





Quarterly Business Update

October 1 – December 31, 2018

Revised April 4, 2019 3:08 PM





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Public Works Overview

"We deliver regional infrastructure and services improving the quality of life for more than 10 million people in Los Angeles County."

Los Angeles County Public Works was formed in January 1985, consolidating the former County Road Department, the County Engineer Department, and the County Flood Control District.

With a Vision to become the most trusted public agency in the region, Public Works has been defined by its responsiveness to the public, commitment to provide excellent customer service, and drive to build great community relations. Public Works' workforce takes pride in being public servants providing essential and critical services for all residents and businesses in Los Angeles County.

Public Works' diverse operations are defined within six core service areas: Water Resources, Transportation, Environmental Services, Public Buildings, Development Services, and Emergency Management. Its annual budget of \$2.3 billion is funded by restricted revenues, such as gas excise and sales tax, benefit assessment, water and sewer sales, user fees, and contract cities revenues.

Public Works is strategically focused on supporting economic development through business-friendly contracting opportunities that will better serve the County's small businesses and local worker hiring objectives. In Fiscal Year 2017-18, Public Works awarded nearly \$448 million worth of contracts within Los Angeles County, which helped create 5,553 jobs. (See Appendix 2 for more details on Business Outreach).

Public Works' workforce is comprised of nearly 4,000 employees in more than 500 job classifications, including professional, technical, clerical, and skilled crafts.

Headquartered at 900 South Fremont Avenue in Alhambra, Public Works has 77 field facilities throughout Los Angeles County.



FY 2018-19 Core Service Areas Final Adopted Budget

CORE SERVICE AREAS	AMOUNT	PERCENTAGE
Water Resources	\$746,852,000	44.0%
Transportation	\$680,403,000	40.1%
Environmental Services	\$98,242,000	5.8%
Public Buildings *	\$64,311,000	3.8%
Development Services	\$96,499,000	5.7%
Emergency Management	\$10,997,000	0.6%
Total Core Service Areas Budget	\$1,697,304,000	100%
Others**	\$646,971,000	
Total Final Adopted Budget	\$2,344,275,000	

* Final Adopted Budget for Public Buildings Core Service Area includes project management costs only. It does not include construction costs.

** Includes cross-business functions.

Organization Chart



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Emergency Management

Water Resources

"We provide sustainable water supplies and healthy watersheds, while reducing flood risk for our communities."







MAJOR PROGRAMS/SERVICES

Through the Los Angeles County Flood Control, Waterworks and Sewer Maintenance Districts, Public Works is responsible for Countywide water resource management, which includes flood risk management, water supply, and watershed health.

Flood Risk Management and Water Conservation

The Los Angeles County Flood Control District was established under the Los Angeles County Flood Control Act in 1915. The Act empowered the District to provide flood protection, water conservation, recreation and aesthetic enhancement within its boundaries. The Flood Control District is governed, as a separate entity, by the County of Los Angeles Board of Supervisors.

On behalf of the Los Angeles County Flood Control District, Public Works constructs, operates, and maintains a regional system of flood control and water conservation facilities that provide flood protection and increase local water supply. The annual average expenditure of the Los Angeles County Flood Control District is \$275 million, with major funding from property taxes and a property benefit assessment for flood control.

The Flood Control District encompasses more than 2,700 square miles and approximately 2.1 million land parcels within 6 major watersheds. It includes drainage infrastructure within 86 incorporated cities as well as the unincorporated County areas. This includes 14 major dams and reservoirs, 483 miles of open channel, 27 spreading grounds, 3,380 miles of underground storm drains, 48 pump plants, 173 debris basins, 27 sediment placement sites, 3 seawater intrusion barriers and an estimated over 82,000 catch basins.

The reservoirs assist in recharging groundwater, which helps Los Angeles retain a supply of drinking water. Water from the reservoirs is released, as needed, and moves through a system of open channels into spreading grounds, where it replenishes groundwater basins by slowly percolating, or infiltrating, into the ground. The groundwater basins are accessed by wells, providing a valuable and reliable source of local drinking water.



By conserving water in reservoirs, Los Angeles County relies less on imported water from other areas of California. The flood control system ensures that the greatest amount of water is captured in reservoirs and diverted into spreading grounds instead of being lost to the ocean.

Local groundwater provides one-third of the region's water supply. The Flood Control District's spreading operations significantly help to recharge these local groundwater aquifers.

The Flood Risk Management Program includes planning; operation; maintenance; emergency storm response; storm drain rehabilitation; debris protection; floodplain management; public service; and construction of storm protection facilities, such as dams, channels, debris basins, storm drains, pumps, and removal of accumulated debris from reservoirs, debris basins, and debris retaining inlets.

Public Works also operates and maintains three seawater intrusion barriers along Los Angeles County's coastline. Often unnoticed because of their underground nature, these facilities serve as Los Angeles basin's fresh water sentinels. They protect a significant portion of the area's drinking water supply from ocean water, which constantly attempts to migrate into existing aquifers. Treated imported and reclaimed water is injected deep into the underground aquifers to block this inland migration of saltwater.

Another vital component of the Flood Risk Management Program is the removal of accumulated debris from the numerous reservoirs and debris basins, which protect nearby communities. Debris removal from the reservoirs also restores capacity, which the region needs for stormwater conservation.

Integrated Regional Water Management Program (IRWMP)

Public Works leads the Greater Los Angeles County (IRWMP), the largest regional water management group in the State involving 30 regional water management agencies.

The IRWMP planning process successfully brings together and prioritizes water-related efforts in the region in a systematic way to ensure sustainable water uses, reliable water supplies, better water quality, environmental stewardship, efficient urban development, protection of agriculture, and a strong economy. Through IRWMP, Public Works partners with regional water stakeholders and agencies to implement regional solutions through open and collaborative stakeholder processes to promote sustainable water use in the Los Angeles region.

In 2017-18, Public Works:

- Collaborated with 78 cities in 19 watershed groups to develop plans to improve stormwater/urban runoff quality.
- Invested \$86 million in Countywide stormwater quality improvements .
- Secured more than \$9.8 million in IRWM grant funding.

Over the last 10 years, Public Works:

- Increased the stormwater recharge capacity at its facilities by approximately 17,680 acre-feet per year.
- Invested more than \$161 million in rehabilitating its dams and increasing their operational efficiency.
- **Invested more than \$58 million** in enhancing the capacity and operational efficiency of its spreading grounds and seawater barriers.



Public Works recharges enough groundwater from various sources annually to serve **1.9 million residents**



240,000 water customers served in Marina del Rey, Malibu, Val Verde, Acton, Kagel Canyon, Antelope Valley

Average Annual Contribution to Regional Water Supply*



200,000 acre-feet Stormwater

90,000 acre-feet Imported water

50,000 acre-feet Recycled water Since its inception in 2008, IRWMP has successfully secured more than \$127 million in water resource grants for 74 projects.

Water Utilities

Public Works also provides retail water service to over 240,000 residents through the management of five County Waterworks Districts, the Marina del Rey water system, and the Rancho Los Amigos Water System. The systems are comprised of 1,346 miles of water mains, 122 storage tanks, and 145 pump stations and includes the following five District areas:

- Malibu (SD3)
- Val Verde (SD5)
- Acton (SD5)
- Kagel Canyon (SD5)
- Antelope Valley (SD5)

The Los Angeles County Waterworks Districts operates out of three District offices (Alhambra, Malibu, and Lancaster) and maintains an award-winning online water account management system (MyWAM) for customers to easily access and manage their account online, anytime, anywhere and offers a "Live Chat" feature to enhance the customer service experience.

County Waterworks Districts also manages a robust water conservation program and is on track to meet the State mandate to reduce daily per capita water usage by 20 percent by the year 2020. The program includes:

- Residential Rebate Program offering rebates to customers on a variety of water-saving devices.
- Cash For Grass Program offering customers \$1 per square foot of grass replaced with water-efficient landscaping.
- Xeriscape Education Program education on landscaping with plants that use less water.
- County iPhone application to report Water Waste.

County Waterworks has also partnered with the Cities of Lancaster and Palmdale for the design, construction, and operation of an 18 mile recycled water system and the use of recycled water in the Antelope Valley.

Over the last year, **21 low-flow diversions** have prevented around **182 million gallons** (equivalent to 5 million bathtubs) of polluted urban runoff from entering

local waterways

The annual budget for these Waterworks Districts is \$165 million and is financed primarily through water retail sales and general tax levy.

Watershed Health Program

Public Works is responsible for planning and implementing projects and programs to improve surface water quality in unincorporated County areas and is the lead Department for the Los Angeles County Municipal Stormwater (MS4) Permit issued by the Regional Water Quality Control Board to the County of Los Angeles (unincorporated areas) and to the Los Angeles County Flood Control District (jurisdictional areas).

The current 2012 permit includes the County, the Flood Control District and 84 municipalities as permittees, and requires permittees to collectively control pollutant discharges into the municipal stormwater system and to meet 33 Total Maximum Daily Loads requirements. The permit requires a regional collaboration and Public Works is participating in 19 Watershed groups that were formed to complete watershed management plans to collectively develop and implement projects/programs to meet MS4 permit requirements and to identify opportunities for water quality projects that will also increase stormwater reuse and augment local water supply. These watershed groups have developed detailed plans that were approved by the Los Angeles Regional Water Quality Control Board.

Annually, the County invests over \$70 million in Countywide stormwater quality improvements.

Sewer Maintenance District

Public Works is responsible for administering the Consolidated Sewer Maintenance District of Los Angeles County (CSMD) and the Marina del Rey Sewer Maintenance District. These Sewer Maintenance Districts provide services to more than 2 million people within the select unincorporated areas of the County, 37 member cities, and 2 contract cities. The CSMD includes over 4,600 miles of sanitary sewers, 153 pump stations, and 4 wastewater treatment plants.

Public Works' sewer maintenance staff inspects over 500 miles of sewer infrastructure each year via a Closed-Circuit Television (CCTV) program to improve system maintenance by early identification and repair of blocked/deteriorated sewer lines. The goal of this inspection program is to reduce overflow events and ensure continuous uninterrupted sanitary sewer service. An important public messaging campaign by the Sewer Maintenance Districts is the "Trap the Grease" Program, which brings awareness of the proper disposal of Fats, Oils, and Grease (FOG) in order to reduce sanitary sewer blockage, overflows, and costly damage.

The Sewer Maintenance Districts' annual budget is \$89 million and is financed through a sewer service charge that is collected as part of the property tax bill.



KEY ISSUES/CHALLENGES

• Drought/Climate Change

- Our region is subject to extended periods of drought with few, intense rain events.
- In April 2015, Governor Brown issued an Executive Order requiring a Statewide mandatory reduction of 25 percent in potable water use in response to the unprecedented drought.
- The Board responded by implementing the Waterworks District's Phased Water Conservation Plan, including water conservation surcharges in the Malibu/Topanga Canyon and Antelope Valley regions.
- Although the rainstorms of the past winter provided some relief and water conservation targets are no longer mandatory, outreach and education programs are in place to continue to strongly encourage water conservation throughout the Districts.
- Climate change is expected to reduce the reliability of imported water delivered to Los Angeles County. This will
 require an increased emphasis on development of local sources of water to increase the sustainability of our water
 supply.
- Improving Water Body Health
 - Federal and State regulations establish water quality standards to protect the beneficial uses of water bodies, which include aquatic habitat and recreation. New regulations continue to be developed.
 - Water bodies within Los Angeles County (rivers, lakes, and the ocean) are impaired by various pollutants, which negatively impact the aquatic habitat and recreation. Stormwater, urban runoff, and other discharges are a source of these pollutants.
 - Many of these rivers and lakes are part of the urban flood control infrastructure belonging to the Flood Control District, such as the Los Angeles River, Verdugo Wash, and the Arroyo Seco Channel.
 - The unincorporated areas of the County and the Flood Control District (along with other Cities in the County) are required to develop and implement programs to reduce pollutants entering water bodies. These programs are costly and existing funding is limited.
 - The cost to meet water-quality standards in Los Angeles County is estimated at \$20 billion dollars over the next 20 years. Most local agencies lack a reliable source of revenue to meet the long-term challenges.

KEY PRIORITIES

- Regional Water Supply Sustainability
 - *H2O4LA / Water Resilience* Finalize the Water Resilience Plan draft and develop a Stormwater Expenditure Plan with broad stakeholder engagement that establishes a joint vision for a secure water future.
 - Increase capacity of reservoirs and spreading basins through systematic optimization of facilities and sediment management.
- Community Water Resilience
 - Facilitate and support master planning processes through broad stakeholder engagement and development of representative documents for waterways like the Los Angeles and San Gabriel Rivers.
 - Formalize and launch a program to reduce flood risk and address other community needs in close collaboration with local jurisdictions.
 - Implement strategies that encourage multibenefit project development and leverage a variety of funding sources through targeted collaboration.
- Infrastructure Management
 - Implement comprehensive assessment of water infrastructure and develop long-term plans for repair, replacement, and upgrade to optimize flood protection.
 - Develop a master asset management plan to assist in coordinating all operations and management activities and educating local communities.
- Education and Outreach
 - Design and implement a public relations strategy that integrates education and outreach on water management practices, ongoing challenges, and future solutions.
- Financing and Efficiency
 - Identify and implement most effective methods for staff training and succession planning in support of workforce reinvestment.
 - Promote integration of alternative funding sources and cost-sharing strategies in development of project budgets.
- Los Angeles County Homeless Initiative
 - Support the County in implementing Homeless Initiative strategies applicable to Public Works' operations.
- Sanitary Sewer System Condition Assessment
 - Complete closed-circuit television inspection of 4,600 miles of sewer.

Priority: Regional Water Supply Sustainability

- 1. A series of regional and sub-regional stakeholder workshops designed to inform the development of the County Water Plan are scheduled to begin in Spring 2019, following the release of a public draft of the County Sustainability Plan.
- 2. The Safe, Clean Water Program was successfully passed with more than 2/3 of the votes on the November 2018 ballot. The results were certified by the LA County Registrar-Recorder/County Clerk and recorded on November 30, 2018. Program implementation is underway, and funding will be available at the beginning of 2020. More information about the program is available at http://safecleanwaterla.org.

Priority: Community Water Resilience

- Advanced the development of the Los Angeles River Master Plan Update, due for completion by June 2020. Two public stakeholder meetings were held on November 13, 2018, in Elysian Valley, and on December 13, 2018, in Studio City/North Hollywood. In addition, the LA River Youth Summit was held on November 1, 2018, which included over 800 students. Steering Committee meetings were held in December 2018 to provide updates on data collection, document existing conditions on the Los Angeles River, identify information gaps, and also discuss stakeholder feedback on the proposed goals for the plan.
- 2. Public Works hosted the third quarterly project team meeting with Watershed Conservation Authority (WCA) and Parks and Recreation on November 13, 2018. Public Works expects to engage WCA and an as-need consultant by February 2019 and assemble the steering committee by April 2019.
- 3. The Lower Los Angeles River Implementation Advisory Group (IAG) hosted its second meeting on November 15, 2018, and introduced the three new committees along with their nominated chairpersons. The committees are: Programs and Policy; Public Advisory and Community Engagement; and Public Realm, Environment, Water, and Infrastructure. Individual committee meetings are scheduled in January 2019 and the IAG will meet again on February 20, 2019.

Priority: Infrastructure Management

1. Phase I of a pilot program to analyze adequacy and physical condition of approximately 25 miles of the Los Angeles County Flood Control District's (LACFCD) major channels is near completion. Phase II of this program is scheduled for completion by end of 2019 and will cover approximately 125 additional miles. This activity is part of a broader effort to prioritize both capital improvements and asset management activities for flood protection infrastructure.

Priority: Education and Outreach

- 1. Developed mudflow maps and performed door-to-door outreach in communities affected by the Woolsey Fire to identify high-risk areas and mitigate impacts from mud and debris flows.
- 2. Renewed creative materials and messaging for the H2O4LA education and outreach programs under development. Advertisements under this program were run from June December 2018. A second advertising campaign and revamped website launch is planned for April 2019 to coincide with the end of storm season.

Priority: Financing and Efficiency

- 1. Secured approximately \$300 million of new annual funding through a new tax measure for the Safe, Clean Water Program. This program will help fund projects and programs that capture and clean rainwater which will increase Los Angeles County's local water supply, improve water quality, and protect public health.
- 2. Advanced numerous projects providing water quality, water supply, and other water-related benefits that were awarded approximately \$20 million in grant funding in FY 2016-17 and FY 2017-18. Applications for approximately \$5 million are pending. Eligibility for upcoming Prop 1 Integrated Regional Water Management grant funds was solidified.
- 3. Completed the Workforce Reinvestment Plan Briefing Report and continued implementing strategies for decreasing external contracting and developing in-house resources.

Priority: Los Angeles County Homeless Initiative

- 1. Continued to implement an official policy to address homeless encampments within LACFCD right-of-way establishing guidelines which prioritize public health and safety while ensuring each person is treated with dignity and respect.
- 2. Continued working with Chief Executive Office, Los Angeles Homeless Services Authority, and Sheriff's Department to provide notifications and outreach before any encampments are removed from flood control and road right-of-way. Public Works is also coordinating with cities, Caltrans and other agencies when encampments are located in multiple jurisdictions.
- 3. To help mitigate the spread of Hepatitis A, Public Works has deployed and is operating four public hygiene facilities near homeless encampments. The locations are in the Los Angeles, Rio Hondo, and San Gabriel Rivers and in the Antelope Valley. The Department of Public Health has determined the spread of Hepatitis A in no longer a threat at this time. However Public Works will continue to operate the public hygiene facilities for at least 6 months longer thru June 2019.

Priority: Sanitary Sewer System Condition Assessment

1. Resources have been allocated for the second phase of the closed-circuit television sewer line inspection (5,000 miles) under the condition assessment program. The Board letter was approved on October 16, 2018 to adopt the next round of inspections. Work will commence on January 14, 2019 and will continue through July 2019 to inspect 270 miles of sanitary sewer lines.



Transportation

"We provide safe, clean, efficient transportation choices and rights-of-way to enhance mobility and quality of life."



74 % of residents in unincorporated Los Angeles County live within 1 mile of a bicycle network

68% of residents in unincorporated Los Angeles County live within 1/4 mile of public transit

http://dpw.lacounty.gov

MAJOR PROGRAMS/SERVICES

Public Works' Transportation Core Service Area promotes Countywide mobility and multimodal transportation opportunities, managing over 4,200 centerline miles of County and contract city roads, transportation infrastructure, programs, and services including:

Road Infrastructure

Public Works manages the County Transportation Improvement Program for road improvement projects and annual operations and maintenance efforts, funded primarily from gas tax funds, Proposition C, Measure R, and new Measure M Local Return funds, and Federal, State, regional grant programs. Projects include traffic safety and operational improvements, pavement rehabilitation, roadway drainage, active transportation, street lighting, green street, and beautification projects.

Road Maintenance and Operations staff operate out of field facilities located throughout the County and provide comprehensive maintenance activities and emergency response, including pavement patching and resurfacing; litter and debris removal; sidewalk, curb, and gutter repair; guardrail maintenance; snow removal; street sweeping; median landscape maintenance: street lighting; vegetation control; bike path maintenance; tree trimming; parkway maintenance; traffic signing and striping; pavement marking; and traffic signal operations and maintenance.

Bridge Infrastructure

Public Works inspects and maintains 533 County-owned bridges and inspects 1,168 city-owned bridges under contract city services. Public Works is also responsible for safety inspections and evaluations of 1,277 highway bridges listed in the National Bridge Inventory within Los Angeles County and serves as the lead agency for the seismic retrofit of nonstate-owned bridges within Los Angeles County as part of the Statewide Seismic Safety Retrofit Program.

Traffic Programs & Services

The County leads a multijurisdictional Traffic Signal Synchronization and Intelligent Transportation System effort, which has provided approximately \$275 million dollars' worth of improvements to nearly 70 agencies Countywide through the Los Angeles County Metropolitan Transportation Authority's Call for Projects bi-annual grant funding program.

Public Works also monitors and controls traffic signals Countywide from its state-of-the-art Traffic Management Center in Alhambra and manages additional traffic safety programs and services such as the following:

- Suggested Routes To School Program
- County Lighting Maintenance Districts (Streetlights)
- Traffic Safety and Vision Zero
- Los Angeles County Highway Safety Commission (HSC)

Bicycles & Pedestrians

Public Works is responsible for the development, and maintenance of the County's bikeway system and the implementation of the County of Los Angeles Bicycle Master Plan adopted by the Board in 2012. The Master Plan will more than quadruple the amount of bikeways from 144 miles to over 800 miles within 20 years. Through Federal, State, and local grant programs, the County was awarded over \$30 million for bicycle and pedestrian projects from the State Active Transportation Program and other Metro grant programs since 2015.

Public Transit

Public Works provides local fixed-route transit service to over 3.3 million riders annually and paratransit (dial-a-ride) service in unincorporated areas to meet the needs of community residents, providing access and intermodal transportation mobility and connectivity.

During the summer season, Public Works provides transportation to the Hollywood Bowl and area beaches. Other activities include the operation and maintenance of park-and-ride lots, bus stop shelter maintenance, and advertising programs. Transit services are primarily financed with the County's share of Proposition A Local Return, local sales tax funds.

Active Transportation & Healthy Communities

The Department of Public Health identified communities throughout the County with a need for improved health outcomes. In collaboration with other County departments, Public Works' Transportation Core Service Area has a key role in helping to address this challenge through transportation programs and improvements that promote walking, bicycling, transit use, and safety. These active transportation programs increase the public's transportation choices, provide improved connections to transit hubs and destination centers, and improve health outcomes by promoting healthy lifestyles, reducing reliance on automobile travel, and reducing greenhouse gas emissions.

Traffic Safety and Vision Zero

In collaboration with the Department of Public Health and with the support of other County departments, Public Works is establishing an Action Plan to carry out the County's Vision Zero Goal, an effort to reduce and eventually, eliminate traffic-related fatalities and severe injuries on County roadways. This multifaceted initiative relies on a combination of strategies relating to engineering, enforcement, education and evaluation of data and outcomes to continually strive toward zero traffic fatalities.

Aviation

Public Works oversees the operation, maintenance, and development of five County-owned general aviation airports:

- San Gabriel Valley Airport in the City of El Monte (SD1)
- Compton/Woodley Airport in Compton (SD2)
- Whiteman Airport in Pacoima (SD3)
- Brackett Field Airport in the City of La Verne (SD5)
- General William J. Fox Airfield in Lancaster (SD5)

Altogether the County-owned airports encompass 1,750 acres and nearly 6 miles of runway, are home to over 1,800 general aviation aircraft and over 55 privately-owned aviation businesses, and accommodate just over 330,000 aircraft takeoffs and landings each year. These airports are a vital part of the nation's integrated transportation system and also play a vital role in regional and local area emergency response.

\$200+ Million spent annually on street and road operation, maintenance and safety programs

KEY ISSUES/CHALLENGES

Infrastructure State of Good Repair

- Funding for County Transportation Improvement Program projects, and operations and maintenance efforts, primarily comes from:
 - Gas tax funds
 - Senate Bill 1 (Beall) provides significant new revenues for road repair and rehabilitation, maintenance, and safety programs beginning in FY 2017-18
 - Local sales tax measures (Proposition C, Measure R and Measure M)
 - Federal, state, and regional grant programs
- Emphasis on rapid rollout of SB 1 funded projects that the public can see to demonstrate the benefits of the new transportation tax dollars.
- Thoughtful allocation of transportation funds to ensure an effective balance between infrastructure repair needs and ongoing operation, maintenance, and safety programs that promote livability and guality of life of our communities.
- Capitalizing on new sub-regional Measure M funding to promote mobility and active transportation in and around unincorporated area communities.
- Proper planning and implementation cannot always account for natural disasters, as the devastation of the Woolsey Fire has had a significant impact on County transportation infrastructure.
 - The fire, which spread from neighboring Ventura County, laid a path of devastation that saw the destruction of thousands of structures and hundreds of homes and also damaged critical transportation infrastructure. The fire damaged or destroyed 3 bridges, countless miles of guardrail, timber and rail walls for embankment support, as well as roadside drains that are critical to flood control during storm events.
 - Although the impact to the County's transportation infrastructure pales in comparison to the devastation and loss felt by our constituents and property owners, the impact to recovery efforts for transportation infrastructure has forced a significant re-deployment of resources and personnel.
 - Dozens of employees from every area within Public Works have been deployed in various capacities to assist with the recovery efforts, from providing guidance for potential mudflow events, emergency openings of roadways, to the design and implementation of emergency repairs for other critical infrastructure, and for the coordination of multi-agency efforts to ensure uniform and consistent recovery operations.

Providing For the Needs of All Transportation System Users

- The duty to provide ongoing adequate investment in state of good repair for the aging bridge, pavement, and sidewalk infrastructure and safety and congestion management.
- Ensure that Public Works address community values, safety, and compliance which encompasses the consistent implementation of multimodal and sustainable transportation plans, policies, and projects.
- Create a culture of innovation that promotes economic, environmental, and community-based sustainable maintenance and management of public infrastructure, including the County's urban forest.
- Improve customer service, transparency, and communication through enhanced and sustainable programs, systems, and initiatives.

KEY PRIORITIES

- Infrastructure State of Good Repair
 - Improve and repair pavements, bridges, sidewalks, traffic controls, street lighting, and drainage facilities to keep them in optimal physical and safe operating condition. Use sustainable maintenance and improvement treatments and technologies wherever possible.
 - Senate Bill 1 (SB 1) Accelerate programming of SB 1 funds and implementation of infrastructure state of good repair and safety projects.
 - Measure M Work with Board offices to effectively program Local Return funds and identify County priorities for Multiyear Subregional Program funds.
- Vision Zero and Safety Programs
 - Consistently monitor the safety of streets and roads; plan and implement improvements to enhance safety for all users.
- Multi-Modal Transportation
 - Provide active transportation opportunities for pedestrians, bicyclists, and transit users to support regional mobility, recreation, and healthy lifestyles and to support first-last mile transportation options and enhancement of transit-oriented communities.
- Signal Synchronization, Intelligent Transportation Systems
 - Provide efficient and safe traffic flow on the region's arterial highways to improve travel times and reduce fuel consumption and greenhouse gas emissions.



Multi-Modal Transportation

http://dpw.lacounty.gov/

Priority: Infrastructure State of Good Repair

- 1. Advanced evaluation of the feasibility and viability of acquiring from Southern California Edison (SCE) 39,000 streetlights serving the unincorporated County area for ownership and operation by Public Works. Anticipated to complete negotiation on sale agreements with Southern California Edison in February 2019.
- 2. Continued collaboration with the County's Homeless Initiative, Public Health, Regional Planning, Sheriff's Department, and County Counsel to implement the recommendations outlined in previous reports to establish a pilot, focused on sustainable solutions to assist individuals living in vehicles in the unincorporated West Rancho Dominguez, Rosewood, and Willowbrook communities.

The pilot will include solutions related to the following three areas of concern: (1) the proper disposal of unclaimed, dilapidated, and hazardous Recreational Vehicles (RV); (2) minimizing improper disposal of RV waste; and (3) the creation of safe parking program.

3. Supported the emergency response and recovery efforts for the Woolsey Fire Disaster.

Staffed the Department Operations Center to coordinate Situation Status reports and resource needs throughout the event, and subsequent rain storms that impacted the burned area. Additionally, provided support for post-fire Unified Command operations. Helped organize multi-agency efforts with local, state, and federal jurisdictions and partner agencies to ensure recovery operations were uniform and coordinated.

Coordinated efforts for disaster recovery funding available through Federal Highway Administration, Federal Emergency Management Agency, (FEMA) and California Office of Emergency Services. The total damages to Public Works infrastructure is currently estimated at \$22.5 million. Additionally, staff is coordinating with the Office of Emergency Management to participate in FEMA's Debris Removal from Private Property Program.

Provided support at the Woolsey Fire Disaster Assistance Center and Disaster Recovery Centers in Malibu and Agoura Hills by assisting residents in answering transportation related questions, particularly regarding road closures and access to fire damaged communities.

4. Managed the infrastructure recovery plan for the County's critical transportation infrastructure, including the development of projects for the replacement of guardrails, rail and timber walls, and critical bridge structures that burned in the fire.

Replacement of the bridge structures, which provide critical access to two communities, was a high priority once the recovery phase began. Teams of designers and project managers have been working diligently to provide temporary and permanent restoration of access.

The initial assessment immediately following the Woolsey Fire in early November identified damage to 49 rail and timber wall structures within County road right of way. One structure has since been repaired, 11 structures are currently under repair, and the remaining structures will be scheduled for future repair.

5. Constructed landscaped and irrigated medians along Foothill Boulevard in the unincorporated community of La Crescenta. The lighted monument signs installed at each end of the medians provided a unique monument to the community.

Priority: Vision Zero and Safety Programs

- 1. Continued collaboration with other Vision Zero stakeholders to develop a second draft of the Vision Zero Action Plan.
- 2. Anticipate completion of the Action Plan by May 2019 with the support of a \$50,000 technical assistance grant from Southern California Association of Governments.
- 3. Constructed a new Flashing Beacon in South Whittier to provide an enhanced pedestrian crossing for residents of the community to access Amelia Mayberry Park and for school age pedestrians to reach Richard L. Graves Middle School.

In a first of its kind project, students from the Middle School were invited to an outreach even at Public Works and helped in the design of the traffic safety improvements.

4. Continued prioritizing the design and implementation of safety projects based on available SB1 funding.

Priority: Multi-Modal Transportation

1. Collaborated with the County's Chief Executive Office, other County departments, and affordable housing developers to scope improvements and prepare applications for the next cycle of the Affordable Housing Sustainable Communities grant program.

Three grant applications (West Carson, Vermont/Manchester, and Compton Creekside Village) are being prepared, all within the Second Supervisorial District.

- 2. Submitted two applications for Southern California Association of Governments Sustainable Communities Program planning grants for the Altadena Community Active Transportation Plan and Foothill Boulevard Active Transportation Regional Corridor Plan in the Fifth Supervisorial District.
- 3. Continued the development of the Rosemead Boulevard Complete Streets Project through collaboration with the First Supervisorial District and stakeholders on development of the comprehensive Complete Streets Plan.

Public Works also continued efforts to pursue an interim project consistent with the Emerald Necklace prioritized projects and met with the Army Corps of Engineers to coordinate the interim improvement, which may impact the Corps' planned projects.

- 4. Continued collaborating with the San Gabriel Valley Council of Governments for planning of a future San Gabriel Valley greenway network.
- 5. Collaborated with the County's Chief Sustainability Office to evaluate policies, regulations, and best practices to address the deployment of e-scooters and bikes in unincorporated County areas.

Priority: Signal Synchronization, Intelligent Transportation Systems

- 1. Continued the development of 11 Traffic Signal Synchronization Program (TSSP) projects currently in the design stage and advanced 2 other TSSP projects currently under construction.
- 2. Continued the development and design of the Gateway Cities Fiber Optic and Closed-Circuit Television Project.





Environmental Services

"We lead, inspire, and support our communities toward a healthy, waste free future."





MAJOR PROGRAMS/SERVICES

Public Works is the lead County agency responsible for advising the Board of Supervisors on waste management issues and manages numerous Countywide, regional, and unincorporated area programs that monitor, regulate, and manage the collection, treatment and disposal of solid and hazardous waste. Los Angeles County has the most complex solid-waste management system in the nation, comprised of 10 municipal solid waste landfills, 1 waste-to-energy facility, 12 inert-waste landfills, over 70 materials recovery, transfer/processing and organics management facilities, and over 100 permitted waste haulers.

Waste Collection and Disposal

Public Works provides trash collection service for approximately 1.1 million unincorporated area residents and nearly 20,000 businesses through comprehensive waste collection franchises and Garbage Disposal District systems. In the Antelope Valley, residential trash collection services are provided to approximately 100,000 residents through an open-market competitive system. Each year, about 2.8 million tons of solid waste is generated in the unincorporated areas of Los Angeles County of which approximately 0.9 million tons is disposed of at landfills.

Waste Diversion Programs

In 2014 the County Board of Supervisors adopted the Roadmap to a Sustainable Waste Management Future (Roadmap). The Roadmap lays out a general framework for the strategies and initiatives that the County can implement to decrease reliance on landfills by maximizing the recovery of products, materials, and energy from waste that would otherwise be disposed. The Roadmap includes recommended strategies, initiatives, and disposal reduction targets to achieve 95% diversion by 2045.

County Waste Stream



Public Works manages numerous unincorporated area and Countywide award- winning solid waste reduction and recycling programs, including the Countywide Household Hazardous and Electronic Waste (HHW/E-Waste) Management Program, which collects and manages over 6,900 tons of HHW/E-Waste annually. Other key programs include:

- Environmental Education & School Outreach (Environmental Defenders and Generation Earth Programs)
- Smart Gardening Program
- Smart Business Recycling Program
- Construction & Demolition Debris Recycling Program
- Waste Tire Recycling Program
- Mattress Recycling Program

Integrated Waste Management Planning

Public Works is responsible for ensuring that the unincorporated areas comply with waste diversion mandates, preparing and implementing the Countywide Integrated Waste Management Plan, and ensuring long-term disposal capacity for the County and its 88 cities in accordance with the California Integrated Waste Management Act of 1989 (AB 939). Public Works serves as chair of the County Integrated Waste Management.

Task Force comprised of representatives from local government, the solid waste management and recycling industry, members of the general public, the business sector, and environmental groups to collaboratively plan the County's solid waste management needs.

Industrial Waste Control Program

Public Works provides industrial waste services for the unincorporated areas of the County and 37 contract cities, including inspection of 7,600 permitted industrial waste pretreatment systems, and enforcement against illegal, harmful industrial waste discharges to the sanitary sewer system and surface waters.

2017 Waste Generation in Unincorporated County:

- Population: 1.1 million
- Waste generation: 2.8 million tons
- Equivalent to 14 pounds per person per day

2017 Waste Disposal in Unincorporated County:

- **0.9 million tons** disposed in landfills
- Equivalent to 4.4 pounds per person per day





11 tons

Batteries collected at designated County Libraries

Underground Storage Tank Program

Public Works permits, monitors, and inspects underground storage tanks within the unincorporated areas of the County and 77 cities for compliance with local, state, and Federal requirements. Currently, Public Works is monitoring over 4,400 underground tank systems in the County to protect public health and safety, as well as groundwater.

Industrial/Commercial Facilities Program

Public Works inspects and issues certificates of inspection for over 3,100 facilities within the unincorporated areas to implement Best Management Practices to protect stormwater and our waterways.

KEY ISSUES/CHALLENGES

- Residents and businesses in Los Angeles County currently generate 29.5 million tons of solid waste per year, of which 2.8 million originates from unincorporated areas. The sustainable management of this waste is a major challenge, which involves waste collection, outreach and education, maximizing waste reduction and recycling, development of alternatives to landfills, and ensuring adequate disposal capacity for the waste that cannot be recycled or otherwise diverted. Waste disposed at landfills is also a major source of greenhouse gases that contributes to climate change.
- There is limited potential for new in-County landfill capacity to meet the long-term disposal needs of Los Angeles County.
- Industrial waste discharges and the underground storage of hazardous materials, if not properly managed, can lead to surface and groundwater contamination which impacts health and safety and the environment.
- The Woolsey Fire wildfire disaster started on November 8, 2018, and burned 96,949 acres of land in the cities and unincorporated communities of Agoura Hills, Bell Canyon, Calabasas, Chatsworth, Hidden Hills, Malibu, Oak Park, Simi Valley, West Hills, and Westlake Village impacting public health and safety, personal and private property, infrastructure and watersheds. Recovery efforts began, which resulted in establishing the County's Recovery Coordinating Center led by the Chief Executive Office with an organizational structure consisting of the Operations, Finance and Administration, Logistics, and the Planning Sections. The Environmental Services CSA is leading the Environmental Branch of the Recovery Operations Section.

KEY PRIORITIES

Roadmap to a Sustainable Waste Management Future

- Implement the County's Roadmap to a Sustainable Waste Management Future to decrease reliance on landfills and achieve zero waste by 2045, with respect to the following three focus areas:
 - County Unincorporated Communities
 - Regional Countywide
 - County Operations
- Continue to support the County's Homelessness Initiative by implementing the Food Donation Recovery and Outreach Program (Food DROP) to address the issues of food insecurity and organic waste management.
- Implement a new ordinance limiting the use of single-use plastic straws.
- Disposal Capacity Planning
 - Update the County's long-term disposal plan to ensure adequate disposal capacity for all 88 cities and the County unincorporated communities.
- Illegal Dumping
 - Illegal dumping continues to impact roads, streets, and alleys in the County unincorporated areas at the rate of approximately 13,000 tons annually. As part of its efforts to discourage illegal dumping and encourage residents to report it for cleanup when they see it, Public Works continues to conduct education and outreach campaigns which includes media outreach, bus shelter advertising, and other efforts.
- Industrial Waste Program
 - Complete a fee study for the Industrial Waste Program and submit recommendations to the Board for consideration regarding revised fee structures.
 - Continue to support the County's Environmental Health and Monitoring initiatives.
- Clean Fuel Fleet ۲
 - Incorporate clean fuel vehicles, such as electric and CNG into the Public Works Fleet.
- Woolsey Fire Recovery Efforts
 - Lead the Environmental Branch of the County's Recovery Coordinating Center's (RCC) Recovery Operational Section.
 - Collaborate with County departments and cities to provide resources, services, outreach, and one-voice messaging towards the recovery of the communities affected by the Woolsey Fire.



Priority: Roadmap to a Sustainable Waste Management Future

Implement Various Strategies and Initiatives in the Roadmap

- 1. Public Works held a County Operations Subcommittee meeting focusing on waste prevention and source reduction at County facilities and an Outreach and Education Subcommittee meeting focusing on a clean beach education campaign as well as new outreach for the Los Angeles County Materials Exchange (LACoMAX) and the Recycling Market Development Zone (RMDZ) programs.
- 2. Conducted outreach and education campaigns for specific programs, such as the Beverage Container Recycling program and illegal dumping.
- 3. Continued researching, developing, and implementing Roadmap initiatives for the three focus areas, focusing on organic waste management.

County Unincorporated Communities (CUC)

Continued working with the contractor to implement the outreach and education component of the Food Donation Recovery and Outreach Program (Food DROP). Through targeted outreach to 150 food service businesses in County Unincorporated Communities, we found that more than one-third of these businesses are interested in donating their excess edible food. Thirteen new non-profit food recovery agencies were identified, surveyed, and added to the program, bringing the total number of food recovery partners to 52.

Expanded targeted outreach to businesses and multifamily residences in the County Unincorporated Communities to inform them of compliance requirements under AB 1826 and AB 341. Outreach is geared towards businesses that are not yet in compliance with the current recycling laws and provides information on how to obtain additional recycling services. During this quarter, reports were provided to 73 multi-family complexes with more than 20 units and included recommendations on ways to enhance recycling programs. We distributed 717 in-unit recycling bins and 818 reusable recycling bags to multi-family residents to facilitate and support recycling efforts.

Based in the success of the Commercial Organics Collection Pilot Program during the past two years, we decided to expand the pilot program for an additional year. The partnering pilot hauler signed on an additional grocery store to collect food waste from and is in the process of training staff to properly separate its food waste. Based upon discussions with the partnering businesses and the waste hauler, participation in the program has enabled businesses to reduce waste collection costs, identify more efficient purchasing practices, and identify additional areas within their operations to increase sustainable practices. In addition, the partnering businesses were recently recognized as regional Food Recovery Challenge awardees by the EPA.

Regional/Countywide

On November 1, 2018, Public Works coordinated and hosted the first Los Angeles County Solid Waste Management Summit for Public Works Directors. The event was attended by representatives of the 88 cities, CalRecycle, the Sanitation Districts, and waste industry to discuss challenges and solutions, share information, and coordinate efforts. The topics of discussion focused on the State's new SB 1383 short-lived climate pollutants organics recycling regulations and China's National Sword policy.

Priority: Roadmap to a Sustainable Waste Management Future (Continue)

County Operations

Public Works created a County Operations Organics website and sent a memo to all County Department Facility Managers and Recycling Coordinators educating and assisting them on AB 1826 compliance requirements and anticipated SB 1383 requirements. Two additional site visits were conducted (24 total since inception) at County facilities and provided recommendations for waste reduction at those facilities.

We also expanded the food waste recycling program at our Headquarters by providing food waste collection bins in all break rooms and at special events held at this location. Since inception of the program in Fall 2017, over 16,000 pounds of food waste has been collected at the Public Works Headquarters. The U.S. Environmental Protection Agency (EPA) awarded Public Works a 2018 Food Recovery Challenge Regional Award to recognize Public Works' efforts to reduce and recycle food waste.

4. Public Works developed an ordinance restricting food establishments located in the County Unincorporated Communities from providing single-use plastic straws to customers unless requested. The Board of Supervisors adopted the ordinance on December 4, 2018, and it came into effect on January 3, 2019. Public Works is coordinating with Public Health on the outreach and enforcement of the ordinance.

Priority: Disposal Capacity Planning

Countywide Organic Waste Management

1. Public Works is currently working on the 2017 Annual Update to the Countywide Organic Waste Management Plan. Once the 2017 update is completed, staff will begin conducting surveys of organic waste processing facilities in the region and updating data to provide an annual update using data from 2018. In addition, we are preparing an Organic Waste End-Use Markets Report which will include an analysis of end-use markets; a review of the Food DROP program; an assessment of collection and processing best practices; an evaluation of collection scenarios and associated infrastructure; and an analysis of challenges to the marketability of organic waste end-use products. The development of this report will include three workshops with cities to discuss the findings of the research and solicit feedback.

Countywide Siting Element

1. The draft Siting Element Document and draft Environmental Impact Report are being revised based on comments received from Administration. The revised documents will be resubmitted to Administration to brief the Board Deputies prior to the public review period.

Mass Debris Management

- 1. The Mass Debris Management Plan for the County unincorporated areas submitted to FEMA for approval. FEMA has provided comments on the Plan and it is currently being revised to address FEMA's comments.
- 2. Completed the Standard Operations Guide to the Los Angeles County Operational Area Mass Debris Management Plan. This Guide provides key points of coordination, critical information to make key decisions, timelines, checklists, and other information to guide response during a disaster. The Operational Area Mass Debris Management Plan will be will be an appendix to the Standard Operations Guide.

Priority: Illegal Dumping

- 1. Two media campaigns were implemented to encourage residents to keep communities clean by reporting illegal dumping. Campaigns included radio and television spots, web banners, digital billboards, social media, and public service announcements. Media campaign partners included the Los Angeles Rams and multiple radio stations. In addition, articles were included in quarterly newsletters for the Residential Franchise and Garbage Disposal District areas to inform residents how to report and prevent illegal dumping and to provide information on the annual clean-up and e-waste events. Illegal dumping signs were also posted in hot spots of the unincorporated areas of Los Angeles County.
- 2. Public Works, in coordination with the Department of Regional Planning, Public Health, Agricultural Weights and Measures, District Attorney, County Counsel, and Sheriffs formed an Illegal Dumping Working Group to address the impact of illegal dumping in the unincorporated County communities. The Working Group submitted a draft 120-Day Illegal Dumping Board report to the Chief Executive Office (CEO) on November 15, 2018. The 120-Day Illegal Dumping report included recommendations on funding, enforcement, and provides strategies to assist residents to mitigate illegal dumping and dispose of waste properly. The final report is expected to be filed with the Board by the CEO on January 28, 2019.
- 3. Public Works conducted multiple tire collection events in the Unincorporated County communities. Over 67 tons of tires were collected, which is equivalent to 6,714 passenger tires.
- 4. Public Works conducted five mattress recycling collection events in the Antelope Valley communities of Lake Los Angeles (Lancaster), Littlerock, and Quartz Hill. The events were highly successful resulting in a total of more than 750 mattresses/box spring units that were both collected and recycled. Many of these mattress units had been illegally dumped in these communities and caused unsightly blight, safety hazards, and public health risks. Scheduling for future events in 2019 has begun and will include the Antelope Valley unincorporated community of Lake Hughes. Public Works is working to expand the program to other regions of the County, notably in some of its more urban areas.
- 5. Public Works and Waste Management have reached an agreement to place up to 10 dumpsters along or near Broadway in Rancho Dominguez to offer an option for solid waste disposal to residents living in vehicles for a 3-month pilot period. The weekly service is expected to start the second week of January 2019.

Priority: Clean Fuel Fleet

- 1. Two additional battery electric vehicles (BEV) were added in Public Works' motor pool.
- 2. Installation of a CNG fuel station in Malibu was completed as part of the Mobile Source Air Pollution Reduction Review Committee (MSRC) Local Match Grant 2013.
- 3. Four Heavy-Duty compressed natural gas (CNG) vehicles were placed into Public Works' fleet.

Priority: Woolsey Fire Recovery

- 1. Led the Environmental Branch of the County's RCC Recovery Operational Section, which included the Hazardous Debris Removal, Non-Hazardous Debris Removal and Public Health units.
- 2. Collaborated with County departments and cities to provide resources, services, and outreach towards the recovery effort for the communities affected by the Woolsey Fire.
- 3. Worked with state and federal agencies such as CalOES, CalRecycle, and FEMA, as well as local officials for a coordinated debris removal plan for public and private property.
- 4. Assisted with the processing of Right of Entry forms for residents choosing to participate in the Government-Sponsored Program for debris removal and the Local Debris Removal Program Applications for residents choosing to opt out of the Government-Sponsored Program.
- 5. Provided staffing for the designated Disaster Recovery Centers, the Area Field Office, and Community and field locations as well as the Public Works Headquarters and established a dedicated hotline and e-mail account for residents to call and e-mail regarding disaster debris removal assistance.
- 6. Provided training and assistance to the staff of affected cities to assist their residents with the program application process and general questions.
- 7. Participated in daily and weekly planning meetings and calls, as well as public community workshops and informational meetings.



Public Buildings

"We design and deliver high performing buildings and facilities for people and programs to thrive."



In 2017 -18:

 Completed 22 new or renovated County buildings valued at nearly \$73 million



MAJOR PROGRAMS/SERVICES

Capital Projects Program

Public Works' Public Buildings Core Service Area strives to be the Builder of Choice by providing program/project management services for the County's Capital and Infrastructure Projects. This includes the renovation of existing building facilities and infrastructure, and the master planning, programming and construction of new building facilities for many County departments including Animal Care and Control, Beaches and Harbors, Fire, Health Services, Mental Health, Parks and Recreation, Child Support Services, District Attorney, Probation, Public Health, Public Libraries, and Sheriff.

Currently, Public Works manages approximately 291 active projects with a total construction value of over \$2.7 billion.

Public Works utilizes a variety of methods to deliver capital improvement projects, including design-build, job order contracts, traditional designbid-build, best value, and developer project delivery. Public Works works in conjunction with the Board of Supervisors office, Chief Executive Office, and the client departments to define project parameters, and to select the project delivery method that best enables the County to meet the established project goals and objectives.

County Capital Project budgets also includes the allocation of one percent of the design and construction cost for each project to the Civic Arts Program for the integration of high-quality civic art into the County's capital building projects per the County's Civic Art Policy adopted by the Board of Supervisors in 2008, aimed at improving the physical and cultural environment and the quality of life of County residents.



The County's Homeless Initiative

The Homeless Initiative is designed to generate a coordinated set of County strategies to reduce homelessness through an intensive, inclusive planning process in six areas: prevention of homelessness, subsidized housing, increased income, case management and support services; creation of a coordinated system; and an increase in affordable housing. This past year, Public Works has worked with the Health Agency to develop plans at four County locations to construct Crisis Residential Treatment Centers with a total of number of 240 beds to support and advance this initiative. In addition, we are designing Recuperative Care Centers into the master plans at Harbor-UCLA, LAC+USC, Olive View-UCLA, and Rancho Los Amigos Medical Centers.

Public Buildings:

- Manages about 291 active projects with a total construction value of over \$2.7 billion
- Develops facilities for 26 County departments

KEY ISSUES/CHALLENGES

• Project Delivery

Developing successful capital and infrastructure projects that meet the needs of the community and County departments provides an array of diverse opportunities to address the communities' goals and needs while providing the setting for a collaborative work environment. Project development is an excellent opportunity to address:

- · Community input for projects
- Implementation of Local and Targeted Worker Hire Policy
- Business opportunities


KEY PRIORITIES

- Sheriff Reform
 - Mira Loma Women's Center Facility [SD5]
 - The project will renovate the existing Mira Loma Facility to create a campus like setting that will house 1,604 medium/low security inmates.
 - Consolidated Correctional Treatment Facility [SD1]
 - The 3,885-bed Consolidated Correctional Treatment Facility will be built within the footprint
 of the aging and deteriorated Men's Central Jail, which is scheduled for demolition, and is
 envisioned to become a national model in the way medical and mental health services are
 provided to the growing inmate-patient population in the criminal justice system. The facility
 will provide educational, rehabilitation, and life skills programs that will help rebuild lives, and
 facilitate re-integration into society, thereby reducing recidivism and enhancing public safety.
- Emphasizing Customer Service
 - Focus on customer service to emphasize the customer needs and goals.
- Process Improvements
 - Remove layers of bureaucracy and streamline business processes.
- Employee Empowerment
 - Create opportunities for staff to participate in formal and informal training, mentoring and staff development programs.
- Strategic Relationships in the Industry
 - Strengthen existing relationships and develop new ones with key players in the industry through participation in public events, use of new contracting methodologies and involvement in project management related legislation.
- Accurate Project Budgets
 - Improve accuracy of estimates.
- Timely Processing of Invoices
 - Refine invoice approval processes to ensure payments are made within 30 days of receipt of invoices.

Priority: Sheriff Reform

1. Design-Build proposals for the Consolidated Correctional Treatment Facility and Mira Loma Women's Center have been received and evaluated. Award of design-build contracts for both projects is anticipated in January 2019.

Priority: Emphasizing Customer Service

- 1. To keep all stakeholders informed throughout the delivery process of our projects and address any concerns or requests, the following meetings were held:
 - Project Review Board meeting to discuss the status and upcoming events for all Probation projects. Attendees of the meeting included representatives from Chief Executive Office, Probation Department, and Public Works.
 - An internal coordination meeting took place to discuss the status and issues related to Public Works' deferred maintenance projects.
- 2. To keep employees current issues, developments and opportunities related to Public Buildings, an all-staff forum was held in September 2018.

Priority: Process Improvements

1. The feasibility of recommendations for process improvements are currently being considered for implementation.

Priority: Employee Empowerment

- 1. Internal discussions are currently ongoing regarding the timeframe and scope of the next rotation of project managers between divisions.
- 2. 2019-20 Budget Packages were approved for Public Buildings, establishing a funding source for training in 2019-20.

Priority: Strategic Relationships in Industry

1. Industry conferences in 2019 are being selectively attended to yield the most positive exposure for Public Works.

Priority: Accurate Project Budgets

1. Coordination with client divisions to finalize cost estimate guidelines and forms for infrastructure projects is ongoing.

Priority: Timely Processing of Invoices

- 1. Types of payments made by Public Buildings have been identified.
- 2. Research to determine the payment process and duration for payment type has begun.

Development Services

"We help people build their dreams and ensure safe and healthy homes and communities."



3,800 Subdivision improvement plans reviewed

10,000 building permits valued at \$1 billion issued annually



MAJOR PROGRAMS/SERVICES

Public Works' Development Services Core Service Area provides land development and permitting services and code enforcement programs and services throughout the County.

Land Development

Public Works works in partnership with the Department of Regional Planning to deliver responsive land development, California Environmental Quality Act document reviews, entitlements, permitting, and inspection services and streamlined permit approvals for customers by deploying a new online enterprise plan checking system. About 3,800 subdivision-related plan reviews are performed and 180 new subdivision maps are recorded each year. In addition, Public Works provides land development and County Surveyor services for 62 cities through contract city services.

Permits and Inspection

Public Works is also responsible for the enforcement of building regulations for public and private buildings and operates out of ten regional permit offices, providing building permits and inspection services. An average of 10,000 building permits with a valuation of about \$1 billion are issued annually and made available online via Public Works' interactive "Building Permit Viewer" website. In addition to online permit services, Public Works provides building official services for 14 cities through contract city services.

In addition to building permits, Public Works also provides permit and inspection services for general construction, transportation, and filming activities within unincorporated County public rights of way and miscellaneous activities affecting Los Angeles County Flood Control District (LACFCD) facilities. Public Works also provides permit and inspection services for activities in city public rights-of-way for several contracts cities. About 25,000 permits are processed annually.

Public Works also provides confined space underground inspection services for new LACFCD facilities.

Building and Safety services to 14 Cities

Land Development services to 62 Cities

Code Enforcement and Property Rehabilitation Program

Public Works performs code enforcement activities related to property maintenance to improve public safety and quality of life in unincorporated communities. The program is operated on a complaint basis to investigate and resolve public nuisance, unsightly property conditions or unpermitted construction issues within a community. Each year, Public Works processes about 2,500 code enforcements cases, 1,400 property rehabilitation cases, and 800 Nuisance Abatement Team (NAT) cases. The NAT cases typically include County regulation violations enforced by the Departments of Regional Planning, Health Services, Fire, and Animal Control and require the assistance of multiagency Task Force, including the County law enforcement and District Attorney's Office for enforcement actions.

In addition, Public Works performs code enforcement activities related to public rights-ofway, on a complaint basis, to investigate and resolve unpermitted encroachments. Public Works also investigates illicit/undocumented connections to flood control district facilitates for resolution and proper documentation.

Graffiti Abatement

Public Works also administers the County's Graffiti Abatement Program, which is tasked with the removal of graffiti in and around public rights-ofway in the unincorporated County and flood control district facilities in the unincorporated County and cities. The Program also includes a youth education component regarding the consequences of engaging in graffiti vandalism. Public Works contractors remove approximately 10 million square feet of graffiti per year.

KEY ISSUES/CHALLENGES

- · Expanding local economy and demand for building stock in the housing and business sectors.
- · Stakeholder demand for multipurpose use of public infrastructure and the creation of public places/spaces within the community
- Modernizing the County General Plan to meet the needs and demands of multiple stakeholder groups, communities, and business interests.
- Public demand for transparent local e-Government services to keep pace with those available in the private sector commercial market place.
- Community blight and aging housing stock in older neighborhoods.

KEY PRIORITIES

- Deliver a collaborative and efficient plan approval, permitting, and inspection program
 - Foster a collaborative culture.
 - Create an online permit and inspection system.
 - Implement concierge services to guide businesses and home owners through the permitting process.
 - Create regional One-stop Centers.
- Develop sustainable practices in private development
 - Develop water conservation ordinance.
 - Develop cool roof ordinance.
 - Utilize Envision sustainability rating system.
 - Expand knowledge of latest technologies and developments.
- Provide transparency through online access to Development Services documents, services, and processes
 - Scan and publish development related documents.
 - Provide the public with access to basic plan and permit information.
- Expedite entitlement and permit review of affordable housing projects
 - Reduce application to approval turnaround time for entitlements and permits.
 - Develop interactive and user-friendly website



Priority: Deliver a collaborative and efficient plan approval, permitting, and inspection program

- 1. Woolsey Fire Rebuilding:
 - Public Works is providing expedited plan approval, permitting, and inspection services for those affected by the Woolsey Fire.
 - Public Works established a Road to Rebuilding website outlining the essential steps in the cleanup and rebuilding process.
- 2. Public Works continues working on developing a concierge service program.
- 3. Newhall Ranch Developments:
 - Public Works continues to work closely with FivePoint on the implementation of Neighborhood Electric Vehicles (NEV) within the Ranch. Conducting bi-weekly project schedule meetings to keep project on track.
- 4. Deerlake Ranch Development:
 - Public Works continues engaging in community outreach by attending community meetings with homeowners associations, neighborhood watch groups, and advisory committees.
- 5. Centennial at Tejon Ranch Specific Plan:
 - Approved by the Board of Supervisors.
- 6. Northlake:
 - Approved by the Board of Supervisors.

Priority: Develop sustainable practices in private development

1. Public Works continues working on a more sustainable development model by rating projects for sustainability and through new or updated ordinances that will require developers to design using sustainable techniques and materials resulting in sustainable developments.

Priority: Provide online access to Development Services documents, services, and processes

1. Public Works continues working on improving the Development Services website and online "how to" guides and provide basic plan and permit information, so the public can see past, present, and planned developments.

Priority: Expedite entitlement and permit review of affordable housing projects

1. Public Works continues to provide expedited services for projects that have an affordable housing component or that in other ways provide affordable housing stock such as Accessory Dwelling Units (ADU) that deliver integrated services for the homeless population.



Emergency Management

"We maintain a highly trained and equipped workforce to respond to and recover from daily incidents, local emergencies, and major disasters."



50,000 annual calls for service ----- 24 Hour Dispatch Center



MAJOR PROGRAMS/SERVICES

Public Works is responsible for a wide variety of critical infrastructure and services which directly support the people and economy of Los Angeles County. We must be prepared to respond to and mitigate disruptions due to any hazards including natural disasters, technology failures, violence, or epidemics. This mission requires a great deal of teamwork and communication to ensure a high state of readiness, efficient response, and strong resilience for Public Works and the communities we serve.

Emergency Management

Public Works assists the Office of Emergency Management with Countywide emergency planning and preparedness activities, is a member of the County Emergency Management Council, and also serves as lead of the Construction and Engineering Branch of the County Emergency Operations Center (CEOC). Public Works also operates and maintains a Department Operations Center (DOC) to manage local emergency response and to support County emergency operations during major emergencies and disasters.

The Public Works DOC was activated extensively during the 2nd quarter of 2018. In November 2018, the DOC was activated for 13 days continuously in response to the Woolsey Fire. Subsequently, the DOC was activated 4 times in response to storms, which had potential for hazardous debris and mud flow in the recent burn areas including Woolsey, Creek, La Tuna, and Sand Fire burn areas.

Public Works Dispatch Center

Public Works operates a 24-hours-a-day Dispatch Center and hotline (1-800-675-HELP) and coordinates more than 50,000 service and emergency calls annually, including reports of graffiti, potholes, hazmat spills, water service disruption, illegal dumping, sewer overflows, damaged signs, and malfunctioning signals. The Dispatch Center also coordinates closely with Public Works field crews, law enforcement, and other safety responders. Road closures for County-maintained roads are posted to a website at: <u>https://dpw.lacounty.gov/rmd/roadclosures</u> and traffic signal incidents are posted at http://dpw.lacounty.gov/OSD/TrafficSignalIncidents/

County Building Evaluation Team

Public Works is the designated lead for the evaluation of the structural integrity of all County buildings. In partnership with the Chief Executive Office and Internal Services Department, a comprehensive emergency response plan has been developed that includes processes on the prioritization and evaluation of County buildings. Training has been conducted to ensure staff are familiar with the County Building Evaluation Team Plan.

Continuity of Operations Plan (COOP)

The COOP identifies the essential functions and processes that must be continued or resumed rapidly after a disruption. Public Works analyzed over 150 processes and prioritized their value to protect life and safety, property, and the environment. The COOP identifies the resources needed to restore these essential processes and ensure that the fundamental responsibilities of Public Works will be executed, during response to an emergency or disaster.

Financial Impact of Recent Disaster Events:

2004–05 Winter Rainstorms	\$111.2 M
2007 Wildfires	\$3.3 M
2008 Wildfires	\$0.5 M
2009 Station Fire	\$13.5 M
2010 Winter Rainstorms	\$51 M
2011 Wind Storms-San Gabriel Valley	\$5.4 M
2013 Powerhouse Fire	\$2.2 M
2014 Bouquet Canyon Road	\$2.7 M
2014 Winter Rainstorms	\$4.8 M
July 2015 Storm \$5.6 M ((Monthly)
2015 Winter Rainstorms	\$8.7 M
2016 Sand Fire (initial estimates)	\$14.5M
2017 Jan/Feb Storms	\$38.1M
2017 Creek Fire	\$1.6M
2018 Winter Storms	\$2.0M
2018 Woolsey Fire	TBD

Woolsey Fire Recovery Effort

From November 8 through 21, 2018, the Woolsey Fire burned 96,949 acres of land in unincorporated County areas of the Santa Monica Mountains and in the Cities of Agoura Hills, Calabasas, Hidden Hills, Los Angeles, Malibu, and Westlake Village. Widespread damage occurred to private structures, public infrastructure, and watersheds in the communities of Agoura, Calabasas, Cornell, Corral Canyon, Decker/Encinal, Latigo Canyon, Malibou Lake, unincorporated Malibu, Seminole Hot Springs, Triunfo Canyon, and West Hills.

On November 19, 2018, the County's Recovery Coordinating Center led by the Chief Executive Office was established with an organizational structure consisting of the Recovery Operations Section, Recovery Finance and Administration Section, Recovery Logistics Section, and Recovery Planning Section. Public Works leads the Operations Section.

The Woolsey Fire damaged or destroyed over 1,000 structures in cities and unincorporated areas of Los Angeles County. Public Works immediately deployed several teams of safety assessment evaluators within the unincorporated areas to perform damage assessment of private properties. The Cities of Malibu and Westlake Village also requested this service.

The devastating Woolsey Fire resulted in tremendous accumulated debris. Clearing away debris, which must be completed before allowing rebuilding to begin, requires numerous steps and strict adherence to regulations. Public Works leads the overall debris removal activities. A Debris Removal Operations Center (DROC) was established in the City of Calabasas to simplify homeowners' navigation of the complex processes. The DROC is staffed by numerous Public Works personnel.

Public Works is engaged in emergency activities associated with infrastructure recovery from the fire and in preparation for storm events. Public Works has dedicated additional crews and resources for road clearing operations and storm patrols. A significant effort has been underway to evaluate debris flow potential and improve or upgrade debris control structures.

Public Works, Fire, and Sheriff's Department have formed a Unified Command and coordinated closely to respond to storm events in the Woolsey Fire and Creek Fire burn areas.

First Responder Services

Completion rate, not adjusted to account for weather conditions within adopted time standard



KEY ISSUES/CHALLENGES

- To increase workforce awareness of the operational authority and resources to empower and enable efficient emergency response and recovery enterprise-wide.
- To increase and promote individual and community awareness of available Public Works resources and services for emergency management.
- To develop and strengthen strategic relationships and opportunities for collaboration to improve situational awareness, response efficiency, and recovery and preparedness in the region.
- To prepare for emerging environmental, social, health, and technology issues which present new challenges in emergency management

KEY PRIORITIES

- Public Works Readiness in Response and Recovery
 - Maintain a constant state of readiness for Public Works responders to address emergencies impacting communities in a responsive and collaborative manner.
- Advance Public Works as a Trusted Agency in Emergency Management
 - Assume a recognized role in emergency management amongst other agencies in Los Angeles County.

Homeless Outreach

 Collaborate with other responding agencies on the safety of, and impacts on, the homeless community in all phases of incident management, including response and recovery efforts.

Communication

- Develop and maintain communication strategies for internal and external operations.
- Inform communities of available public works resources and services for emergency management.
- Workforce Reinvestment
 - Invest in Public Works' infrastructure and provide appropriate resources to maintain a modernized DOC and emergency response equipment.
 - Develop a COOP for essential Public Works' Core Service Areas.

Priority: Public Works Readiness in Response and Recovery

- Public Works continues to expand its goal of trained and certified Engineers, Architects, and Building Inspectors in the Safety Assessment Program (SAP). There are currently over 200 SAP certified engineers. Training sessions have been scheduled for approximately 50 engineers in February 2019 including recertifications and new certifications.
- 2. Public Works continues to participate in Federal Emergency Management Agency (FEMA) and California Governor's Office of Emergency Services Training.
- 3. Public Works continues to partner with several County departments and other stakeholders to streamline processes pertaining to sewage overflows.
- 4. In partnership with the Corps of Engineers, Public Works designed and hosted a tabletop exercise with stakeholders impacted by a potential levee failure along the San Gabriel River in October.
- 5. Public Works participated with the State of California Department of Water Resources for a dam failure tabletop exercise for Pyramid Lake in December 2019.
- 6. Public Works is implementing new GIS applications and web maps to improve readiness, track status, and interactively assess hazard information.

Priority: Advance Public Works as a Trusted Agency in Emergency Management

- 1. Public Works, Fire, and Sherriff's Department have formed a Unified Command and coordinated closely to respond to storm events in the Woolsey Fire and Creek Fire burn areas.
- 2. For the Woolsey Fire Recovery effort, Public Works has maintained representatives at the Disaster Resource Center, FEMA Area Field Office, Joint Information Center, and Townhall Meetings.
- 3. Public Works continues its efforts in partnering with the Kagel Canyon community, which was greatly impacted by the 2017 Creek fire, to assist in their preparedness and recovery process.
- 4. Public Works engineers continue to participate as members of the Los Angeles County Fire Department California Task Force 2 Urban Search and Rescue Team.

Priority: Homeless Outreach

1. Public Works, along with multiple County partners and agencies, participated in the Extreme Weather and Emergency Response for People Experiencing Homelessness Steering Committee.

Priority: Communication

- 1. Public Works continues to be active on the Emergency Management Council (EMC) and participated in the last EMC meeting on September 26, 2018. The EMC Subcommittee meets bi-monthly to discuss emergency management subjects relevant to the Operational Area, including plans, training and exercise opportunities.
- 2. Public Works participated in several community emergency preparedness events throughout the County to directly communicate and share information with the public.

Priority: Workforce Reinvestment

- 1. Public Works has drafted the improvement plan for the DOC. The report is based on the lessons learned from the reconnaissance tours of several local Emergency Operations Centers, including local government and utility agencies. The DOC Improvement Plan includes facility upgrades, improved power, and communications reliability, a new video wall and additional audiovisual technology to allow a stronger connectivity from the field to the DOC and further support services to the public.
- 2. Public Works completed a COOP. The COOP identifies the essential functions and processes that must be continued or resumed rapidly after a disruption. Each Core Services Area analyzed their essential processes and completed a Business Impact Analysis. The initial COOP was completed in December 2018, and identifies the resources needed to restore essential processes. The planning effort will continue, as further details and interdependencies will be analyzed and incorporated into the plan. COOP trainings and exercises are also being planned.

Appendix 1 Organization Chart



Appendix 2

Business Outreach



AT A GLANCE



Unemployment Rate: 4% (Los Angeles County – 2018) (United States: 4% – 2018)





*Source: Los Angeles Economic Development Corporation Institute for Applied Economics, 2014 Los Angeles County Economic Development Corporation

** This info includes nondistrict specific data for contracts and jobs created

Business Outreach and Technical Services

Business Outreach and Technical Services focuses on supporting the County's community economic development through business-friendly contracting opportunities for design, construction, maintenance, and operations of public infrastructure and capital projects.

Community benefits supported:

- Regional economic growth and workforce development
- Local business opportunities

Key issues to be addressed:

- Regional economic growth requiring support for small businesses and social enterprises and development of residents' skills for high-demand jobs
- Need for the construction contracting community to stay current with emerging trends, innovative technologies for modern infrastructure, and new contracting requirements for bidding

Key priorities:

- Support local workforce and job creation and private investment in the community
- Expand the local tax base and social equity across the County's highly diverse communities

Key efforts:

- Implement Small Business Utilization (2016 Board Motion): Goals for Local Small Business (25%) and Disabled Veteran Business Enterprise (3%) in procurement of goods and services by 2020 and certify Social Enterprises.
- Implement Local & Targeted Worker Hire (2016 Board Motion): Starting 2016, goals of 30% mandatory hiring for projects over \$2.5M and best efforts for projects between \$500K and \$2.5M.
- Outreach: Improve communication and collaboration with business community, and establish strategic partnerships with professional organizations, industry coalitions, business community, and chambers of commerce.



Local Economy



Appendix 3

Administrative Services



AT A GLANCE





Consecutive Years







\$57M



Administrative Services

Administrative Services provides support to Public Works operations and services to Los Angeles County businesses and residents including financial management; human resources; community and government relations, and workforce support to all Core Service Areas within Public Works. Services include fiscal oversight, budget/fund management, internal audit, recruitment, classification, personnel and payroll operations, employee relations, performance management, benefits and return to work, procurement and warehousing, employee training and professional development, compliance oversight for legally mandated programs, employee programs, grants, awards, legislation, strategic communications, and community engagement.

Community benefits supported:

- Outreach and engagement for various high-profile projects and programs
 - Provide job opportunities for various levels and skill sets.

Key issues to be addressed:

Enhance community engagement to keep residents, business owners, and other stakeholders informed of upcoming projects and programs and obtain their valuable input.

Key priorities:

- Create a culture of outstanding public service by investing in employees, building in-house expertise, strengthening leadership development, creating permanent jobs, investing in tools, training, and technology, and enhancing the work environment.
 - Prepare for the current and future labor market demands by attracting, hiring, and retaining a highly-skilled workforce.
 - Shared responsibility with County departments to increase the number of families earning a living wage in LA County by providing job opportunities to disadvantaged job seekers, including former foster youth, veterans, homeless persons, reentry youth and adults, and dislocated workers.
- Enhanced Community Relations

Key efforts:

 Support Public Works' efforts to promote deeper employee engagement and a commitment to the highest level of customer service by leading an enterprise-wide workforce reinvestment strategy that will enhance employee recruitment, and retention, provide professional growth, and establish succession plans for all levels of management.

Appendix 4

Services Provided to Cities

VIA Agreement

	Bridge Inspection and/or Maintenance	Building & Safety	Storm Drain Catch Basin Clean Out	Storm Drain Catch Basin Insert Maintenance (County Flood Control Catch Basins)	Street Maintenance	Industrial Waste	Permit Issuance & Inspection (Excluding Transportation)	Permit Issuance & Inspection (Transportation)	Consolidated Sewer Maintenance District	Sewer Maintenance Contract	Street Lighting Maintenance District	Subdivision Maps: Final	Subdivision Maps: Tentative	Traffic Advisor	Traffic Operations Services	Traffic Signal Maintenance	Traffic Signal Maintenance – Shared Intersections	Traffic Signal System Monitoring	Underground Storage Tanks	Infrastructure Design Construction
Azusa	•																-		-	-
Baldwin Park	•																		-	-
Bell	•										•								-	-
Bell Gardens	•										-	•							-	-
Claremont	•																		-	-
Commerce	•				-								•		•				-	-
Cudahy	•		=			•			•			•							-	-
El Monte	•																		-	-
Huntington Park	•																•		-	-
Industry	•	-	-		-			•			•			•	•	•			-	-
Irwindale	•	-	-							•		•					•		-	-
La Puente	•		-		-	•					-				•		•		-	-
Los Angeles																	•			-
Maywood	•																		-	-
Montebello	•											•			•		•		-	-
Monterey Park	•		-			•					•						•		-	-
Pico Rivera	•							•	•								•	•	-	-
Pomona	•																		-	-
Rosemead	•		-						•								•		-	-
South El Monte											•								-	-
South Gate	•							•				•					•		•	-
Vernon	•											•								•
Walnut	•		•		•			•			-				-	-			•	•
West Covina	•							•				•					•			-
TOTAL	22	2	9	1	4	9	0	7	9	1	7	8	1	1	5	2	13	1	22	24

	Bridge Inspection and/or Maintenance	Building & Safety	Storm Drain Catch Basin Clean Out	Storm Drain Catch Basin Insert Maintenance (County Flood Control Catch Basins)	Street Maintenance	Industrial Waste	Permit Issuance & Inspection (Excluding Transportation)	Permit Issuance & Inspection (Transportation)	Consolidated Sewer Maintenance District	Sewer Maintenance Contract	Street Lighting Maintenance District	Subdivision Maps: Final	Subdivision Maps: Tentative	Traffic Advisor	Traffic Operations Services	Traffic Signal Maintenance	Traffic Signal Maintenance – Shared Intersections	Traffic System Signal Monitoring	Underground Storage Tanks	Infrastructure Design Construction
Carson	•	-				-		-	-		-	•	•		•	-		-	•	-
Compton	•														•		-		•	-
Culver City	•					•						•							•	-
Gardena	•					•								•			-		•	-
Hawthorne	•											•				•			•	-
Inglewood																	-		•	-
Lawndale		-	•					-	-			•			•				-	-
Los Angeles																				-
Lynwood	•							-				•					-		•	-
TOTAL	6	2	1	0	0	4	0	3	2	0	2	6	1	1	3	3	5	1	8	9

	Bridge Inspection and/or Maintenance	Building & Safety	Storm Drain Catch Basin Clean Out	Storm Drain Catch Basin Insert Maintenance (County Flood Control Catch Basins)	Street Maintenance	Industrial Waste	Permit Issuance & Inspection (Excluding Transportation)	Permit Issuance & Inspection (Transportation)	Consolidated Sewer Maintenance District	Sewer Maintenance Contract	Street Lighting Maintenance District	Subdivision Maps: Final	Subdivision Maps: Tentative	Traffic Advisor	Traffic Operations Services	Traffic Signal Maintenance	Traffic Signal Maintenance – Shared Intersections	Traffic Signal System Monitoring	Underground Storage Tanks	Infrastructure Design Construction
Agoura Hills	-		•			•			-		•				•	•			•	-
Beverly Hills																	•			-
Calabasas	-		-			-			-		•						-		-	-
Hidden Hills															•		•			-
Los Angeles																	•			-
Malibu									-										-	-
San Fernando	-																			-
Santa Monica												-								-
West Hollywood			-							•		•				•				-
Westlake Village	-	•	•			-			-						•	•			-	-
TOTAL	6	1	5	1	0	6	0	0	5	1	3	2	0	0	3	3	4	0	7	10

	Bridge Inspection and/or Maintenance	Building & Safety	Storm Drain Catch Basin Clean Out	Storm Drain Catch Basin Insert Maintenance (County Flood Control Catch Basins)	Street Maintenance	Industrial Waste	Permit Issuance & Inspection (Excluding Transportation)	Permit Issuance & Inspection (Transportation)	Consolidated Sewer Maintenance District	Sewer Maintenance Contract	Street Lighting Maintenance District	Subdivision Maps: Final	Subdivision Maps: Tentative	Traffic Advisor	Traffic Operations Services	Traffic Signal Maintenance	Traffic Signal Maintenance – Shared Intersections	Traffic Signal System Monitoring	Underground Storage Tanks	Infrastructure Design Construction
Artesia		•				•			•			•							-	-
Avalon																			-	-
Bellflower									•										-	-
Cerritos	•	•			•	•											•		-	-
Diamond Bar									•											-
Downey	•																		-	-
El Segundo																•				-
Hawaiian Gardens	•		-						•								-		-	-
Hermosa Beach																	-		-	-
La Habra Heights	•								•										-	-
Lakewood		•							•				•			•			-	-
La Mirada	•	-	=			•	•		•		•	•	•	•	•	•			-	-
Lomita		-				•			•		•	•	•	•					-	-
Long Beach	•																-			-
Los Angeles																	-			•
Manhattan Beach																•			-	-
Norwalk																			-	•
Palos Verdes Estates	•								•										-	-
Paramount									•										-	•
Rancho Palos Verdes									-										•	-
Redondo Beach																•			-	-
Rolling Hills		•							•			•	•						-	-
Rolling Hills Estates		•	-	•	-	•			•		•								-	-
Santa Fe Springs	-	•						•	-								-			-
Signal Hill								•				•							•	-
Torrance	•											-					-			-
Whittier	•		•								•						•		•	-
TOTAL	17	8	9	1	2	12	3	9	14	0	6	14	4	3	3	5	8	1	22	27

	Bridge Inspection and/or Maintenance	Building and Safety	Storm Drain Catch Basin Clean Out	Storm Drain Catch Basin Insert Maintenance (County Flood Control Catch Basins)	Street Maintenance	Industrial Waste	Permit Issuance & Inspection (Excluding Transportation)	Permit Issuance & Inspection (Transportation)	Consolidated Sewer Maintenance District	Sewer Maintenance Contract	Street Lighting Maintenance District	Subdivision Maps: Final	Subdivision Maps: Tentative	Traffic Advisor	Traffic Operations Services	Traffic Signal Maintenance	Traffic Signal Maintenance– Shared Intersections	Traffic Signal System Monitoring	Underground Storage Tanks	Infrastructure Design Construction
Alhambra	-																		•	-
Arcadia	•		-									•					•		-	-
Bradbury	-			-					•										•	-
Burbank												-								-
Covina	•		•									•			•		•		•	-
Duarte			-			•			•										-	-
Glendale	•											•					•			-
Glendora	•		•						•			•					•		•	-
La Cañada Flintridge	•	•	•	-	•	•			•		•				•	•			•	-
Lancaster	•							-				•			•				•	-
La Verne	•		•			•													•	=
Los Angeles																	•			-
Monrovia	•		•														•		-	-
Palmdale	•							-							•				-	-
Pasadena	•		•									•					•			-
San Dimas	-		-			•		-	•			•					•		•	-
San Gabriel	•		•									•					•	•	-	-
San Marino	•		•									•					•		-	-
Santa Clarita	•					•			•							•			-	-
Sierra Madre	•											•							•	-
South Pasadena	•		•	•								•							•	=
Temple City	•		•		•	•			•							•			•	-
TOTAL	20	1	14	3	2	6	0	3	7	0	1	12	0	0	5	3	10	2	18	22
Appendix 5

Public Works' Priority Legislation

Public Works' Priority Legislation

2017–18 Legislative Session

Bill / Author	Issue Area	Status	County Position
Water Resources			
AB 18 (E. Garcia)	Clean Water, Climate, and Coastal Protection and Outdoor Access For All Act of 2018	Died in Committee	No Position
AB 466 (Bocanegra)	Upper LA River and Tributaries Working Group	Signed by the Governor on 9/28/17	No Position
AB 1180 (Holden)	L.A. Co. Flood Control District: Taxes, Fees, & Charges	Signed by the Governor on 10/9/17	County-Sponsored
AB 1558 (C. Garcia)	LA River: River Ranger Program	Signed by the Governor on 10/3/17	No Position
AB 1577 (Gipson)	Sativa Water District: Mandated Oversight	Signed by the Governor on 9/28/18	Support
AB 1668 (Friedman)	Water Management Planning	Signed by the Governor on 5/31/18	No Position
AB 1669 (Friedman)	Urban Water Conservation Standards and Use Reporting	Died in Committee	No Position
AB 3014 (Quirk)	Brake Friction Materials: Copper Limits - Exemptions	Died in Committee	No Position
S 3021 (Klobuchar)	America's Water Infrastructure Act of 2018 - (WRDA)	Passed by House of Reps.	Pending
SB 5 (De León)	Drought, Water, Parks, Climate, Coastal Protection, & Outdoor Access Act of 2018	Signed by the Governor on 10/15/17	No Position
SB 231 (Hertzberg)	Local Government: Fees and Charges - Stormwater	Signed by the Governor on 10/6/17	Support
SB 589 (Hernandez)	Municipal Separate Storm Sewer Systems: Financial Capability Analysis	Died in Committee	No Position
SB 606 (Hertzberg)	Water Management Planning	Signed by the Governor on 5/31/18	No Position

Bill / Author	Issue Area	Status	County Position
SB 634 (Wilk)	Santa Clarita Valley Water Agency	Signed by the Governor on 10/15/17	No Position
SB 1133 (Portantino)	Water Quality Control Plans: Funding - LA Region	Signed by the Governor on 9/11/18	No Position
SB 1301 (Beall)	State Permitting: Processing Procedures for Dam Safety & Flood Risk Reduction Projects	Vetoed by the Governor on 9/28/18	No Position
Transportation			
AB 1 (Frazier)	Transportation Funding	Died in Committee	Support
AB 483 (Bocanegra)	Airports - Pollution	Died in Committee	No Position
AB 2363 (Friedman)	Zero Traffic Fatalities Task Force	Signed by the Governor on 9/21/18	Support
ACA 5 (Frazier)	Transportation Funding Protection	Chaptered on 4/17/17	No Position
SB 1 (Beall)	Transportation Funding	Signed by the Governor on 4/28/17	Support
SB 268 (Mendoza)	LA Metro Board	Died in Committee	Oppose
SB 361 (Hernandez)	Maintenance Districts: City of La Puente	Signed by the Governor on 7/10/17	No Position
SB 1323 (Hernandez)	Maintenance Districts: County of Los Angeles	Signed by the Governor on 7/9/18	County-Sponsored
Environmental Servic			
AB 444 (Ting)	Home Generated Medical Waste	Died in Committee	No Position
AB 1158 (Chu)	Carpet Recycling	Signed by the Governor on 10/14/17	No Position
SB 100 (De León)	Renewables Portfolio Standard Program: GHG Emissions	Signed by the Governor on 9/10/18	No Position
SB 168 (Wieckowski)	Recycling: Beverage Containers	Failed Passage	No Position

Bill / Author	Issue Area	Status	County Position
SB 212 (Jackson)	Pharmaceutical & Sharps Waste Stewardship	Signed by the Governor on 9/30/18	Support in Concept
SB 705 (Allen)	Expanded Polystyrene Food Service Containers	Failed Passage	No Position
DPW At-Large			
AB 1145 (Quirk)	Conversion of Communication Facilities to Underground Locations: Cable Operators	Signed by the Governor on 10/14/17	No Position
AB 1250 (Jones-Sawyer)	Counties: Service Contracts	Died in Committee	Oppose
AB 2633 (Jones-Sawyer)	County Owned Buildings: Force Account Limit	Died in Committee	County-Sponsored
AB 2762 (Carrillo)	Public Contracts: Disabled Veteran Business Enterprises: Local Small Business Enterprises	Signed by the Governor on 9/21/18	County-Sponsored
SB 914 (Dodd)	Construction Manager At-Risk Contracts	Signed by the Governor on 7/16/18	Support

Appendix 6

FUNCTION	FACILITY	ADDRESS	PHONE
Aviation	San Gabriel Valley Airport	4233 N. Santa Anita Avenue El Monte, CA 91731	(626) 448-6129
Building & Safety	Commerce	2535 Commerce Way Commerce, CA 90040	(323) 887-4455
	East Los Angeles	4801 East 3rd Street Los Angeles, CA 90022	(323) 881-7030
	Industry / La Puente	16005 E. Central Avenue La Puente, CA 91744	(626) 961-9611
	Irwindale	5050 N. Irwindale Avenue Irwindale, CA 91707	(626) 430-2205
Construction	Baldwin Park Yard	14747 E. Ramona Blvd. Baldwin Park, CA 91706	(626) 962-0548
	Imperial Yard	5525 E. Imperial Hwy. South Gate, CA 90280	(562) 904-6157
	Longden Yard	160 E. Longden Avenue Irwindale, CA 91706	(626) 447-5362
Environmental Programs	City of Commerce	2535 Commerce Way Commerce, CA 90040	(323) 887-4456
	East Los Angeles	4801 East 3rd Street Los Angeles, CA 90022	(323) 881-7031
	La Puente	16005 E. Central Avenue La Puente, CA 91744	(626) 961-9611
Fleet Management	Baldwin Park Shop (MD 1)	14747 E. Ramona Blvd. Baldwin Park, CA 91706	(626) 814-1321
	Central Yard Shop	2275 Alcazar Street Los Angeles, CA 90033	(626) 458-1711
Stormwater Maintenance	Imperial Yard - South	5525 E. Imperial Hwy. South Gate, CA 90280	(562) 861-0316
	Longden Yard - East	160 E. Longden Avenue Irwindale, CA 91706	(626) 445-7630

FUNCTION	FACILITY	ADDRESS	PHONE
	Rio Hondo Spreading Grounds	353 S Van Norman Road	(562) 948-1171
		Montebello, CA 90640	
	Thompson Creek Dam	4100 Cobal Canyon Road	(909) 624-2438
		Claremont, CA 91711	
Geotechnical & Materials Engineering	Alcazar Materials Laboratory	1537 Alcazar Street	(626) 458-1719
		Los Angeles, CA 90033	
Land Development	Baldwin Park - Permit Office #1	14747 E. Ramona Blvd.	(626) 338-9515
		Baldwin Park, CA 91706	
Operational Services	Alcazar Yard - Facilities Management Sec.	2275 Alcazar Street	(626) 458-1762
		Los Angeles, CA 90033	
	Alcazar Yard - Traffic Ops & Electrical	1525 Alcazar Street	(626) 458-1700
		Los Angeles, CA 90033	
	Baldwin Park Traffic Painters/Sign Posters	14514 Central Avenue	(626) 813-9102
		Baldwin Park, CA 91706	
	Imperial Yard - Electricians & Welder	5525 E. Imperial Hwy.	(562) 923-5213
		South Gate, CA 90280	
Road Maintenance	Maintenance District No. 1 (Baldwin Park)	14747 E. Ramona Blvd.	(626) 337-1277
		Baldwin Park, CA 91706	· · · · · · · · · · · · · · · · · · ·
	Road Division 116/416	14959 E. Proctor Avenue	(626) 968-3312
		La Puente, CA 91744	(
	Road Division 117/417/517	19865 E. Walnut Drive	(626) 964-1518
		Walnut, CA 91789	
	Road Division 142	4304 Eugene Street Los Angeles, CA 90022	(323) 261-2160
			(5(2) (02 2107
	Road Division 146/446	9521 E. Beverly Blvd. Pico Rivera, CA 90660	(562) 692-2107
Sower Maintonan as	East Yard		(676) 116 5777
Sewer Maintenance	Easlidiu	2849 S. Myrtle Avenue Irwindale, CA 91706	(626) 446-5227
Sumou	Longdon Vard		(676) 116 5700
Survey	Longden Yard	160 E. Longden Avenue Irwindale, CA 91706	(626) 446-5708

FUNCTION	FACILITY	ADDRESS	PHONE
Aviation	Compton/Woodley Airport	901 W. Alondra Blvd.	(310) 631-8140
		Compton, CA 90220	
Building & Safety	Carson	701 E. Carson Street	(310) 952-1766
		Carson, CA 90745	
	Lawndale	14717 S. Burin Avenue	(310) 970-2100
		Lawndale, CA 90260	
	Southwest District	1320 W. Imperial Hwy.	(323) 820-6500
		Los Angeles, CA 90044	
Fleet Management	Westchester (MD 3)	5530 W. 83rd Street	(310) 417-5184
		Los Angeles, CA 90045	
	83rd Street Yard – South	5520 W. 83rd Street	(323) 776-7610
		Los Angeles, CA 90045	
	Dominguez Sub-Yard	2159 E. Sepulveda Blvd.	(310) 830-5272
		Carson, CA 90744	
Land Development	Westchester - Permit Office #3	5530 W. 83rd Street	(310) 649-6300
		Los Angeles, CA 90045	
Operational Services	Weschester – Welder	5530 W. 83rd Street	(310) 417-5184
		Los Angeles, CA 90045	
Road Maintenance	Maintenance District No. 3 (Westchester)	5530 W. 83rd Street	(310) 348-6448
	(Westchester)	Los Angeles, CA 90045	
	Road Division 141/241/441	2120 E. 90th Street	(323) 582-7848
		Los Angeles, CA 90002	
	Road Division 232A Sub-Yard	4055 W. Marine Ave. Lawndale, CA 90260	(310) 679-2559
	Road Division 233/333/433	5530 W. 83rd Street	(310) 649-5123
		Los Angeles, CA 90045	
Sewer Maintenance	Lawndale Sub-Yard	4055 Marine Avenue	(310) 326-3881
		Lawndale, CA 90260	
	South Yard	1129 E. 59th Street	(323) 233-3330
		Los Angeles, CA 90001	
Waterworks	Lawndale Yard	4055 W. Marine Avenue	(310) 679-2559
		Lawndale, CA 90260	

FUNCTION	FACILITY	ADDRESS	PHONE
Aviation	Whiteman Airport	12653 Osborne Street Pacoima, CA 91331	(818) 896-5271
Building & Safety	Calabasas/Westlake Village	26600 Agoura Road, Suite 110 Calabasas, CA 91302	(818) 880-4150
	Universal City	100 Universal City Plaza Universal City, CA 91608	(818) 762-6284
Construction	Malibu Office	23533 W. Civic Center Way Malibu, CA 90265	(310) 317-1388
	Saticoy Yard	13444 Saticoy Street North Hollywood, CA 91605	(818) 994-9964
Stormwater Maintenance	Hansen Yard - West	10179 Glenoaks Blvd. Sun Valley, CA 91352	(818) 896-0594
Road Maintenance	Road Division 336	3637 Winter Canyon Road Malibu, CA 90265	(310) 456-8014
	Road Division 339/539	29773 W. Mulholland Hwy. Agoura, CA 91301	(818) 889-0323
Sewer Maintenance	Malibu Mesa Treatment Plant	3863 Malibu Country Road Malibu, CA 90265	(310) 456-1470
	Malibu Treatment Plant	3620 Vista Pacifica Street Malibu, CA 90265	(310) 456-3436
	Trancas Treatment Plant	6338 Paseo Canyon Drive Malibu, CA 90265	(310) 457-9069
Survey	Saticoy Yard	13436 Saticoy St. North Hollywood, CA 91605	(818) 994-9931
Waterworks	South Maintenance Area - Malibu	23533 W. Civic Center Way Malibu, CA 90265	(310) 456-6621
	Topanga Pump Station	3800 S. Topanga Cyn Blvd. Malibu, CA 90265	(310) 456-9661

FUNCTION	FACILITY	ADDRESS	PHONE
Building & Safety	Cerritos	18125 Bloomfield Avenue Cerritos, CA 90703	(562) 860-0311
	Artesia	18747 Clarkdale Avenue Artesia, CA 90701	(562) 856-6263
	Lomita/Rolling Hills/ Rolling Hills Estate	24320 S. Narbonne Avenue Lomita, CA 90717	(310) 534-3760
	La Mirada	13700 S. La Mirada Blvd. La Mirada, CA 90638	(562) 943-0131
	South Whittier	13523 Telegraph Road Whittier, CA 90605	(562) 946-1390
	Santa Fe Springs	11710 Telegraph Road Santa Fe Springs, CA 90607	(562) 868-0511
	Lakewood	5050 Clark Avenue Lakewood, CA 90712	(562) 866-9771
Environmental Programs	Whittier Area	13523 Telegraph Road Whittier, CA 90605	(562) 906-8426
	Lomita Area	24320 S. Narbonne Avenue Lomita, CA 90717	(310) 534-4862
Fleet Management	Hollydale Shop (MD 4)	11282 S. Garfield Avenue Downey, CA 90242	(562) 869-1178
Stormwater Maintenance	Stimson Shed	1520 Stimson Avenue Hacienda Heights, CA 91745	(626) 333-3233
	Diamond Bar Shed	2201 Diamond Bar Blvd. Pomona, CA 91765	(909) 595-5711
	Alamitos Yard - South	881 Iroquois Avenue Long Beach, CA 90815	(562) 598-1229
	Redondo Beach Yard - South	615 Anita Street Redondo Beach, CA 90278	(310) 379-2911
	El Segundo Yard - South	2155 El Segundo Blvd. El Segundo, CA 90245	(310) 322-1377
Land Development	Hollydale - Permit Office #4	11282 S. Garfield Avenue Downey, CA 90242	(562) 861-3580

FUNCTION	FACILITY	ADDRESS	PHONE
Road Maintenance	Road Division 232/432	24309 Walnut Street Lomita, CA 90717	(310) 326-3881
	Road Division 446A	13671 Telegraph Road Whittier, CA 90605	(562) 692-2107
	Maintenance District No. 4 (Hollydale)	11282 S. Garfield Avenue Downey, CA 90242	(562) 869-1176
Sewer Maintenance	Central Yard	12015 Shoemaker Avenue Santa Fe Springs, CA 90670	(562) 941-7011
Survey	Hollydale Yard	11282 S. Garfield Avenue Downey, CA 90242	(562) 869-2217
Stormwater Engineering	Alamitos Yard	881 Iroquois Avenue Long Beach, CA 90815	(562) 596-8196

FUNCTION	FACILITY	ADDRESS	PHONE
Aviation	Brackett Field Airport	1615 McKinley Ave. La Verne, CA 91750	(909) 593-1395
	Gen William J. Fox Airfield	4555 W. Avenue G Lancaster, CA 93536	(661) 940-1709
Building & Safety	Antelope Valley	335 E. Avenue K-6 #A Lancaster, CA 93535	(661) 524-2390
	Duarte	1600 Huntington Dr. Duarte, CA 91010	(626) 357-7931
	La Canada Flintridge	1327 Foothill Blvd. La Canada, CA 91011	(818) 790-8651
	San Gabriel Valley	125 S. Baldwin Ave. Arcadia, CA 9107	(626) 574-0941
	Santa Clarita Valley	23757 Valencia Blvd. Santa Clarita, CA 91355	(661) 222-2940
	Temple City	9701 Las Tunas Dr. Temple City, CA 91780	(626) 285-0488
Construction	Palmdale House	38126 N. Sierra Hwy. Palmdale, CA 93550	(661) 267-7883
Public Works	Public Works Headquarter	900 S Fremont Ave Alhambra, CA 91803	(626) 458-5100
Environmental Programs	City of Palmdale	38250 N. Sierra Hwy. Palmdale, CA 93550	(661) 267-5399
	Newhall Region	23757 Valencia Blvd. Santa Clarita, CA 91355	(661) 222-2953
	San Gabriel Valley	125 S. Baldwin Ave. Arcadia, CA 91007	(626) 574-0958
Fleet Management	Altadena Shop	252 W. Mountain View St. Altadena, CA 91001	(626) 794-7732
	Headquarters Shop	900 S. Fremont Ave. Alhambra, CA 91803	(626) 458-7332
	Palmdale Shop (MD 5)	38126 N. Sierra Hwy. Palmdale, CA 93550	(661) 274-8248

FUNCTION	FACILITY	ADDRESS	PHONE
Stormwater Maintenance	Big Dalton Dam	2600 Big Dalton Canyon Rd. Glendora, CA 91741	(626) 857-3652
	Big Tujunga Dam	809 Big Tujunga Canyon Rd. Sunland, CA 91040	(818) 951-8329
	Cogswell Dam	13500 W. Fk San Gabr Cyn Rd. Monrovia, CA 91702	(626)358-2679
	Devils Gate Dam	1051 La Canada Verdugo Rd. Pasadena, CA 91103	(626) 797-4663
	Eaton Wash Dam	2986 New York Dr. Pasadena, CA 91107	(626) 7986764
	Eaton Yard - East	2986 New York Dr. Pasadena, CA 91107	(626) 798-6761
	Live Oak Dam	5000 Webb Canyon Rd. Claremont, CA 91711	(909) 593-9910
	Morris Dam	9500 N. San Gabriel Canyon Rd. Azusa, CA 91702	(626) 334-2090
	Pacoima Dam	15300 N. Pacoima Canyon Rd. Sylmar, CA 91342	(818) 361-8196
	Pickens Yard - West	4628 Briggs Ave. La Cresenta, CA 91214	(818) 248-3842
	Puddingstone Dam	1 Puddingstone Dr. San Dimas, CA 91773	(909) 305-2321
	Puddingstone Diversion Dam	1800 San Dimas Canyon Rd. San Dimas, CA 91773	
	San Dimas Dam	3331 San Dimas Canyon Rd. La Verne, CA 91750	(626) 458-4168
	San Dimas Yard - East	118 Pony Express Rd. San Dimas, CA 91773	(909) 592-4291
	San Gabriel Dam	9700 N. San Gabriel Canyon Azusa, CA 91702	(626) 910-1123
	Santa Anita Dam	2230 N. Santa Anita Ave. Monrovia, CA 91016	(626) 836-7293

FUNCTION	FACILITY	ADDRESS	PHONE
	Santa Clarita Yard - West	21190 Centre Pointe Pkwy Santa Clarita, CA 91350	(661) 255-0672
	Saw Pit Dam	1300 N. Canyon Blvd. Monrovia, CA 91016	(626) 357-1537
	Sierra Madre Dam	900 Brookside Ln Sierra Madre, CA 91024	(626) 355-9718
Land Development	Palmdale House - Permit Office #5	38126 N. Sierra Hwy. Palmdale, CA 93550	(661) 947-4151
Operation Services	Valencia - Permit Office #2	23757 Valencia Blvd. Santa Clarita, CA 91350	(661) 222-2948
	Placerita	22234 Placerita Canyon Rd. Santa Clarita, CA 91310	
	Eaton Yard - Electric Shop	2811 Woodlyn Rd. Pasadena, CA 91104	(626) 798-9154
	Sign Posting / Traffic Painting & Warehouse	38126 N. Sierra Hwy. Palmdale, CA 93550	(661) 265-7134
Road Maintenance	Maintenance District No. 5 (Palmdale)	38126 N. Sierra Hwy. Palmdale, CA 93550	(661) 947-7173
	Road Division 118/518	161 Valencia St. Glendora, CA 91741	(626) 335-2798
	Road Division 119/519	5213 N. Encinita Ave. Temple City, CA 91780	(626) 286-3173
	Road Division 514	3916 Dunsmore Ave. La Crescenta, CA 91214	(818) 249-3094
	Road Division 551	4859 W. Avenue L-12 Quartz Hill, CA 93534	(661) 943-4043
	Road Division 553	17931 Sierra Hwy. Canyon Country, CA 91351	(661) 252-2700
	Road Division 555	17341 E. Avenue J Lancaster, CA 93535	(661) 727-1528
	Road Division 556	27624 W. Parker Rd. Castaic, CA 91384	(661) 257-4441

FUNCTION	FACILITY	ADDRESS	PHONE
	Road Division 557	38126 N. Sierra Hwy. Palmdale, CA 93550	(661) 273-2678
	Road Division 558	8505 E. Avenue T Littlerock, CA 93543	(661) 944-1508
	Road Division 559	35100 San Francisquito Cyn Rd. Saugus, CA 91390	(661) 296-1390
Sewer Maintenance	Lake Hughes Treatment Plant	17201 Elizabeth Lake Rd. Lake Hughes, CA 93532	(661) 724-9087
	North Yard	45712 N. Division St. Lancaster, CA 93534	(661) 942-6042
	Santa Clarita Sub-Yard	21190 Centre Pointe Pkwy Santa Clarita, CA 91350	(661) 222-2569
Survey	Palmdale Yard	38126 N. Sierra Hwy. Palmdale, CA 93550	
Waterworks	North Maintenance Area - Lancaster	260 East Avenue K-8 Lancaster, CA 93535	(661) 940-5456