health outcomes. In collaboration with other County departments, Public Works' Transportation Core Service Area has a key role in helping to address this challenge through transportation programs and improvements that promote walking, bicycling, transit use, and safety. These active transportation programs increase the public's transportation choices, provide improved connections to transit hubs and destination centers, and improve health outcomes by promoting healthy lifestyles, reducing reliance on automobile travel, and reducing greenhouse gas emissions.

Traffic Safety and Vision Zero

In collaboration with the Department of Public Health, and with the support of other County departments, Public Works established an Action Plan to carry out the County's Vision Zero goal, an effort to reduce and, eventually, eliminate traffic-related fatalities and severe injuries on Unincorporated County roadways. This multifaceted initiative relies on a combination of strategies relating to engineering, enforcement, education and evaluation of data and outcomes to continually strive toward zero traffic fatalities.

Aviation

Public Works operates, maintains, and develops the five County-owned general aviation airports:

- Brackett Field Airport in La Verne (SD1)
- San Gabriel Valley Airport in El Monte (SD1)
- Compton/Woodley Airport in Compton (SD2)
- Whiteman Airport in Pacoima (SD3)
- General William J. Fox Airfield in Lancaster (SD5)

Altogether, the County-owned airports, which encompass 1,750 acres and nearly 6 miles of runway, are home to over 1,800 general aviation aircraft and over 55 privately-owned aviation businesses, and accommodate just over 400,000 aircraft takeoffs and landings each year. These airports are a critical component of the nation's integrated transportation system and play a vital role in regional and local area emergency response.

\$200+ Million spent annually on street and road operation, maintenance, and safety programs

KEY ISSUES/CHALLENGES

Infrastructure State of Good Repair

- Funding for County Transportation Improvement Program projects and operations and maintenance efforts primarily comes from:
 - Gas tax funds
 - SB 1 (Beall), provided significant new revenues for road repair and rehabilitation, maintenance, and safety programs since FY 2017–18.
 - Local sales tax measures (Proposition C, Measure R, and Measure M Local Return funds)
 - Federal, State, and regional grant programs
- Emphasis on rapid rollout of SB 1-funded projects that the public can see to demonstrate the benefits of the new transportation tax dollars.
- Thoughtful allocation of transportation funds to ensure an effective balance between infrastructure repair needs and ongoing operation, maintenance, and safety programs that promote livability and guality of life of our communities.
- Capitalizing on sub-regional Measure M funding to promote mobility and active transportation in and around unincorporated area communities.
- Proper planning and implementation cannot always account for natural disasters, as the devastation of the Woolsey Fire has had a significant impact on County transportation infrastructure.
 - The fire, which spread from neighboring Ventura County, laid a path of devastation that destroyed thousands of structures and hundreds of homes and damaged critical transportation infrastructure. The fire damaged or destroyed three bridges, countless miles of guardrail, timber and rail walls for embankment support, as well as roadside drains that are critical to flood control during storm events.
 - Although the impact to the County's transportation infrastructure pales in comparison to the devastation and loss felt by our constituents and property owners, the impact to recovery efforts for transportation infrastructure forced a significant redeployment of resources and personnel.
 - Dozens of employees from every area within Public Works were deployed in various capacities to assist with the recovery efforts, from providing guidance for potential mudflow events and emergency openings of roadways to the design and implementation of emergency repairs for other critical infrastructure. A coordinated multi-agency effort was required to ensure uniform and consistent recovery operations.

• Providing for the Needs of All Transportation System Users

- Provide ongoing adequate investment in state of good repair for the aging bridge, pavement, and sidewalk infrastructure and safety and congestion management.
- Ensure that Public Works addresses community values, safety, and compliance which encompasses the consistent implementation of multimodal and sustainable transportation plans, policies, and projects.
- Create a culture of innovation that promotes economic, environmental, and community-based sustainable maintenance and management of public infrastructure, including the County's urban forest.
- Improve customer service, transparency, and communication through enhanced and sustainable programs, systems, and initiatives.

9

Sub-regions/Councils of Government in the County (Arroyo Verdugo, Central Los Angeles, Gateway Cities, Las Virgenes/Malibu, North Los Angeles County, San Fernando Valley, San Gabriel Valley, South Bay Cities, and Westside Cities)



KEY PRIORITIES

- Optimizing Transportation Infrastructure
 - Improve, enhance and maintain pavement, bridges, sidewalks, traffic control devices, street lighting, and roadway infrastructure in a state of good repair.
 - Continue efforts for sustainable transportation funding by identifying and implementing cost-effective methods for maximizing available funding sources for the delivery of services, projects, and programs.
 - Promote integration of non-traditional funding sources and cost-sharing strategies in the development of project budgets.
- Innovation, Planning, and Sustainability
 - Develop the framework for innovative, active, and sustainable transportation planning.
 - Implement sustainable transportation planning policies that promote transit use, reduce car dependency, reduce greenhouse gas emissions, and support development of affordable housing.

• Transportation Safety

- Continue implementation of Public Works' Vision Zero Action Plan.
- Consistently monitor the safety of the transportation network and deliver traffic safety projects and enhancements for all users.

Priority 1: Optimizing Transportation Infrastructure

1. Obtained Board approval of the sale and license agreements with Southern California Edison (SCE) for acquisition of 39,000 streetlights serving unincorporated County areas in May 2019. Completed fiscal and operational impact analyses to the Street Lighting Program and recommended using a combination of set aside capital improvements funding and projected annual revenue surplus to finance acquisition and LED conversion of the streetlights. California Public Utilities Commission approved the streetlight sale on August 18, 2020, and Board approved an on-call streetlight LED conversion and maintenance contract on October 13, 2020.

SCE has commenced field verification activities to reconcile their streetlight inventory for light transfer. Transfer and LED conversion of County streetlights began in March 2021 and will continue in phases through spring 2023. To date, approximately 17,000 streetlights have been purchased in various unincorporated communities within the County Lighting Districts and 16,500 of the purchased streetlights have been converted to LED.

- 2. Completed 6 pavement improvement projects funded with SB 1 Road Maintenance and Rehabilitation Account (RMRA) totaling approximately \$7.5 million in construction costs.
- 3. Completed a Cool Pavement Pilot Project, which aimed to measure the effectiveness of cool pavements, which are special light-colored coatings applied to pavement surfaces to reflect sunlight and stay cooler than traditional road pavements. The project in the unincorporated County community of Covina tested four different coatings and measured cooling effects, longevity of coatings, and cost effectiveness. Public Works partnered with University of Southern California to collect and analyze the data, which was completed in fall 2021. The completed research paper was published on March 18, 2022 and can be accessed here: https://iopscience.iop.org/article/10.1088/1748-9326/ac58a8.
- 4. Continued to construct traffic safety-related improvements for seven projects. Improvements support the goals of the Vision Zero Action Plan.
- 5. Continued to work with the Castaic Town Council to complete improvements associated with the Interstate 5 Emergency Mobility Action Plan to mitigate impacts from unpredictable closures of the freeway. Future improvements include new traffic signals on The Old Road at Parker Road, and Ridge Route Road at Castaic Road. A communications system and sensors will be installed at the intersections to enable Public Works to monitor traffic conditions and coordinate signal operations with the California Department of Transportation (Caltrans) and the City of Santa Clarita. Installation of the traffic signals, sensors, and communications system is anticipated to be installed by July 2023.
- 6. Continued to support Los Angeles County Department of Public Health's efforts to test for COVID-19. Since April 15, 2020, County-owned San Gabriel Valley Airport in the City of El Monte has been serving as a drive-up testing site.
- 7. Continued to implement cost savings measures to address revenue reduction to the unrestricted gas tax due to COVID-19. Implemented short-term steps to reduce the potential for future budget shortfalls by reducing expenditures and increasing available reimbursement for disaster repairs. Continued to follow up and monitor significant operations and maintenance programs to measure success in cost savings measures. Successfully shifted the funding of programs such as Pavement Marking and Striping from unrestricted gas tax to SB1 RMRA funding to lessen the impacts of the unrestricted gas tax revenue reduction. Also, worked to bring awareness and keep expenditures from increasing year-to-year in the Parkway Tree Maintenance program, one of the largest operations and maintenance programs in the Road fund.
- 8. Supported the recovery efforts for Disaster Areas impacted by the Woolsey and Creek Fires.

Continued coordination efforts for disaster recovery funding through Federal Highway Administration (FHWA), Federal Emergency Management Agency (FEMA), and California Office of Emergency Services. The total damages to Public Works' infrastructure related to fires impacting the County and subsequent rainstorms is currently estimated at \$99 million, which includes \$77 million related to transportation infrastructure. Public Works has completed \$32 million in repairs for these impacted areas, of which \$21 million is for transportation infrastructure.

9. In December 2018, coordinated, compiled documentation, and submitted a list of projects to Office of Emergency

Management totaling approximately \$10.6 million in completed FEMA-eligible Public Works projects related to the 2018 Woolsey Fire, of which approximately \$5.9 million was fronted by transportation funds. FEMA has now reviewed and approved \$6.4 million of eligible project submittals and Public Works was authorized to bill \$4.8 million.

10. The 2021 December storms resulted in an estimated \$25.7 million in damages, which includes \$9.2 million in damages to transportation infrastructure. Public Works continued to coordinate internally to collect appropriate documentation for reimbursement of eligible damage repair expenses.

The total Public Works expenditures on COVID-19 is approximately \$20.9 million, which includes approximately \$120,000 from the Road Fund. Since the County received funding up front from CARES and FEMA, documentation was required to be submitted monthly. Public Works continued to compile cost documentation while CEO determines how American Rescue Plan funding will be allocated to County departments.

- 11. Continued coordination with Metro to support their countywide implementation of 15 regional light rail transportation projects that impact Los Angeles County Flood Control District and County roadway facilities. Metro's light rail projects may require the relocation or modification of storm drain facilities and roadway infrastructure.
- 12. Following coordination and negotiation with U.S. Army Corps of Engineers (USACE) related to their Whittier Narrows Dam project, USACE have confirmed that the County has a compensable interest in Rosemead Boulevard. This means that USACE will bear the expense of maintaining traffic and re-establishing the road in their contract, and they are no longer seeking \$25 million from Public Works.

Priority 2: Innovation, Planning, and Sustainability

- Continued development on a number of projects and submitted 13 applications to various Bipartisan Infrastructure Law grant opportunities with a total requested amount of almost \$94 million (9 California Active Transportation Program Cycle 6; 1 Rebuilding American Infrastructure with Sustainability and Equity; 3 Multimodal Project Discretionary Grant).
- 2. Continued development of the Rosemead Boulevard Complete Streets Project through collaboration with stakeholders. Also continued working with Caltrans to evaluate an alternative to address conflict points at on- and off-ramps where Rosemead Boulevard intersects State Route 60.
- 3. Continued efforts to pursue an interim project for Rosemead Boulevard, consistent with the Emerald Necklace Bikeway prioritized projects. Construction of the interim project is pending approval from USACE.
- 4. Continued efforts to implement various projects from the Emerald Necklace Vision Plan, including a bridge over San Jose Creek, which would connect the existing San Jose Creek bike path with the former Woodland Duck Farm located along the San Gabriel River, and the Quarry Clasp/Peck Park Trail Project.
- 5. Continued collaboration with San Gabriel Valley Greenway Network Strategic Implementation Plan Steering Committee members on planning efforts for a future San Gabriel Valley Greenway Network.
- 6. Continued to administer grant funds from Metro for the design of 25 future Traffic Signal Synchronization Projects involving 615 intersections in the cities of Arcadia, Artesia, Baldwin Park, Bellflower, Carson, Cerritos, Claremont, Commerce, Compton, Covina, Downey, El Monte, El Segundo, Gardena, Glendale, Hawthorne, Industry, Inglewood, Irwindale, Lakewood, La Canada Flintridge, La Mirada, La Verne, Lawndale, Long Beach, Los Angeles, Lynwood, Manhattan Beach, Monrovia, Montebello, Pico Rivera, Pomona, Redondo Beach, Rosemead, San Dimas, Santa Fe Springs, South El Monte, South Gate, Temple City, Walnut, and Whittier. These projects have an estimated total cost of \$61 million.
- 7. Continued to administer grant funds from Metro for design of the Gateway Cities Fiber Optic Communications and Closed-Circuit Television Camera (CCTV) Project which will install fiber optic communications and 13 CCTV cameras at key intersections in the Gateway Cities area. The project will establish fiber optic communication connections with the cities of Downey, Norwalk, Santa Fe Springs, and South Gate, enabling enhanced traffic coordination. Construction is expected to begin fall 2023.
- 8. Continued collaboration with Metro and the South Bay Cities Council of Governments to add the County-maintained signalized intersections onto the South Bay Fiber Network (SBFN). The SBFN is a dedicated fiber optic network

connecting the South Bay cities, Public Works, and other public agencies. Upon connecting the County signals to the SBFN, Public Works will be able to receive real-time traffic data to support monitoring and management of the County's traffic signal systems in the South Bay. The SBFN will provide critical infrastructure to support agencies'"Smart City" applications, as well as accommodate broadband connectivity to residences and businesses.

- 9. Continued to coordinate with Metro for agreements on four separate Metro Active Transport Program projects located within the unincorporated communities of El Camino Village, Florence-Firestone, and East Los Angeles.
- 10. Received approval from the Board to begin working with selected professional consultant services for a comprehensive update and expansion of the County's Bicycle Master Plan. The update will include revising the existing list of bikeways, removing locations determined infeasible, and proposing new locations, including Class IV bikeways; incorporation of first/last mile improvements to connect bikeways to transit stations and bus stops; and incorporating policies and guidelines for shared bikeway infrastructure with micromobility devices.
- 11. Continued to coordinate community outreach with the cities of Whittier and Santa Fe Springs regarding the first/last mile plans for the proposed Gold Line Eastside Extension Phase II Norwalk and Whittier stations.
- 12. Continued the development of a County Street Ambassador Program. In response to the Board's motion of September 29, 2020, Public Works is coordinating with Board offices and affected County Departments to develop a Street Ambassadors program to create community-based teams that will be responsible for addressing all issues that arise in the public rights-of-way. The working group is identifying a new lead and exploring options to leverage existing County programs, and was granted an extension until June 30, 2022 to determine the impacts of the Board motion.
- 13. CEO approved and delegated authority to Public Works to execute a Streetlight Master License Agreement with New Cingular Wireless, commonly known as AT&T on August 10, 2021. The Board approved and delegated authority to Public Works to execute a Streetlight Master License Agreement with Crown Castle on February 8, 2022. Negotiations with Mobilitie on their license agreement is still underway.
- 14. Continued the process to re-envision Whiteman Airport, which includes a Community Advisory Committee (CAC); an air quality monitoring study and health risk assessment; and the development of a Sustainability Management Plan. A community town hall was held on May 24, 2022, providing an opportunity for the community to learn more about the re-envisioning process and provide their input. There were approximately 50 attendees at the event. The re-envisioning process will result in a community-informed set of recommendations from the CAC to the Board pertaining to airport operations that address community concerns.
- 15. The Federal Aviation Administration (FAA) awarded Public Works a \$305,000 grant in August 2021 for the Whiteman Airport Sustainability Management Plan. The plan will use baseline assessments of environmental resources acquired from the air quality monitoring study, as well as community outreach through the CAC and other opportunities, to identify sustainability objectives that will reduce environmental impacts, realize economic benefits, and improve community relations. Work on the plan began in September 2021 and is anticipated to be completed by December 2022.
- 16. A consultant task order was issued in May 2022 for the development of an Airport Pavement Management Program for the five County airports. The program will involve conducting pavement condition surveys and identifying improvement needs for each airport to preserve and extend the life of existing airfield pavements. The program will be funded primarily by FAA Airport Improvement Program grant funds and is expected to be completed by September 2022.

Priority 3: Transportation Safety

- 1. Continued developing projects along Collision Concentration Corridors (CCC) identified in the Vision Zero Action Plan titled "Vision Zero Los Angeles County A Plan for Safer Roadways, 2020 to 2025," which was adopted by the Board on August 4, 2020.
- 2. Submitted nine grant applications under Caltrans' Active Transportation Program (ATP). Funding requests were made to support County Safe Routes to School Program, Vision Zero traffic safety enhancements in Lennox and Rosewood/West Rancho Dominguez, along with several other projects.
- 3. Evaluated potential traffic safety elements along City Terrace Drive, a Vision Zero CCC.

- 4. Further developed the San Pedro Street, et al. multi-benefit project, which will include traffic safety enhancements to San Pedro Street and El Segundo Boulevard, both identified as CCCs.
- 5. Continued to implement the Slow Streets Program and install Slow Street networks in collaboration with community sponsors. Installation and repair of temporary signs with "Slow Down" messaging occurred in the unincorporated communities of Altadena, Desert View Highlands, East Pasadena, La Crescenta, South San Jose Hills, Willowbrook, and more. The Slow Streets Program was developed in response to the Coronavirus pandemic, and to support physical distancing and active recreation in park-poor communities. Information on the Slow Streets Program is available on the Vision Zero website, www.VisionZeroLACounty.com, which was developed to provide communities with information regarding the Vision Zero Action Plan. With temporary signs installed at over 720 locations (as of May 19, 2022), it is estimated that the Slow Streets Program has served over 57,000 unincorporated County residents.
- 6. Engaged with students from East Los Angeles Renaissance Academy by teaching in-person lessons on active transportation, Vision Zero, and traffic safety as part of the ATP grant-funded East Los Angeles Active Transportation Education and Encouragement Program. This program will nurture students from East Los Angeles Renaissance Academy, enabling them to become community advocates for traffic safety and active transportation.
- 7. Continued to provide support to the Department of Public Health in the development of four community pedestrian plans in the unincorporated communities of East Los Angeles, East Rancho Dominguez, Florence-Firestone, and Willowbrook/West Rancho Dominguez.
- 8. Continued to collaborate with the Department of Public Health, County Counsel, and other departments to consider the modification of Los Angeles County Code to allow the operation of bicycles on sidewalks.
- 9. Collaborated with County Counsel, the Office of the Inspector General, and the Office of Anti-Racism, Diversity, and Inclusion to evaluate aspects of County Code with the goal of decriminalizing mobility.
- 10. Collaborated with FHWA to begin evaluating a 5.44 mile segment of Mount Baldy Road for traffic safety enhancements. Public Works applied for funds through the FHWA's Federal Lands Access Program to improve Mount Baldy Road, which contains three separate Vision Zero CCCs.
- 11. Developed plans and performed outreach for a Vision Zero traffic safety project at two intersections along Firestone Boulevard, the County's top CCC.







Environmental Services

"Vibrant, waste-conscious communities with cutting-edge 21st century infrastructure."





MAJOR PROGRAMS/SERVICES

Public Works is the lead County agency responsible for advising the Board of Supervisors on waste management issues and manages numerous Countywide, regional, and unincorporated area programs that monitor, regulate, and manage the collection, treatment and disposal of solid and hazardous waste.

Los Angeles County has the most complex solid-waste management system in the nation, comprised of 10 municipal solid waste landfills, 1 waste-to-energy facility, 9 inert-waste landfills, over 70 materials recovery, transfer/processing and organic waste management facilities, and over 100 permitted waste haulers.

Public Works also manages, operates, and maintains sewer infrastructure within the Consolidated Sewer Maintenance District and the Marina Sewer Maintenance District (Districts). The Districts provide services to a population of over 2 million people within the County unincorporated area and 37 cities.

Waste Collection and Disposal

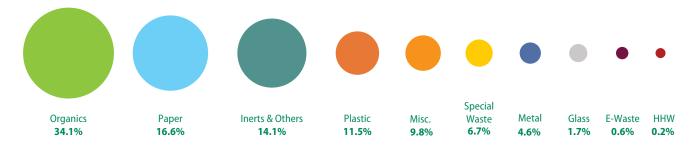
Public Works provides trash collection service for approximately 1.1 million unincorporated area residents and nearly 20,000 businesses through comprehensive waste collection franchises and Garbage Disposal District systems. In the Antelope Valley, residential trash collection services are provided to approximately 100,000 residents through an open-market competitive system. Each year, Los Angeles County unincorporated areas generate nearly 2.8 million tons of solid waste; approximately 0.9 million tons are disposed at landfills.

Waste Diversion Programs

In 2014 the County Board of Supervisors adopted the Roadmap to a Sustainable Waste Management Future. The Roadmap lays out a general framework for the strategies and initiatives that the County can implement to decrease reliance on landfills by maximizing the recovery of products, materials, and energy from waste that would otherwise be disposed. The Roadmap includes recommended strategies, initiatives, and disposal reduction targets to achieve 95 percent diversion by 2045.

Public Works manages numerous County unincorporated area and Countywide solid waste reduction and recycling programs, including the Countywide Household Hazardous and Electronic Waste (HHW/E-Waste) Management Program, which collected and managed over 12,000 tons of HHW/E-Waste in FY 2020-21. The HHW/E-Waste Program is being expanded by developing Reuse

Components of Waste Stream



Centers at the two County-operated permanent collection centers. Other key programs include:

- Environmental Education & School Outreach (Environmental Defenders, Generation Earth and School Garden Programs)
- Smart Gardening Program
- Smart Business Recycling Program
- Construction & Demolition Debris Recycling Program
- Waste Tire Recycling Program
- Mattress Recycling Program
- Food Donation Recovery and Outreach Program (Food DROP)

Integrated Waste Management Planning

Public Works is responsible for ensuring that the County unincorporated areas comply with waste diversion mandates, preparing and implementing the Countywide Integrated Waste Management Plan, and ensuring long-term disposal capacity for the County and its 88 cities in accordance with the California Integrated Waste Management Act of 1989 (AB 939). Public Works serves as chair of the County Integrated Waste Management Task Force.

The Task Force is comprised of representatives from local government, the solid waste management and recycling industry, members of the general public, the business sector, and environmental groups to collaboratively plan the County's solid waste management needs.

Industrial Waste Control Program

Public Works provides industrial waste services for the unincorporated areas of the County and 37 contract cities, including inspection of 8,500 permitted industrial waste pretreatment systems, and enforcement against illegal, harmful industrial waste discharges to the sanitary sewer system and surface waters.

Underground Storage Tank Program

Public Works permits, monitors, and inspects underground storage tanks

2020 Waste Generation in Unincorporated County:

- Population: 1.1 million
- Waste generation: 2.8 million tons
- Equivalent to 14.8 pounds per person per day

2020 Waste Disposal in Unincorporated County:

- **0.97 million tons** disposed in landfills
- Equivalent to 5.1 pounds per person per day





Used-motor oil collected at **County used-motor oil permanent centers** FY 2020-21

Batteries collected at designated County Libraries FY 2020-21

within the unincorporated areas of the County and 77 cities for compliance with local, State, and Federal requirements. Currently, Public Works is monitoring over 4,300 underground tank systems in the County to protect public health and safety, as well as groundwater.

Stormwater and Runoff Pollution Control Program

Public Works inspects specific industrial/commercial businesses and issues certificates of inspection for over 3,100 facilities within the unincorporated areas. To minimize stormwater pollution and improve water quality of our waterways, Best Management Practices need to be implemented.

Wastewater Collection and Treatment Infrastructure

The wastewater infrastructure maintained by Public

Works includes 4,611 miles of mainlines, 162 pump stations, and 4 wastewater treatment plants. The Sewer Maintenance Districts must adhere to the Statewide General Waste Discharge Requirements and Monitoring and Reporting Program overseen by the California Regional Water Quality Control Board (Region 4), and all other applicable Federal, State, and Local regulations.

2019 Solid Waste Quantities in Los Angeles County

Generation = Diversion + Disposal Amount of trash diverted Amount of trash generated Amount of trash disposed 30 million 19.5 million 10.5 million tons per year tons per year tons per year

KEY ISSUES/CHALLENGES

- Residents and businesses in Los Angeles County currently generate 30 million tons of solid waste per year, of which 2.8 million originates from unincorporated areas. The sustainable management of this waste is a major challenge, which involves waste collection, outreach and education, maximizing waste reduction and recycling, development of alternatives to landfills, and ensuring adequate disposal capacity for the waste that cannot be recycled or otherwise diverted. Waste disposed at landfills is also a major source of greenhouse gases that contributes to climate change.
- There is limited potential for new in-County landfill capacity to meet the long-term disposal needs of Los Angeles County.
- China's National Sword Policy, which was announced in 2017 and took effect in 2018, has created challenges for California's recycling markets by restricting the import of recyclable materials such as low-grade plastics, unsorted mixed paper, and scrap metals.
- Los Angeles County has inadequate organic waste management infrastructure to comply with the organic waste landfill disposal reduction requirements of Senate Bill 1383 (SB 1383).
- Industrial waste discharges and the underground storage of hazardous materials, if not properly managed, can lead to surface and groundwater contamination which impacts health and safety and the environment.
- Aging infrastructure and varying regional management practices have reduced the effectiveness and reliability of the sewer infrastructure.

KEY PRIORITIES

- Sustainable Countywide solid waste management system
 - Roadmap to a Sustainable Waste Management Future
 - Implement Strategies and Initiatives in the County's 2014 Roadmap to a Sustainable Waste Management Future to decrease reliance on landfills and achieve zero waste by 2045, with respect to the following three focus areas:
 - County Unincorporated Communities
 - Regional Countywide
 - County Operations
 - Update the 2014 Roadmap to a Sustainable Waste Management Future to address new challenges such as China's National Sword Policy, new organic waste management regulations, and lack of waste and recycling infrastructure.
 - Organic Waste Management
 - SB 1383 established statewide targets to reduce organic waste disposal 50% by the year 2020 and 75% by the year 2025, as well as to recover 20% of edible food that is currently being disposed for human consumption by the year 2025.
 - Quality of Life and Homelessness
 - Continue to support the County's Homelessness Initiative by:
 - Implementing the Food Donation Recovery and Outreach Program (Food DROP) to address the issues of food insecurity and organic waste management;

- Expanding the Dumpster Pilot Program to additional areas of the County which provides trash collection services to people experiencing homelessness and prevents waste from being improperly disposed; and
- Addressing illegal dumping, which impacts roads, streets, and alleys in the County unincorporated areas and decreases the quality of life for residents. Public Works continually conducts education and outreach campaigns to discourage illegal dumping and encourage residents to report items for collection.
- Reduce County's carbon footprint
 - Clean Fuel Sustainable Fleet
 - Incorporate clean fuel vehicles, such as electric and compressed natural gas into the Public Works Fleet.
 - Transition to an all-electric fleet.
 - Southern California Edison Charge Ready Program (CRP)
 - Public Works entered into an agreement with Southern California Edison's to participate in their CRP. Through this program, 46 workplace electric vehicle charging stations have been installed at Public Works Headquarters (limited to employees only), and we submitted four additional applications to fund projects at various Public Works facilities.
- Optimize the wastewater collection and treatment infrastructure
 - Ensure the wastewater collection and treatment infrastructure is sustainable through risk-based condition assessment of the infrastructure, coordinated maintenance operations, and collaboration with member cities and County departments.
 - · Address problematic sewerage in identified communities
 - Ensure the sanitary sewer collection system facilities are properly operated, maintained, and managed to reduce frequency and severity of sanitary sewer overflow events and their potential impacts on public health, safety, and the environment while meeting applicable regulations and laws.
 - The Regional Water Quality Control Board has called for the refurbishment of the Malibu Mesa Wastewater Reclamation Plant by December 2022.
 - The Malibu Mesa Wastewater Reclamation Plant (WRP) was built in 1978. Public Works currently operates and maintains this facility in order to treat domestic wastewater generated by Pepperdine University and the single-family homes within the Malibu Country Estates located in the City of Malibu.

The Malibu Mesa WRP has reached the end of its life cycle and no longer conforms with water discharge permit requirements. There is consensus among all stakeholders that the Malibu Mesa WRP requires refurbishment.

Priority: Sustainable Countywide solid waste management system

2014 Roadmap to a Sustainable Waste Management Future

- Public Works is finalizing the updates to the 2014 Roadmap. The updated Roadmap will become the Los Angeles County Zero Waste Plan and is tentatively scheduled for Board adoption in August 2022.
- Continued implementing 2014 Roadmap initiatives focusing on source reduction, reuse, and recycling for:

County Unincorporated Communities (CUC)

Public Works is leading the effort to ensure compliance with SB 1383 regulations, which requires implementing residential and commercial organic waste collection. Details are included below under the Organic Waste Management section.

Public Works is working towards establishing waste collection systems for Acton, Agua Dulce, and remaining unincorporated areas of the Antelope Valley to provide weekly waste collection services, bulky item collection, and annual cleanup events. These services are necessary to ensure the County's compliance with new State laws regarding waste reduction and organic waste collection. Stakeholder engagement for the proposed systems continues, and a newsletter will be mailed in summer 2022 to affected residents in these unincorporated areas of north Los Angeles County to provide updates on these efforts.

On April 19, 2022, the Board approved the ordinance amending Chapter 12.86 of the Los Angeles County Code, entitled "Single Use Foodware Accessories Upon Request," and approved renaming it to "Reduction of Waste from Single-Use Articles and Expanded Polystyrene Products." Ordinance provisions banning the distribution of single use plastic foodware shall take effect:

- May 1, 2023, for food facilities operating in a permanent location and all retail establishments;
- November 1, 2023, for food trucks; and
- May 1, 2024, for certified farmers' markets, temporary food facilities, and catering operations.
- Remaining ordinance provisions for full-service restaurants to use reusable foodware for dine-in orders and incorporating single-use foodware accessories upon request shall take effect on June 1, 2022.

Public Works has discussed ordinance provisions and implementation requirements with County departments and packaging and restaurant stakeholders.

Regional/Countywide

Public Works continued waste reduction program activities through smart gardening webinars/workshops as well as through waste tire, mattress, and HHW/E-waste collection events.

Education and outreach were conducted through a very successful multi-media campaign to increase participation at the HHW/E-Waste collection event in Florence-Firestone, an area which has historically had low participation. Participation at the Florence-Firestone event increased by 182 percent. Surveys conducted at the event revealed 74 percent of the participants learned about the event through a component of the education and outreach campaign.

County Operations

Public Works continues to educate County Departments on the recent Board-approved policies for reducing single-use plastics and organic waste management. A memo was sent to all County departments to advise them of the organic waste policy and for each department to identify a liaison to coordinate with Public Works and ensure proper implementation. Additionally, articles on the policies were included in the quarterly Departmental Recycling Program newsletter, and resources for implementing the policies were shared with Department Recycling Coordinators.

Organic Waste Management

Public Works continues efforts to facilitate the development of new organic waste processing infrastructure to support SB 1383 compliance. A Request for Proposals is being prepared for a public-private partnership to develop an anaerobic digestion facility at the Calabasas Landfill.

On June 2, 2022, Public Works hosted an SB 1383 Organic Waste and Edible Food Capacity Planning meeting for jurisdictions to provide an update on the SB 1383 capacity planning reporting requirements and to host a question-and-answer session in preparation for jurisdictions' organic waste and edible food capacity data submittal, which was due June 15, 2022. Additionally, Public Works presented on the County's organic waste capacity planning efforts at the "SB 1383: Taking the PANIC out of ORGANIC" conference hosted by the Southern California Waste Management Forum on June 8, 2022.

Public Works is preparing exclusive commercial franchise waste hauling contracts with mandatory organic waste recycling provisions, anticipated to take effect by September 2022. Public Works is also working with waste haulers to amend existing contracts to include mandatory organic waste collection and recycling services for four Garbage Disposal Districts (Belvedere, Lennox, Malibu, and Mesa Heights) and Residential Franchise areas. anticipated to take effect in July 2022

Quality of Life and County's Homeless Initiative

Public Works continued to provide outreach to food-generating businesses during this quarter to assist with food donations. Food DROP also continued coordination with food recovery organizations throughout Los Angeles County to assess their current and expected food recovery capacity. Food-generating businesses in County unincorporated communities donated approximately 30,000 pounds of food monthly to local food recovery organizations which redistribute the food to people in need.

Public Works continues to work with partners including Los Angeles Homeless Services Authority to provide outreach on the use of dumpsters provided through the Dumpster Pilot Program. The pilot provides trash service for people experiencing homelessness who are living in vehicles in unincorporated County areas.

Priority: Reduce County's carbon footprint

Clean fuel fleet

- 1. We initiated a study to help develop a strategic approach to fleet electrification. Completion of the study is expected by January 2023.
- 2. We continue to seek grant funding and other sources to build and install new infrastructure and appurtenant equipment necessary for the operation and maintenance of alternative fuel vehicles. Public Works has developed a plan to install 38 electric vehicle charging stations (EVCS) at the Palmdale MD5 Road Maintenance yard. We have received \$75,000 to install 8 of the 38 EVCS. We prepared an application for funding through Edison's Charge Ready Program to install the remaining 30 charging stations.
- 3. We submitted three additional applications to the SCE Charge Ready Program to fund EVCS at Hollydale, La Crescenta, and Canyon Country.
- 4. We continue to incorporate clean fuel vehicles, such as electric and compressed natural gas, into the Public Works fleet. We have received one Tesla Model III and are anticipating delivery of six new zero emission pickup trucks. To date, the Public Works fleet is comprised of 379 hybrid and alternative fuel vehicles.

Priority: Optimize the wastewater collection and treatment infrastructure

1. Public Works is carrying out the condition assessment program in the cities of Cudahy, Commerce, and Bell Gardens within the Consolidated Sewer Maintenance District (CSMD).

- 2. Public Works provided the City of Maywood with the steps and timeline for them to potentially join the CSMD. Joining the CSMD is intended to be a sustainable solution to resource constraints that the City has had in recent years. The next steps will be for the City to create a finance plan to address their backlog of capital improvements needed to bring the infrastructure up to standards, and to adopt a Sewer Service Charge that uses the same rate structure as the CSMD.
- 3. We completed mainline point repair work within the City of Santa Clarita. This work was the result of an emergency condition associated with a deteriorated pipeline. Additionally, emergency repair work was carried out at the four pump stations in the San Gabriel Valley.







Construction Management

"To be the Builder of Choice in the region."

Martin Luther King, Jr. Medical Campus



Martin Luther King, Jr. Medical Campus

Martin Luther King, Jr. Community Hospital

- CAC+USC Inpatient Psychiatric Services
- OMH Outpatient Services
- Martin Luther King, Jr. Recuperative Care Center Mark Ridley-Thomas, Supervisor, Los Angeles County Second District

WALKSON .

in 2020–21



new or renovated County buildings completed, valued at nearly \$199 million, within budget

infrastructure projects completed, valued at nearly \$60.1 million

MAJOR PROGRAMS/SERVICES

Capital Projects Programs

Public Works' Construction Management Core Service Area provides program/project management services for the County's Capital Projects Program. This includes the renovation of existing building facilities and the master planning, programming, and construction of new building facilities for many County departments including Animal Care and Control, Beaches and Harbors, Fire, Health Services, Mental Health, Parks and Recreation, Child Support Services, District Attorney, Probation, Public Health, Public Libraries, and Sheriff's Department.

Currently, Public Works manages approximately 143 active projects with a total project value of over \$3.2 billion.

Infrastructure Program

Construction Management also manages Public Works' annual Infrastructure Program. It provides internal service to Public Works divisions by providing a complete menu of professional construction management services for a wide variety of contract construction projects, each with unique requirements, schedule constraints, and impacts on the surrounding communities. These services are delivered at the highest level at the most affordable cost by delivering the individual projects in strict accordance with legal, community, and design requirements; providing for the general safety of the public and County staff; and by employing best practices from both the construction and project management industries.

As Public Works continues to become even more innovative and costefficient for its internal customers and the public, it will be implementing the optimal model for an outcome based, 21st century, integrated infrastructure project delivery system that optimizes process, is customer oriented, efficient, effective, and innovative, through the creation of a third Project Management Division. The result will allow the current best practices of both infrastructure and capital project delivery methods to merge, strengthening the overall delivery method.

Currently, Public Works manages 38 projects with a value over \$445 million.





The County's Homeless Initiative

The Homeless Initiative is designed to generate a coordinated set of County Strategies to reduce homelessness through an intensive, inclusive planning process in six areas: prevention of homelessness, subsidized housing, increased income, case management and support services, creation of a coordinated system, and an increase in affordable housing.

As part of the Homeless Initiative strategies, the Board awarded design-build contracts for the construction of three Restorative Care Village projects at the LAC+USC Medical Center in Los Angeles, Rancho Los Amigos National Rehabilitation Center in Downey, and Olive View Medical Center in Sylmar. Each site Includes a Recuperative Care Center and Residential Treatment Programs facility. Construction at all three sites has been completed, and collectively the Restorative Care Villages have created 418 transitional housing beds to assist patients with medical, mental health, and substance use disorders. The recently completed Mark Ridley-Thomas Behavioral Health Center at the Martin Luther King, Jr. Medical Center campus will provide 16 additional transitional housing beds when it opens to the public in the fall of 2022. Preparation of a feasibility study is underway to construct a Restorative Care Village at the Harbor-UCLA Medical Center. The feasibility study is scheduled to be completed in mid-2023 and the future project is expected to include additional transitional beds. Public Works assisted the Los Angeles Community Development Authority with a Request for Proposal for a developer to provide permanent supportive housing at the LAC+USC Medical Center Restorative Care Village. The development will include 120 units for "No Place Like Home" participants.

Relative to the Los Angeles County Shelter Crisis Declaration, Public Works, in association with the Board of Supervisors and Chief Executive Office, is also embarking on fast tracking projects to create new homeless shelters and safe parking sites throughout the County. Projects completed include the South Hope Street Interim Housing Project that, in association between the County and City, provides 100 new beds, 2 interim housing projects in South Los Angeles that provides 20 recreational vehicles trailers that can house up to 80 residents, the San Pedro Interim Housing Project that provides 40 new beds, and the Los Padrinos Interim Housing Project that provides 20 beds for transitional-aged youth women. In response to the COVID-19 pandemic, the Hilda L. Solis Interim Housing Project was completed in six months and began operations in April 2021, providing housing for 232 residents on a four-acre site; each bedroom unit has its own private bathroom and kitchenette. Additional interim projects in progress can provide up to 800 additional new beds and safe parking for up to 100 vehicles and recreational vehicles. Public Works supported the Chief Executive Office with the assessment and purchase of 10 hotels/motels to house people experiencing homelessness as part of Project Homekey. Project Homekey has provided 846 new transitional beds. Design efforts are currently underway to renovate the hotels/motels for permanent supportive housing. Public Works is supporting the Homeless Initiative with oversight of Project Homekey 2.0. These are California Department of Housing and Community Development's funded development projects where the County has partnered up with corporations to acquire and convert motels or similar properties into interim housing and permanent supportive housing. Once completed, they will provide 341 interim housing units and 293 permanent supporting housing units.

181 total active projects with a project value of approximately \$3.7 billion



KEY ISSUES/CHALLENGES

• Project Management Delivery

 Keeping in-line with project control technology and trends allows Public Works to foster a competitive edge and collaborate more efficiently with the private industry. Utilizing technology and project delivery methods that are on-par with our contractors helps to improve process efficiencies, resulting in lower costs, time savings, and improvement in customer and stakeholder satisfaction demands.

• Addressing Broad Scope of Client Needs

- All County departments provide specific services and have unique needs, while each Supervisorial District has different priorities that best serve their constituents. Public Works must be able to proactively respond and quickly adapt to changing customer demands.
- Aging Buildings and Infrastructure
 - Ensuring processes are in place to allow Public Works to carry out the evaluation and repair or replacement of buildings and infrastructure that have outlived their useful lifespan.
 - Ensuring sufficient staff and resources are available to carry out projects funded through the recently approved Federal and State legislative bills.

KEY PRIORITIES

• Project Delivery Efficiency

• Ensuring the County's infrastructure is delivered using a 21st century integrated regional model that prioritizes process and is customer-oriented, efficient, effective, and innovative to implement projects within scope, schedule, and budget.

Customer Satisfaction

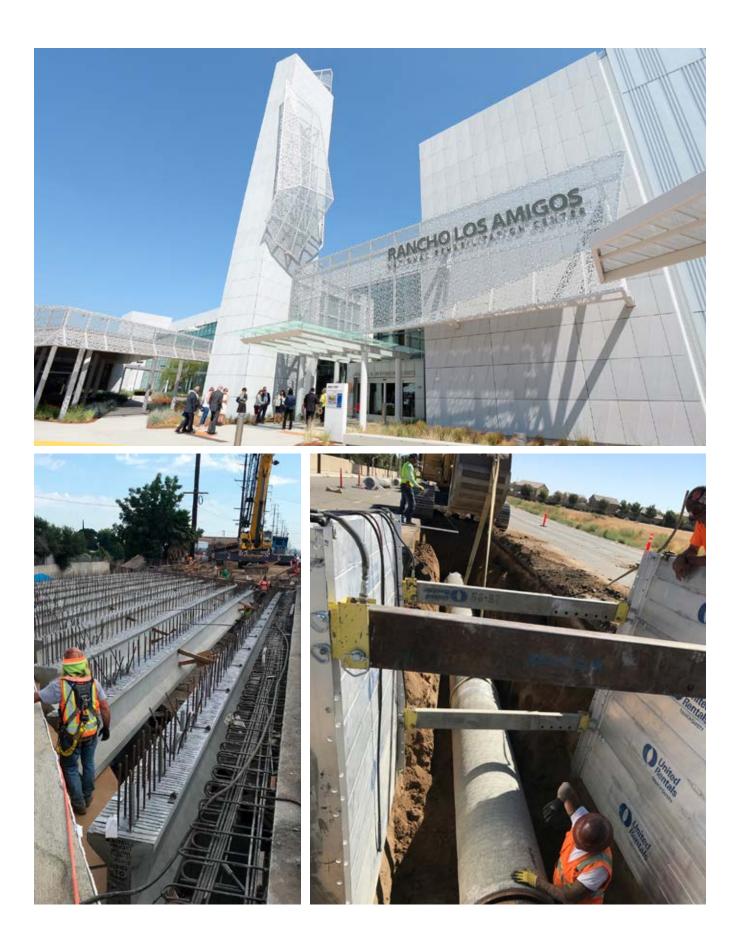
 A comprehensive understanding of the unique needs of the people, places, diverse communities, and satisfaction of our customers is crucial in the delivery of successful projects. This will help gauge the success of projects that enhance the lives of our residents.

Priority: Project Delivery Efficiency

- 1. Based on Public Works' review of its current project delivery approaches, a Project Controls Group was formed to provide support to infrastructure projects by providing cutting edge project scheduling, information gathering, tracking, and reporting. In addition, Public Works has finalized negotiations with the selected project management software vendor to develop a new Program Management Control System to provide integrated program and project management functions for the Construction Management Branch. A Board letter has been prepared with a target agenda date in late summer of 2022 to award the contract.
- Public Works continues to explore options to obtain legislative support to amend the Public Contract Code to allow Counties to use Progressive Design Build. This new tool will expand our ability to expedite delivery of complex County projects
- 3. Public Works continues to utilize its Implementation Committee and Formation Team of internal stakeholders representing various core service area infrastructure projects sponsors, service providers, and project managers to develop and implement the optimum model for an outcome based, 21st Century, integrated infrastructure project delivery system. This system will optimize processes, is customer oriented, efficient, effective, and innovative. Standardized processes and procedures have been developed and are being implemented utilizing improved tools and technologies to support infrastructure project delivery across the Enterprise.
- 4. Public Works is collaborating with the Internal Services Department and the Los Angeles County Development Authority on a Project Delivery Playbook that will outline the types of projects and services each can provide other County departments. When completed, the playbook will serve as a decision-making tool to help County departments determine who is best suited to carry out the type of project or service they need.

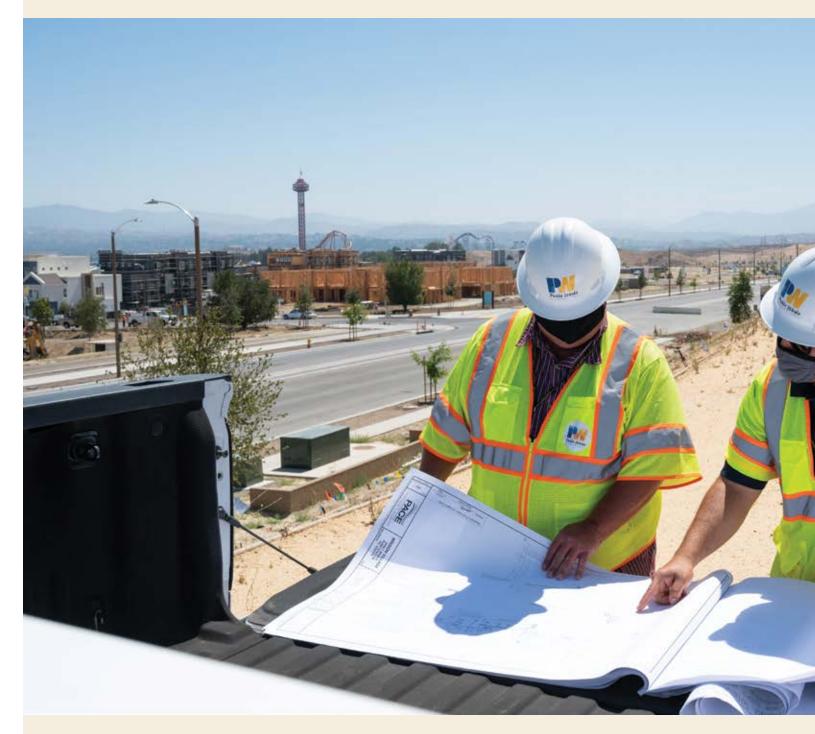
Priority: Customer Satisfaction

- 1. In an effort to gauge satisfaction of client departments and stakeholders, Public Works will begin compiling monthly information relative to the number of community outreach events conducted. We will assess each outreach event and characterize them accordingly. We continue to work towards development of a Community Engagement Playbook that will allow Public Works to improve connections with communities impacted by our projects taking into account equity, inclusivity, and the unique aspects of the communities.
- 2. During this quarter, Public Works continued to lead the Infrastructure LA Construction Industry Subcommittee consisting of construction industry organizations throughout the region. Monthly meetings were held to discuss topics of general interest, including but not limited to, the status of Public Works' construction, availability of labor and materials, and State and local COVID related orders. Construction Management both facilitates and provides information at these meetings, including quarterly high-level updates on Public Works' funds, programs, and major construction progress. Benefits have included increased transparency with the contracting community related to short-and long-term plans for infrastructure improvements.



Development Services

"Creating safe and resilient communities for all."



pw.lacounty.go

3,000 Subdivision improvement plans reviewed annually 14,528 building permits valued at \$1.9 billion issued annually



MAJOR PROGRAMS/SERVICES

Public Works' Development Services Core Service Area focuses on the environmental protection, economic vitality, and social justice of communities within the unincorporated County and contract cities. As such, the business area provides quality of life programs and services throughout the County that include land development and permitting services, homeless initiatives, housing development, code enforcement and property rehabilitation programs, graffiti abatement services, and measures to bridge the digital divide. Together we lead in creating safe and resilient communities for all.

Community Services

Public Works provides services for all Los Angeles communities, including 88 cities and 125 unincorporated area communities. Public Works' commitment is to advocate for the quality of life of all Los Angeles County residents with a focus on environmental protection, economic vitality, and social equity.

To remain aware of the needs and priorities of the diverse communities in the County, Public Works representatives attend community meetings and maintain strategic relationships with our Board offices, community leaders, and cities. During this fourth quarter, Public Works staff attended 54 community and Town Council meetings and responded to over 560 inquiries or requests from Board offices and community leaders regarding community services. Trends in the concerns expressed during this third quarter include reports of encampments and persons experiencing homelessness (PEH), speeding, illegal dumping, potholes, nuisance properties, and illegal marijuana grows in the North County. To enhance partnerships with community organizations, neighborhoods, and residents, guidelines to establish a Utility Box Beautification pilot program are in development. This program will contribute to improving the quality of life in communities with painted artistic displays on utility cabinets to enliven public right-of-way areas. Public Works is also taking a lead in considering the steps to convert the temporary outdoor dining program into a permanent program, to help local restaurant businesses and the economy recover from the challenges presented by COVID-19. Related to the Bipartisan Infrastructure Law, Public Works has taken a lead role on advocating for unincorporated area communities, to ensure our underserved communities receive their fair share of federal funding opportunities.

Land Development

Public Works, in partnership with the Department of Regional Planning, provides streamlined land development services on California Environmental Quality Act document reviews, entitlements, permitting, inspection services, and permit approvals for customers. This is made possible with the online enterprise plan checking system – EPIC-LA. Approximately 3,000 subdivision-related plan reviews are performed and 290 new subdivision maps are recorded each year. During the third quarter of FY 2021-22, 547 subdivision-related plan reviews were performed, and 14 new subdivision maps were recorded. In addition, Public Works provides land development and County Surveyor services for 62 cities through contract city services.

Permits and Inspection

Public Works is also responsible for the enforcement of building regulations for public and private buildings and operates at ten regional permit offices providing building permits and inspection services. An estimated 14,528 building permits with a valuation of \$1.9 billion are issued annually and made available online via Public Works' interactive "Building Permit Viewer" website. At the end of the third quarter of Fiscal Year 2021-22, there were 5,201 building permits issued with a valuation of approximately \$534 million. This third quarter data shows a continuing productive trend with building permit applications within unincorporated County increasing 43 percent overall, compared to the same quarter of 2019 pre-pandemic levels.

This significant increase indicates the continuing strong construction market. Of the permits issued during the third quarter of Fiscal Year 2021-22, there were 1,518 solar permits issued, which yields an estimated yearly energy production of 25,456,078 kWh. This amount of solar energy is roughly the equivalent of 3,923 passenger vehicles removed from the road per year. In addition to online permit services, Public Works provides building official services for 14 cities through contract city services.

Public Works provides permit and inspection services for general construction, transportation, filming, and other activities within unincorporated County public rights-of-way and other activities affecting Los Angeles County Flood Control District facilities including underground confined space inspection services for storm drain facilities. Public Works also provides permit and inspection services in city public rights-of-way for three contract cities and transportation permit issuance for 21 contract cities. Approximately 5,900 encroachment and transportation permits were processed and over 10,800 inspections were performed based upon the data collected at the end of the third quarter of FY 2021-22.

As part of Public Works' commitment to address the digital divide, proposed amendments to Title 16 have been prepared to streamline permitting for Small Cell Wireless Facilities and enable expedited expansion of enhanced communications. A draft of the Small Cell Wireless Facilities Ordinance has been circulated for public comment and public hearings, and comments have been addressed. Additionally, Public Works, in collaboration with Regional Planning, is working with several telecommunications companies to develop small cell design guidelines and checklists to facilitate the permit process.

Homelessness and Housing

Public Works is dedicated to ensuring safe and sustainable communities for all. This is achieved in many ways, including collaboration on interim housing projects for persons experiencing homelessness (PEH); the inspection and assessment of shelters and interim housing during emergencies or severe weather events, and for projects such as Project RoomKey, which is focused on the most vulnerable populations and PEH; Public Works also provides project management services on interim and permanent supportive housing projects for PEH, such as Project HomeKey; and expediting the process for affordable housing and the granting of certificates of occupancy.

At the end of the third quarter of FY 2021-22, there were 1,564 residential building permits finalized which enabled housing occupancy.

Additionally, due to Federal, State and County guidance to not disperse PEH into the community during COVID-19, Public Works has provided sanitation and cleanup services at PEH encampments to ensure public health, safety, and guality of life for PEH and surrounding communities. Initiatives to improve quality of life have also included distribution of trash bags to PEH and placement of dumpsters at identified hot spots near encampments. To date, the Trash Bag Distribution and Collection Program, which began in May 2020 at "hot spot" locations along Flood Control District rights-of-way in Supervisorial Districts 1, 4 and 5 has distributed 8,650 trash bags and disposed of over 3,670 cubic yards of trash. The Dumpster Pilot Project, which began in January 2019 at 40 locations with identified need in Supervisorial Districts 1 and 2 has collected 511 tons of trash.

Building and Safety services to

14 Cities 8 million square feet of graffiti removed per year by Public Works.

Land Development services to 62 Cities

Code Enforcement and Property Rehabilitation Program

Public Works performs code enforcement activities related to property maintenance to improve public safety and quality of life in unincorporated communities. The program staff responds to complaints and investigates and resolves public nuisance, unsightly property conditions, or unpermitted construction issues within a community. Based upon data collected at the end of the third quarter of FY 2021-2022, there were 166 code enforcement cases, 118 property rehabilitation cases, and 99 Nuisance Abatement Team (NAT) cases. The NAT cases typically include County regulation violations enforced by the Departments of Regional Planning, Health Services, Fire, and Animal Care & Control and require the assistance of a multiagency Task Force, including County law enforcement and the District Attorney's Office for enforcement actions. In addition, Public Works performs code enforcement activities related to public rights-of-way, on a complaint basis, to investigate and resolve unpermitted encroachments. Public Works also investigates illicit/ undocumented connections to Flood Control District facilities for resolution and proper documentation.

Graffiti Abatement

Public Works administers the County's Graffiti Abatement Program, which is tasked with the removal of graffiti in the unincorporated areas of the County and Flood Control District channels. The Program also includes an outreach component to encourage communities to report graffiti. At the end of the third quarter of FY 2021-22, Public Works abated 28,271 graffiti tags throughout the County in an effort to promote safe and sustainable communities.

Office of Oil and Gas

The Office of Oil and Gas (Office) was created to allow the County to be informed about existing oil and gas operations and ensure coordination to promote better public and environmental health. The Office, in coordination with the California Geologic Energy Management Division, the Chief Sustainability Office and the County departments of Regional Planning, Public Health, and Fire - Health HazMat, is developing a framework to plug and abandon idle oil wells, with the goal of improving environmental conditions for frontline communities. The Office also created a website (https://oilandgas. lacounty.gov) to provide information on pending legislation, the regulatory framework, and current events, as well as provide an electronic form for members of the community to submit their concerns related to oil or gas facilities.

Lake Fire Inspections

The Lake Fire, which started on August 12, 2020, and continued through September 13, 2020, burned 31,089 acres. Public Works evaluators implemented the Safety Assessment Program (SAP) and posted placards on the condition of each structure (Red, Yellow, and Green). The total number of structures destroyed or damaged in the unincorporated area of Los Angeles County for the Lake Fire are reflected below:

	Residential	Accessory	Total
Destroyed (red-tagged)	18	23	41
Damaged (non-red-tagged)	3	1	4
Total	21	24	45

Bobcat Fire Inspections

The Bobcat Fire, which started on September 6, 2020, and originated near Cogswell Dam and the West Fork Day Use area, was officially contained on November 28, 2020, after it had burned 115,796 acres. The total number of structures destroyed or damaged in the unincorporated area of Los Angeles County for the Bobcat Fire are reflected below:

	Residential	Accessory	Commercial	Total
Destroyed (red-tagged)	74	123	3	200
Damaged (non-red-tagged)	5	4	0	9
Total	79	127	3	209

Bobcat Fire and Lake Fire Rebuilding One-On-One Appointments

There were a total of 54 Bobcat Fire and Lake Fire Rebuilding One-on-One Appointments for property owners who were victims of these wildfires. Expert advice and information, specifically tailored for each property, was provided at these sessions by Regional Planning, Fire, Public Health, and Public Works. On April 26, 2022, the One-on-One virtual meetings concluded; however, property owners may directly contact the Antelope Valley District Office for additional assistance and guidance tailored for their property.

Bobcat Fire and Lake Fire Permits Issued for Rebuild

A rebuilding permit for one new single-family home was issued for the Lake Fire area. Also, rebuilding permits for five new single-family homes were issued for the Bobcat Fire area.

Nuisance Abatement – Woolsey Fire

The Nuisance Abatement Process establishes procedures and logistics to require the removal and disposal of pollutants and hazardous substances as the result of the Woolsey Fire, which was declared a public health hazard by Public Health. This was done to eliminate immediate threats to lives, public health, and the safety of the community. On September 8, 2020, the Board approved an amendment to the existing "Services Contract for On-Call Cleanup, Removal, and Demolition of Substandard Structures" to provide fire debris removal services as part of a Code Enforcement/Nuisance Abatement process. As a result of these efforts and the efforts of County staff, there is currently only one property that needs to complete their clean-up on-site. We are engaged with the property owner and they are continuing to make progress.

Resilient Construction

Pursuant to Chapter 7A of the Building Code, Public Works is ensuring new buildings, and any additions, alterations or repairs made to existing buildings located within any Fire Hazard Severity Zone, are now constructed with materials and construction methods to be resilient against future fires.

Building Code Adoption

The State of California adopts updated Building Standards Codes every 3 years, and the next updated California Building Standards Codes (CBSC) will be implemented on January 1, 2023, in the form of the 2023 Los Angeles County Building Codes. Los Angeles County works in concert with other regional jurisdictions on amending the State code to address construction-related concerns specific to the Southern California region. Many of the amendments proposed by Public Works and the other jurisdictions in the region are long-standing amendments that establish critical structural design requirements that make buildings more resilient to wildfires and potentially severe earthquakes in Southern California. During the most recent code cycle, Public Works also incorporated certain amendments in support of the County Sustainability Plan. Building and Safety will continue to work with County Counsel to determine appropriate amendments to the CBSC. Public Works code adoption efforts are in preparation for the publication of the 2022 CBSC in July 2022.

Code Enforcement – Sacred Oaks Ranch

There have been ongoing code enforcement efforts at this 52-acre undeveloped parcel, which was used as a permanent residential camp by multiple families, including livestock and cock-fighting activity. The site was found to have approximately 15 to 20 unpermitted structures and unpermitted grading, plumbing, electrical, and sewage on the site; and appeared to be used by several families with children. The Building Rehabilitation Appeals Board ruled that all violations must be mitigated by April 27, 2021. The property owner and their representatives have been responsive in cleaning up the site with their own means. Public Works continues to verify the progress and the District Attorney has been advised of the progress on the site. The most recent inspection to verify progress was conducted at the end of June 2022.

Newhall Ranch – Mission Village

The ongoing efforts by Public Works on this project include:

- Bi-weekly meetings with FivePoint's executive team to discuss high level workflow and staffing issues.
- 562 building permits issued for single-family residences and multi-family buildings.
- Collaboration with Treasurer and Tax Collector and County Counsel to prepare an acquisition agreement to transfer facilities, with a valuation of \$1.24 billion, financed by a community facilities district, to the County and Flood Control District.

COVID-19 Response

- Public Works in-person services to customers are available, in addition to online services. COVID-safety protocols continue to be followed for all in-person visits.
- Public Works' online services include the submission of applications on EPIC-LA, which provide for plan submittal, review, and approvals; payments; permit issuance; and inspection requests and results.
 - Virtual appointments via an online scheduling program are available for land development/building
 construction projects or road/flood permits and for property owners affected by the Bobcat and Lake Fire. The
 one-on-one appointments of LA County Connect offered for commercial developments in the Santa Clarita
 Valley continue to be available, as well.
- To support economic recovery and the building industry, Public Works published "Guidelines for Construction During COVID-19," which remain available on our web pages and are shared with strategic partners and stakeholders to ensure the ongoing health and safety of our customers.
- The number of permit applications and permits issued have stabilized and grown since pre-COVID-19 levels. Currently, the number of permit applications shows a significant increase over prior recent years pre-COVID, indicating a strong construction market.
- Consistent with Chief Executive Office (CEO) established protocols to not disperse persons experiencing homelessness (PEH) into the community during the pandemic, Public Works continues to request exemptions for special circumstances for encampment cleanups.
 - Public Works created a GIS-based app, HEARS, for our partners, CEO-HI, LAHSA, and LASD-HOST as well as Public Works field staff, to report, assess and schedule cleanups of PEH encampments. Since the inception of the HEARS app in September 2021, Public Works has received approval from the CEO-Homeless Initiative and completed over 190 encampment cleanups.
- Public Works will be receiving a \$2.5M American Rescue and Recovery grant for a PEH Sanitation Project to enhance the public health and quality of life at PEH encampments. Other American Rescue Plan grants awarded to the CEO will be directed to Public Works including project management on measures such as Project HomeKey 2.0 and transitioning interim housing to permanent supportive housing.
- Public Works continues to help small businesses maintain their operations by extending the Temporary Outdoor Dining Program while working to develop Permanent Outdoor Dining guidelines for restaurants within unincorporated Los Angeles County wishing to expand into the County road rights-of-way.
- To mitigate delays and continue providing confined-space underground inspections associated with developer and city driven storm drain projects, Public Works developed guidelines, consistent with COVID-safety protocols, for the submission of remote-controlled video footage to facilitate the final inspection review and approval.
- Public Works continues to encourage public utilities to consider mitigation measures to ensure any outage impacts are minimized during extreme weather conditions.



KEY ISSUES/CHALLENGES

- Expanding local economy and demand for building stock in the housing and business sectors.
- Stakeholder demand for multipurpose use of public infrastructure and the creation of public places/spaces within the community.
- Need to address the impacts of climate change in large-scale private developments, and towards more resilient public infrastructure.
- Public demand for transparent local e-Government services to keep pace with those available in the private sector commercial marketplace.
- Community blight and aging housing stock in older neighborhoods.
- Streamlining processes to enable convenient digital access to development services, including permit applications, fee transactions, and virtual inspections.
- Facilitating and supporting the development of affordable housing as well as shelters and interim and permanent supportive housing for persons experiencing homelessness (PEH); and supporting the provision of safe parking/RV parking for individuals living in vehicles.
- Facilitating and supporting the development of affordable housing as well as shelters and interim and permanent supportive housing for persons experiencing homelessness (PEH); and supporting the provision of safe parking/RV parking for individuals living in vehicles.
- Bridging the digital divide through initiatives to ensure broadband infrastructure development and equitable access to broadband.
- Updating photovoltaic review and inspection policy for new technology, including integrated solar modules/roof tile installations

KEY PRIORITIES

Homelessness and Housing

- Streamline the entitlement approval and permitting process for affordable housing.
- Develop strategies to increase interim, and permanent supportive housing; long-term affordable housing; and safe parking/RV parking for persons living in vehicles.
- Provide expedited inspection of shelters, other public facilities and private properties for persons experiencing homelessness and quarantine or isolation uses, as required during the COVID-19 pandemic.
- Track metrics related to affordable housing and transitional, interim, and permanent supportive housing.

• Sustainable Communities

- Develop strategies and policies that address environmental protection, economic vitality, and social justice for the communities we serve.
- Expand knowledge of the latest technologies and developments.
- Provide leadership on equitably expanding broadband and bridging the digital divide in the County.

• Climate Adaptation

- Develop strategies, policies and standards to promote green communities and resilient public infrastructure and building in response to climate change.
- Continue to implement and track efficient, low carbon footprint development practices.
- Collaborate with the County Sustainability Office to identify strategies for funding the Just Transition to properly abandon idle/orphan oil wells within unincorporated communities.
- Update photovoltaic review and inspection policy for new technology, including integrated solar modules/roof tile installations.
- Streamline permitting to increase the number of electric vehicle charging stations to meet the State's goals.

• Community Awareness

- Increase outreach to address specific community needs and issues. Engage the community and stakeholders in plans to improve the quality of life in their area.
- Continue with LA County Connect virtual meetings to enable developers and other clients in the Santa Clarita Valley to meet with key staff to resolve project issues and obtain development counselling.
- Continue communications with customers, with appropriate tools such as email blasts and social media, to ensure timely messaging relative to permitting and inspection services, news, and other helpful online resources available for property owners, contractors, and developers.
- Continue to ensure the Building & Safety website provides a user-friendly experience, with easy to navigate online access to permit and plan documents, "how to" guides, and basic plan and permit information.
- Continue the Land Development Advisory Committee (LDAC) meetings to assist the development community
 with land development review processes and guidance on design standards as well as plan checks and permit
 reviews.

Priority: Homelessness and Housing

- 1. Public Works continues to provide expedited services for projects that have an affordable housing component or that in other ways provide affordable housing stock such as Accessory Dwelling Units (ADU) that may positively impact persons experiencing homelessness (PEH).
- 2. Public Works remains engaged in developing strategies to increase interim, and permanent supportive housing for PEH and safe parking/RV parking for persons living in vehicles.
- 3. Public Works continues to collaborate with Fire and Public Health to provide expedited inspection of shelters and public properties to be used for shelters or interim housing for PEH, particularly during emergencies and extreme weather conditions.
- 4. Public Works engineers continue to conduct assessments and inspection of sites, as needed, for shelters and interim and permanent supportive housing; project management and renovations also continue.

Priority: Sustainable Communities

- 1. Public Works continues working on a more sustainable development model through new or updated ordinances that will require developers to design using new techniques and materials resulting in sustainable developments.
- Public Works continues to remove 100 percent of reported graffiti within 72 hours in the unincorporated County and Flood Control District channels. This high level of service helped reduce blight in our communities. Approximately two million square feet of graffiti is removed each quarter.
- 3. Public Works continues to remove trash, junk, debris, inoperable vehicles, and overgrowth from private properties through the Property Rehabilitation/Code Enforcement program. The program promotes community safety and community enhancement and helps to protect property values, preserve residential neighborhoods, and enhance the overall quality of life in communities. It also demonstrates the public service commitment of the County.
- 4. Public Works recognizes that the film production industry is significant to the economic vitality in the region. During the last quarter, 135 Film Permits were issued.
- 5. Public Works continues to provide leadership on equitably expanding broadband and bridging the digital divide in the County. Specifically, Public Works has taken a lead, working collaboratively with other key County entities such as Regional Planning, Internal Services Department, County Counsel, and CIO, to address the digital divide through streamlined permitting and seeking public-private partnerships. Primary objectives are to increase accessibility, affordability, and adoption Countywide, particularly in underserved and under-resourced areas.

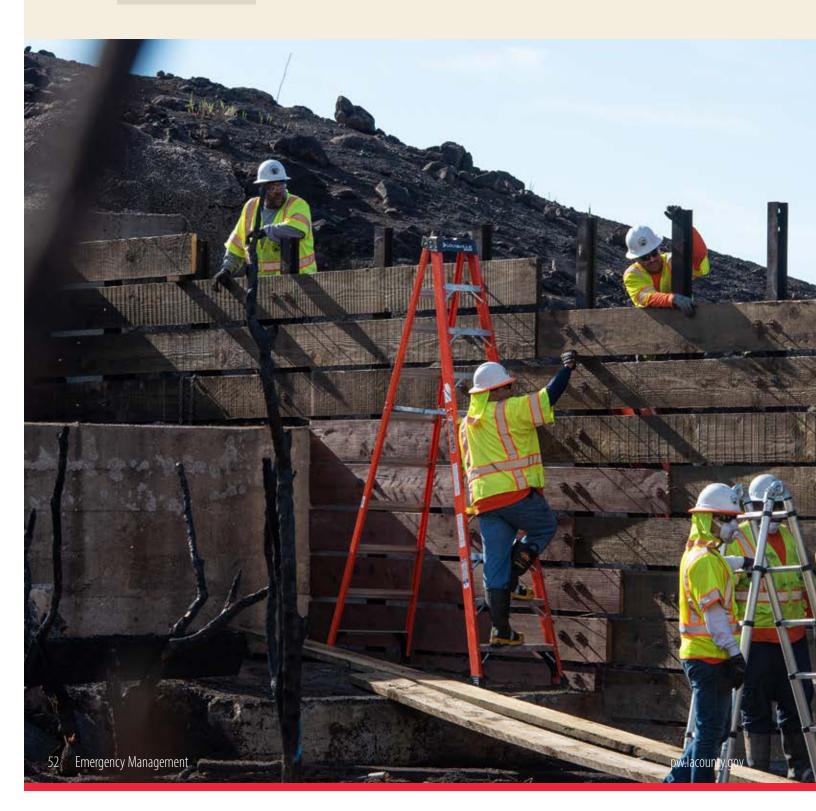
Priority: Climate Adaptation

- 1. Public Works is coordinating with the City of Los Angeles, Santa Monica, and other members of the Building Decarbonization Coalition to develop building energy and emissions performance standards that put the County on a path towards building decarbonization.
- 2. Public Works continues to streamline the permitting and construction of zero-emission vehicle infrastructure.
- 3. Public Works continues to streamline the permitting and construction of photovoltaic solar systems by plan checking 10kW or smaller systems within 1-3 days.
- 4. Public Works is exploring the feasibility of net zero energy in large scale private development by developing standards that incorporate the Envision Sustainability Rating Tool.

Priority: Community Awareness

- 1. Public Works continues to update its Development Services webpages to provide relevant, timely information for customers with improved, user-friendly access to plan and permit information, and convenient online scheduling of appointments to discuss construction projects and permitting with County staff.
- 2. Public Works continues to use virtual meetings for ongoing engagement with the community and stakeholders on quality of life issues and the services provided by Public Works.
- 3. Public Works continues to make use of digital outreach and communications with tools, such as the "We're in This Together" campaign, to provide messaging to EPIC-LA and Development Services customers, as needed. The messaging enables us to remind our customers of the services of Public Works relative to permitting and inspection services, the availability of convenient online as well as in-person resources for property owners, contractors, and developers, and other important updates impacting our customers.

Emergency Management "Creating safe and resilient communities for all."



50,000 annual calls for service ----- 24 Hour Dispatch Center



MAJOR PROGRAMS/SERVICES

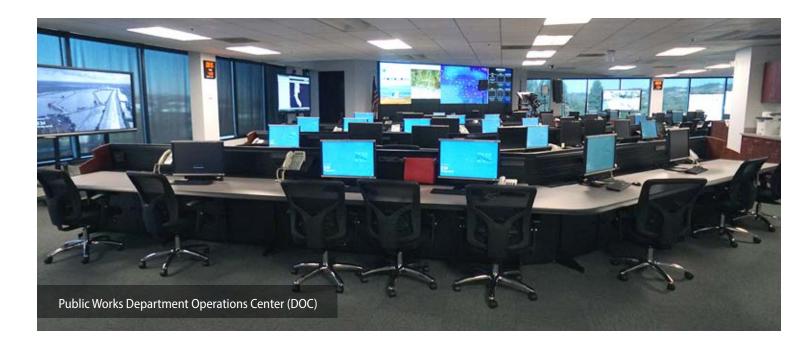
The Emergency Management Core Service Area provides strategies, objectives, and guidance for Public Works' disaster responses and recovery. Knowing that Public Works critical infrastructure and services directly support the people and economy of Los Angeles County, our mission is to provide regional leadership in emergency management for public works services to sustain safe and resilient communities for all. Accomplishing this mission requires a great deal of teamwork and communication within Public Works and with our strategic partners to ensure a high state of readiness, equitable planning, and efficient responses for the communities we serve.

Emergency Management

Public Works assists the Chief Executive Office's (CEO) Office of Emergency Management (OEM) with Countywide emergency planning and preparedness activities, is a member of the County Emergency Management Council, and serves as lead of the Construction and Engineering Branch of the County Emergency Operations Center (CEOC). Public Works also operates and maintains a Department Operations Center (DOC) to manage local emergency responses and support County emergency operations during major emergencies and disasters. The Public Works DOC was activated for the COVID-19 pandemic on March 11, 2020 and was deactivated on May 5, 2022. This represented the longest DOC activation in the history of Public Works.

Public Works Dispatch Center

Public Works operates twenty-four hours a day, seven days a week, Dispatch Center and hotline (1 800 675 HELP) that coordinates more than 50,000 service and emergency calls annually. This includes reports regarding graffiti, potholes, hazmat spills, water service disruptions, illegal dumping, sewer overflows, damaged signs, and malfunctioning traffic signals. The Dispatch Center also assists in coordinating the efforts between Public Works field crews and law enforcement or other safety responders. Road closures for County-maintained roads are posted at: <u>pw.lacounty.gov/rmd/roadclosures</u> and traffic signal incidents are posted at: <u>pw.lacounty.gov/OSD/TrafficSignalIncidents/</u>.



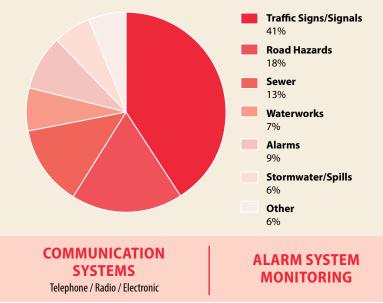
PUBLIC WORKS DISPATCH SERVICES



24/7 Hours Days per week



Analysis of Fiscal Year 2020-2021 Dispatch Calls, excluding graffiti reports



County Building Evaluation Team (CBET)

A comprehensive emergency response plan has been developed, in partnership with the CEO and Internal Services Department, which includes processes on the prioritization and evaluation of County buildings in the event of a major emergency, such as a major earthquake, tsunami, or extensive flooding. Public Works is tasked with evaluating the structural integrity of all County buildings. Training has been conducted and maintained to ensure appropriate staff are familiar with the CBET Plan.

Financial Works' Response Costs* for Recent Disaster Events:

2018 Winter Storms	\$2.0M
2018 Woolsey Fire	\$38.5M
2020 Wildfires (Lake, Bobcat)	\$16.5M
2020 COVID-19 Pandemic	\$19.5M (Ongoing)

* Documented costs for Public Works' response phase activities for declared emergencies only. Recovery and mitigation costs are not included

Continuity of Operations Plan (COOP)

The COOP identifies essential functions and processes that must be continued or rapidly resumed following a disruption. Public Works analyzed over 150 processes and prioritized their value to protect life and safety, property, and the environment. The COOP identifies the resources needed to restore essential processes and ensure that the fundamental responsibilities of Public Works are executed during responses to emergencies or disasters. The Public Works COOP was activated and extensively utilized for the planning and response to the COVID-19 pandemic.

COVID-19 Pandemic

The COVID-19 pandemic has been a unique emergency, and Public Works adopted three primary objectives to face this challenge:

- 1. Protect the safety and wellness of Public Works employees and constituents.
- 2. Combat the spread of COVID-19 by implementing the Los Angeles County Health Officer's orders and coordinating with operational area partners.
- 3. Continue delivering essential infrastructure and municipal services while maintaining Public Works' business continuity in all sectors to support our local economy.

Public Works employees were activated as Disaster Service Workers (DSW) to support partner agencies

with critical tasks. Facility adjustments, training, and protocols were established for a safer workplace. Public Works provided staff and equipment to support Public Health's vaccination sites and worked with Public Health and the Department of Human Resources to set up employee testing sites and vaccination clinics.

Overall, Public Works adapted well and continued to provide essential services throughout the COVID-19 pandemic incident, and many lessons were learned. For example, Public Works developed the capability to seamlessly reassign employees to alternate work locations, including telework. To maintain the coordination of emergency operation activations, the DOC incorporated the use of interactive virtual platforms and conducted monthly refresher trainings using these innovations. Public Works is undertaking an after-action

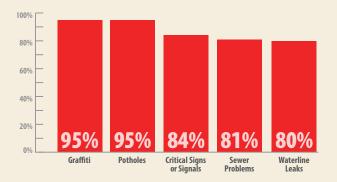
review to identify and address the lessons learned and improvements to be made following this incident.

Fire Recovery Efforts

In recent years, wildfires have occurred at an unprecedented scale and frequency. Public Works supports the fire response by assisting with road clearing, water sources, building assessments, and incident command. Following the fires, Public Works coordinates with County, State, and Federal agencies to expedite the removal of hazardous debris to prevent contamination of soil and surface waters. Public Works evaluates and maps debris flow hazards, provides engineering advice to residents, and participates in a unified command to protect communities during storms. Additionally, Public Works supports communities throughout the recovery. This includes emergency projects to restore infrastructure and utilities, improve flood control systems, and streamlining the permit processes for the repair and rebuilding of homes and businesses.

During the fourth quarter of FY 2021-22, Public Works continued the recovery phase for the 2020 Lake and Bobcat Fires, and completed all remaining emergency contracts for the 2018 Woolsey Fire. In August 2020, the Lake Fire burned 31,089 acres and destroyed homes in the community of Lake Hughes. In September

Dispatch Services Completion rate, not adjusted to account for weather conditions within adopted time standard





2020, the Bobcat Fire burned 115,796 acres across the San Gabriel Mountains and destroyed homes along the north foothills. The Bobcat Fire was declared a major disaster at the local, State, and Federal level. Community meetings were held, and local assistance centers were established immediately after the fires. Public Works coordinated recovery efforts with partner agencies through task force groups.

The Debris Removal and Rebuild Task Force partnered with the California Governor's Office of Emergency Services to establish the Private Property Debris Removal program and assisted residents to clean up their properties and begin the rebuilding process. The Watershed Hazards Assessment Task Force surveyed burn areas, advised residents, and mapped debris flow hazards. Public Works is implementing emergency reservoir restoration projects to manage the anticipated millions of cubic yards of sediment at dams and debris basins. Public Works is also conducting emergency projects to restore damaged roadways, guardrails, and retaining wall structures.

Emerging Issues

Climate change is expected to bring to the region higher temperatures, more severe drought, increasingly intense wildfires, and extreme precipitation events that could result in flooding. To address these challenges, Public Works is reducing emissions and implementing measures outlined in the County Climate Action Plan; moreover, Public Works is adapting to the increasing hazards by building and establishing more resilient infrastructure and services. The Emergency Management Core Service Area is coordinating with partner agencies and engaging in ongoing studies and vulnerability assessments to further improve climate adaptation strategies and policies.

In early October 2021, community members complained of unpleasant odors near the Dominguez Channel in the City of Carson area. Public Works established an Incident Command and partnered with Public Health, Fire Department, and the South Coast Air Quality Management District (AQMD) to implement measures to protect the health and well-being of residents affected by the odor. Public Works began treating the channel waters with a natural, biodegradable odor neutralizer and installed a system of nano-bubblers to aerate the water. On November 2, 2021, the County of Los Angeles Board of Supervisors proclaimed a Local Emergency for the Dominguez Channel Odor Event and requested that a Governor's Proclamation be provided under the California Disaster Assistance Act. The Board also approved the Director of Public Works to take critical actions to address the Dominguez Channel Public Odor Event. This Incident involved an unprecedented level of community coordination, outreach, and direct assistance from Public Works. The



measures taken were effective, and the odor issues dissipated. The Public Works DOC was deactivated on December 16, 2021. Public Works continues to monitor the situation and develop plans to improve water quality in the Dominguez Channel. Lessons learned from this event also are being evaluated for inclusion in the operation and maintenance of other Public Works maintained channels.

KEY ISSUES/CHALLENGES

- Increase workforce awareness of operational authority and resources to empower and enable efficient emergency response and recovery enterprise wide.
- Promote individual and community awareness of available Public Works' resources and services for emergency management and collaborate with communities on emergency preparedness.
- Develop and strengthen strategic relationships and collaborative opportunities to support situational awareness, regional preparedness, response efficiency, and recovery efforts.
- Support preparation for emerging social, environmental, health, and technology issues, including the overlap of issues as they present new trends and challenges in emergency management.

KEY PRIORITIES

- Workforce Awareness
 - Define and communicate scope of authority and roles and responsibilities.
 - Develop knowledge, skills, and abilities in response and recovery.
- Community Awareness
 - Educate and inform communities on all hazards as well as methods to prepare and respond to the specific needs of a community.
 - Ensure response and recovery efforts include the safety and needs of people experiencing homelessness.
- Strategic Relationships
 - Strengthen collaborative partnerships with external agencies.
 - Develop and foster the connections with adjacent municipalities.
- Emerging Issues
 - Impacts from climate change.
 - Resiliency efforts to mitigate or reduce climate change impacts to under-resourced communities.
 - Research and broaden knowledge base of Public Works workforce and the communities we serve.
 - Plan and prepare for potential challenges of emerging threats and hazards.
 - Ensure equity through the delivery of information, education, and training, particularly in underresourced and underserved communities.

Priority: Workforce Awareness

- 1. Maintained Public Works readiness to assist the California Governor's Office of Emergency Services' (Cal OES) Safety Assessment Program (SAP). Public Works currently has about 200 SAP personnel (professional engineers, architects, and certified building inspectors) trained and ready to assist with safety evaluations in the aftermath of a disaster.
- 2. Participated in Federal Emergency Management Agency (FEMA) and Cal OES Training.
- 3. Sustained DOC operations and activations with virtual platforms. Monthly trainings and exercises were conducted for all DOC responders during this quarter.
- 4. Maintained enterprise-wide COOP that identified essential functions and processes that must be continued or resumed rapidly after a disruption. Throughout the COVID-19 pandemic, the COOP has been activated and extensively referenced to support continued operations. Planning efforts continue as further details and interdependencies are analyzed and incorporated into the plan. Public Works continues to coordinate with OEM and share information through the County-wide COOP SharePoint site with newsletters, planning documents, and training materials. In April 2022, Public Works met with OEM and discussed potential improvements to the planning effort including risk assessments and role clarity.
- 5. Updated the Department Emergency Plan, which outlines protocols to prepare employees to respond to a variety of incidents and workplace emergencies. During this quarter, divisional emergency response plans were updated to detail the specific issues and procedures for various teams and functions within Public Works.
- 6. Conducted internal communications including an emergency alert website and regular use of electronic notification systems to maintain situational awareness to developing and active emergencies and provide updates to potentially impacted workforces. Produced a series of videos on emergency preparedness including presentations by Public Works and partner agencies. The videos were posted online and promoted for employees' awareness.

Priority: Community Awareness

- 1. Continued to promote the interactive web map for post-fire debris flow hazards to include recent burn area analyses. The web mapping tool has proven useful for coordinating efforts of Public Works with first responders to plan storm response and potential evacuations. A public version of this tool allows residents to personally assess hazards for their locations.
- 2. Public Works participated in a limited number of community emergency preparedness events this quarter due to the ongoing COVID-19 pandemic. However, Public Works has continued a social media campaign to share emergency information and increase public awareness.
- 3. Public Works continues to update the Emergency Management website with relevant information presented in an interactive format. The site will be reorganized to present information more efficiently and ensure links are timely and relevant to emergency management. The Resources page was recently updated with links to internal and external emergency planning and response information.

Priority: Strategic Relationships

- 1. Public Works representatives have been engaged with the CEOC during the COVID-19 pandemic. Public Works staff continues their involvement in the Construction and Engineering Branch and provides support to the overall CEOC team responses.
- 2. Ongoing participation on the Emergency Management Council (EMC). The EMC Subcommittee meets to discuss

emergency management subjects relevant to the Operational Area, including plans, training, and exercise opportunities.

- 3. Partnered with affected County departments and other stakeholders to streamline processes pertaining to sewage overflows.
- 4. Pursued opportunities to strengthen the strategic relationships within the emergency management network. In May 2022, Public Works participated in the California Emergency Services Association annual conference and training with partner agencies at the state and local level.
- 5. Continued participation as members of the Los Angeles County Fire Department Urban Search and Rescue (USAR) Team as California Task Force 2 (CA-TF2). There are currently seven Public Works engineers serving as Structures Specialists on the USAR team. Training and coordination activities continued during this quarter. In May 2022, the Public Works Structures Specialists participated in a four-day field simulation exercise at the Del Valle Facility in Valencia, CA. Public Works' two newest members of the USAR team completed the mandatory Structural Specialist I training and are now qualified for deployment.

Priority: Emerging Issues

- 1. Public Works continued to attend trainings, workshops, and conferences to broaden the knowledge base and plan for potential challenges of emerging issues. During this quarter, Public Works attended the Senior Leadership Seminar at the Los Angeles Fleet Week for Defense Support Civil Authorities. A key topic of discussion was regarding the potential for the United States military to provide regional assistance during emergencies.
- 2. Public Works continued to perform research and identify best practices related to supporting climate adaptation policies and strategies.
- 3. Coordinated with communities and response agencies to improve evacuation planning and communications in the Santa Monica Mountains.
- 4. Continued to use GIS applications and web maps to improve readiness, track incident status, and interactively assess hazard information. During this quarter, an interactive map was used to track hazardous spill incidents, sewer overflows, and permitted discharges to determine potential impacts for water quality and public safety. Additionally, real-time earthquake location and shake intensity data was added to Public Works' internal mapping application, ViewLA. This will allow for immediate assessment of possible impacts from an earthquake to infrastructure and communities.
- 5. The response and DOC activations for the COVID-19 pandemic, Dominguez Channel Odor Incident, and Hi Vista water theft incident have reflected emerging issues beyond the traditional scope of Public Works' role. Lessons from these events and improvement strategies are being incorporated into response planning documents and processes.
- 6. For clarity on DOC roles and responsibilities, the DOC Director Manual and related processes for Incident Command are being updated.

Appendix 1

Public Contracting & Asset Management



AT A GLANCE

Population: **10.08M**¹ (Los Angeles County)

Unemployment Rate:

12.8² (Los Angeles County) (United States: 8.1²)

FY 2020–21 (All Districts)

Contracts Awarded: Nearly

\$1B³

Jobs Created: **12,394**

Products & Services Procured: Nearly \$100M

from vendors and small businesses

¹ US Census ACS 2019

² U.S. Bureau of Labor Statistics, Labor Force Data: 2020 Averages

³ Includes nondistrict-specific data for contracts and jobs created

Public Contracting and Asset Management Business Outreach

The Public Works Business Outreach team focuses on public outreach and engagement of small and targeted businesses to encourage regional economic growth and stability through equitable contracting opportunities, business-friendly procurement of products and services, and optimal asset management.

Community benefits supported:

- Regional economic growth and workforce development
- Local business opportunities
- Fair and equitable access to contracting information and opportunities

Key issues to be addressed:

- Regional economic growth and development requiring support for small businesses, Social Enterprises, and Community Business Enterprises
- Continue to use contracting best practices and develop innovative methods to reach businesses during COVID
- Need for the construction contracting community to stay current with emerging trends, innovative technologies for modern infrastructure, and new contracting requirements for bidding

Key priorities:

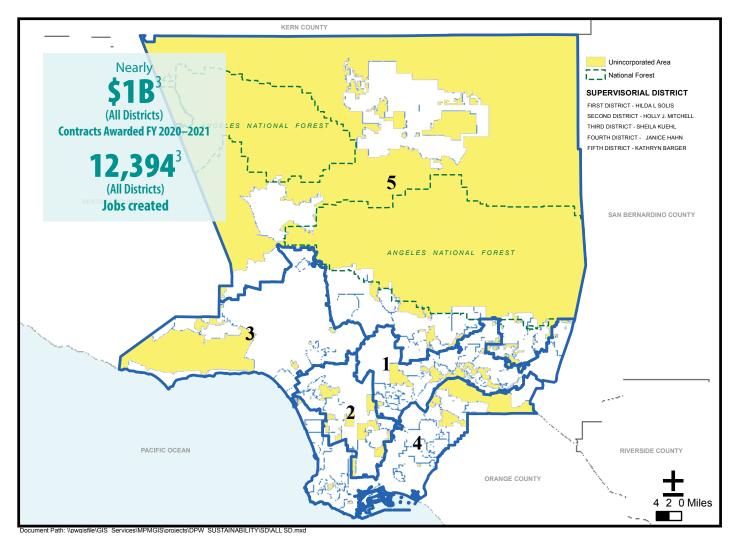
- Advance the Board's objectives of expanding business opportunities for Local Small Business Enterprises, Disabled Veteran Business Enterprises, Social Enterprises, and Community Business Enterprises
- Serve as a catalyst for local job creation and workforce support
- Participate in contractor development efforts to provide resources and education to businesses and targeted individuals who may benefit from learning how to do business with Public Works

Key efforts:

- Manage a robust business outreach program in collaboration with various partner departments to increase Local Small Business utilization and equitable access to contracting opportunities and information
- Administer the Board's Local & Targeted Worker Hire Policy and guidelines for construction and capital projects
- Establish strategic partnerships with professional organizations, industry coalitions, business community, and chambers of commerce
- Administer Best Value and Best Value JOC pilot program
- Develop, implement, and manage programs designed to invest contracting dollars directly into communities that need it most while assisting individuals who face barriers to employment



Local Economy



Appendix 2

Administrative Services



AT A GLANCE FY 21–22



Purchase Orders Processed Totaling



7,520 Local Small Business Enterprise payments for a total of

\$106.5 million







EMPLOYEE ENGAGEMENT

Weekly audio/video Director's Messages Service Awards Ceremony New Employee Orientations Charitable Giving Kickoffs Safety Award Ceremony Public Servant of the Month Visits New Managers Meeting Leadership Forum Blood Drive / Flu Shot Clinic Election Workers / Vote Center EA Forum / Wellbeing Ambassador Program Secretarial Excellence Certification Program Graduation Launched Public Works Safe Return to Work website PW Holiday Care Fund March of Dimes Kickoff Public Service Awards Ceremony PW Welcome Back Week Superintendents Leadership Meeting LA River Master Plan Recognition



Administrative Services

Administrative Services provides support to Public Works operations and services to Los Angeles County businesses and residents including financial management; human resources; information technology; community and government relations, and workforce support to all Core Service Areas within Public Works. Services include fiscal oversight, budget/fund management, internal audit, recruitment, classification, personnel and payroll operations, employee relations, performance management, benefits and return to work, procurement and warehousing, employee training and professional development, compliance oversight for legally mandated programs, employee programs, grants, awards, legislation, strategic communications, and community engagement.

Community benefits supported:

Continued community meetings virtually. Supported in-person community events and meetings. Enhanced social media presence resulted in increased engagement.

Key priorities:

- Create a culture of outstanding public service by investing in employees, building in-house expertise, strengthening leadership development, creating permanent jobs, investing in tools, training, and technology, and enhancing the work environment.
 - Prepare for the current and future labor market demands by attracting, hiring, and retaining a highly-skilled workforce.
 - Share responsibility with County departments to increase the number of families earning a living wage in LA County by providing job opportunities to disadvantaged job seekers, including former foster youth, veterans, persons experiencing homelessness, reentry youth and adults, and dislocated workers.
- Enhance Community Relations to ensure an equitable and inclusive government.
- Support the Anti-Racism, Diversity, and Inclusion Initiative through an equityinfused strategic plan and tools designed to identify and eliminate systemic racism.
- Support Infrastructure LA Initiative with communications and government relations strategies, as well as grant application submissions.

Key efforts:

- Maintained weekly communication with employees to enhance transparency in line with Public Works' vision, mission, and values.
- Provided the Core Service Areas and Board offices information on upcoming Federal and State Grant opportunities, particularly under the Bipartisan Infrastructure Law (BIL).
- Continued to prioritize talent hiring, promotability, and retention across the enterprise.
- Implemented the Public Works Work From Home Policy, provided section heads with *Managing in a Hybrid Workplace* training, and provided Division Heads and above with this training.
- Secured representatives from the White House and federal agencies to participate in Infrastructure LA Virtual Briefing on the BIL.
- Supported Core Service Areas by preparing and submitting 12 federal earmark requests.

Appendix 3

Services Provided to Cities

VIA Agreement

	Bridge Inspection and/or Maintenance	Building & Safety	Storm Drain Catch Basin Clean Out	Storm Drain Catch Basin Insert Maintenance (County Flood Control Catch Basins)	City Pump Station	Street Maintenance	Industrial Waste	Permit Issuance & Inspection (Excluding Transportation)	Permit Issuance & Inspection (Transportation)	Consolidated Sewer Maintenance District	Safe, Clean Water Program	Sewer Maintenance Contract	Street Lighting Maintenance District	Subdivision Maps: Final	Subdivision Maps: Tentative	Traffic Advisor	Traffic Operations Services	Traffic Signal Maintenance	Traffic Signal Maintenance – Shared Intersections	Underground Storage Tanks	Infrastructure Design Construction	Traffic Monitoring
Alhambra											-									-		
Azusa											-									•	-	
Baldwin Park	-		-							-	-								-	•		
Covina			-																			-
Diamond Bar	-		-				•			-	-		•							•		
El Monte									•		-									•	•	
Industry	-	•	=	•	-	•			•	-	-					•	•	•		•	•	
Irwindale		•	=				•				-	-								•	•	
La Puente	-						•				-						•			•	•	
La Verne							•				-									•	•	
Los Angeles											-										•	
Montebello											-	-		•			•			•	•	
Monterey Park	-		-				•				-		•							•		
Pomona											-									•	-	
Rosemead			•		•		-			-										•		
San Gabriel			•								•			-						•		-
South El Monte										-			-							•		
Walnut			-			•	-		•		-		•				•	•		•	•	
West Covina	-										-								-	•	•	
TOTAL	17	2	9	2	2	2	7	0	4	6	19	2	4	3	0	1	5	2	11	18	19	2

	Bridge Inspection and/or Maintenance	Building & Safety	Storm Drain Catch Basin Clean Out	Storm Drain Catch Basin Insert Maintenance (County Flood Control Catch Basins)	City Pump Station	Street Maintenance	Industrial Waste	Permit Issuance & Inspection (Excluding Transportation)	Permit Issuance & Inspection (Transportation)	Consolidated Sewer Maintenance District	Safe, Clean Water Program	Sewer Maintenance Contract	Street Lighting Maintenance District	Subdivision Maps: Final	Subdivision Maps: Tentative	Traffic Advisor	Traffic Operations Services	Traffic Signal Maintenance	Traffic Signal Maintenance – Shared Intersections	Underground Storage Tanks	Infrastructure Design Construction	Traffic Monitoring
Carson	•						-		•	-	-		-	-	-		-	-		-	-	-
Compton	-																•		•	•	-	
Culver City	-						•				•			•							-	
El Segundo	-								•					•				•			-	
Gardena	-						-							•							-	
Hawthorne	-										•			•				•		•	•	
Hermosa Beach											•			•					•	•	-	
Inglewood																			-	•	-	
Lawndale		•							-	-				•			-	•			-	
Los Angeles																			-		•	
Manhattan Beach														•				•				•
Redondo Beach	•		•											•				•	•	•	•	
TOTAL	7	2	2	0	0	0	4	1	3	2	12	0	2	9	1	0	3	6	6	10	12	2

	Bridge Inspection and/or Maintenance	Building & Safety	Storm Drain Catch Basin Clean Out	Storm Drain Catch Basin Insert Maintenance (County Flood Control Catch Basins)	City Pump Station	Street Maintenance	Industrial Waste	Permit Issuance & Inspection (Excluding Transportation)	Permit Issuance & Inspection (Transportation)	Consolidated Sewer Maintenance District	Safe, Clean Water Program	Sewer Maintenance Contract	Street Lighting Maintenance District	Subdivision Maps: Final	Subdivision Maps: Tentative	Traffic Advisor	Traffic Operations Services	Traffic Signal Maintenance	Traffic Signal Maintenance – Shared Intersections	Underground Storage Tanks	Infrastructure Design Construction	Traffic Monitoring
Agoura Hills	-												•				•	•		•	-	
Beverly Hills																				•		
Calabasas	-						•				=		•						•	•	-	
Hidden Hills																	•			•		
Los Angeles											-								-		-	
Malibu											=		•							•	-	
San Fernando	-						•				=										-	
Santa Monica											•			•								
West Hollywood			•				•				•	•		•				•		-	•	
Westlake Village																						
TOTAL	6	1	2	2	0	0	6	0	0	5	10	1	3	2	0	0	3	3	4	7	10	0

	Bridge Inspection and/or Maintenance	Building & Safety	Storm Drain Catch Basin Clean Out	Storm Drain Catch Basin Insert Maintenance (County Flood Control Catch Basins)	City Pump Station	Street Maintenance	Industrial Waste	Permit Issuance & Inspection (Excluding Transportation)	Permit Issuance & Inspection (Transportation)	Consolidated Sewer Maintenance District	Safe, Clean Water Program	Sewer Maintenance Contract	Street Lighting Maintenance District	Subdivision Maps: Final	Subdivision Maps: Tentative	Traffic Advisor	Traffic Operations Services	Traffic Signal Maintenance	Traffic Signal Maintenance – Shared Intersections	Underground Storage Tanks	Infrastructure Design Construction	Traffic Monitoring
Artesia		•					-			•	•			•							•	
Avalon																				•	-	
Bell	•										•									•	-	
Bell Gardens	-						-			•	-		•	-						-	-	
Bellflower	•						•			•	•									•	•	
Cerritos	-	•					-				•								-	-	•	
Commerce	•					•	•		•	•	•			•	•		•		-	•	•	
Cudahy	-		-				-			•	-			-						-	-	
Downey	•										•									•	•	
Hawaiian Gardens	-		-				-				-								-	-	-	
Huntington Park	•										•			•					-	•	•	
La Habra Heights	-		-							•	-									-	-	
La Mirada	•	•	•				•	•		•	•		•	•	•	•	•	•			•	
Lakewood	-	•					-			•	•			•	•	-	-	-		-	-	
Lomita		•					•			•	•		•	•	•	•					•	•
Long Beach	-										•								-		-	
Los Angeles											•								-		•	
Lynwood	-										•			•					-	-	-	-
Maywood	•										•	•								•	•	
Norwalk	•						-				-									-	•	
Palos Verdes Estates	•									•	•			•						•	•	
Paramount	•						-	•	•	-	•									-	•	
TOTAL	18	5	4	0	0	1	12	3	7	12	21	1	4	10	4	3	3	2	7	20	22	2

SD4 (Continued)

	Bridge Inspection and/or Maintenance	Building & Safety	Storm Drain Catch Basin Clean Out	Storm Drain Catch Basin Insert Maintenance (County Flood Control Catch Basins)	City Pump Station	Street Maintenance	Industrial Waste	Permit Issuance & Inspection (Excluding Transportation)	Permit Issuance & Inspection (Transportation)	Consolidated Sewer Maintenance District	Safe, Clean Water Program	Sewer Maintenance Contract	Street Lighting Maintenance District	Subdivision Maps: Final	Subdivision Maps: Tentative	Traffic Advisor	Traffic Operations Services	Traffic Signal Maintenance	Traffic Signal Maintenance — Shared Intersections	Underground Storage Tanks	Infrastructure Design Construction	Traffic Monitoring
Pico Rivera	-																					
Rancho Palos Verdes							•			•	•									-	•	
Rolling Hills	-																					
Rolling Hills Estates						-				•	•						•			•		
Santa Fe Springs	-																					
Signal Hill									•		•									•		
South Gate	-																					
Torrance	-										•			•					-		•	
Vernon	•										•											
Whittier	•										•		•						-	•	•	
TOTAL	25	8	5	1	0	2	15	7	11	17	31	1	6	18	6	3	4	2	12	27	32	3

	Bridge Inspection and/or Maintenance	Building and Safety	Storm Drain Catch Basin Clean Out	Storm Drain Catch Basin Insert Maintenance (County Flood Control Catch Basins)	City Pump Station	Street Maintenance	Industrial Waste	Permit Issuance & Inspection (Excluding Transportation)	Permit Issuance & Inspection (Transportation)	Consolidated Sewer Maintenance District	Safe, Clean Water Program	Sewer Maintenance Contract	Street Lighting Maintenance District	Subdivision Maps: Final	Subdivision Maps: Tentative	Traffic Advisor	Traffic Operations Services	Traffic Signal Maintenance	Traffic Signal Maintenance – Shared Intersections	Underground Storage Tanks	Infrastructure Design Construction	Traffic Monitoring
Arcadia			•								-			•						•	•	
Bradbury	•		•	-						•	•						•			•	•	
Burbank	•										•			•							•	
Claremont	-		-																	-	•	
Duarte			•	-			•										•			•	•	-
Glendale	•		•								•			•					-		•	
Glendora	•													•						•	•	
La Cañada Flintridge	•	-	•	-		-	•			•	•		•				•	-		•	•	
La Verne	•						•													•	•	
Lancaster	•								-								•			•	•	
Los Angeles																					•	
Monrovia	•		-								•								-	•	•	-
Palmdale									-								•			•	•	
Pasadena	-		•								•										•	
San Dimas	•						•													•	•	
San Marino	•		•											-					-	•	•	
Santa Clarita	-						•			•	•									•	•	
Sierra Madre	•										•			•						-	•	
South Pasadena	•		•	-							•			•						•	•	
Temple City	-		-			•	•				•							•		•	•	
TOTAL	18	1	10	4	0	2	6	0	3	7	20	0	1	9	0	0	5	3	8	16	20	2

Appendix 4

Public Works' Priority Legislation

Public Works' Priority Legislation

2nd Half of 2021/2022 Legislative Session

Bill and Author	Issue Area	Status	County Position
Environmental Service	25		
AB 1747 (Quirk, D-Hayward)	Contractors: Disciplinary Action	SEN Appr. Comm.	Support
AB 1857 (C. Garcia, D-Bell Gardens)	Solid Waste	SEN Appr. Comm.	Support if Amended
AB 1985 (R. Rivas,D-Salinas)	Organic Waste: List: Available Products	SEN Env. Quality Comm.	Support if Amended
AB 2247 (Bloom, D-Santa Monica)	PFAS Products and Product Components: Publicly Accessible Reporting Platform	SEN Appr. Comm.	Support
AB 2374 (Bauer-Kahan, D-Orinda)	Crimes Against Public Health and Safety: Illegal Dumping	SEN Appr. Comm.	Support and Amend
AB 2440 (Irwin, D-Thousand Oaks)	Responsible Battery Recycling Act	SEN Appr. Comm.	Support and Amend
SB 38 (Wieckowski, D-Fremont)	Beverage Containers	ASM Nat. Resources Comm.	Position Pending
SB 1215 (Newman, D-Fullerton)	Responsible Battery Recycling Act	ASM Nat. Resources Comm.	Support and Amend
Water Resources			
AB 500 (Ward, D-San Diego)	Local Planning: Coastal Development: Streamlined Permitting	SEN Inactive File	No Position
AB 2106 (R.Rivas, D-Hollister)	Water Quality: Permits	SEN Env. Quality Comm.	No Position
SB 222 (Dodd, D-Napa)	Water Rate Assistance Program	ASM 3rd reading	Watch
Transportation			
AB 1919 (Holden, D-Pasadena)	Youth Transit Pass Pilot Program: Free Youth Transit Passes	SEN Transp. Comm.	Pending
AB 2147 (Ting, D-San Francisco)	Pedestrians	SEN Appr. Comm.	Position Pending
AB 2462 (Valladares, R-Santa Clarita)	Neighborhood electric vehicles: County of LA: Westside Planned Communities	SEN Transportation Comm.	Support

Bill and Author	Issue Area	Status	County Position
HR 5376 (Yarmuth, D-KY)	Build Back Better Act	Passed by House on 11/19/21	Watch
S 3011 (Cornyn, R-TX)	State, Local, Tribal, & Territorial Fiscal Recovery, Infrastructure & Disaster Relief Flexibility Act	Passed by Senate on 10/19/21	Support
Development Services			
AB 2011 (Wicks, D-Berkeley)	Affordable Housing and High Road Jobs Act of 2022	SEN Governance and Finance Comm.	Watch
AB 2234 (R. Rivas, D-Salinas)	Planning and zoning: housing: post- entitlement phase permits	SEN Appr. Comm.	No Position
SB 379 (Wiener, D-San Francisco)	Residential Solar Energy Systems: Permitting	ASM Utilities & Energy Comm.	No Position
Public Works At-Large			
AB 1789 (Bennett, D-Ventura)	Outdoor recreation: California Trails Commission: Trails Corps Program: grant program	SEN Appr. Comm.	Support
AB 2419 (Bryan, D-West Los Angeles)	Env. Justice: Federal Infrastructure Act: Justice40 Oversight Committee	SEN Governmental Organizational Comm.	Support





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